

VISION IN **MOTION**

ANNUAL
REPORT
2026



MTAG
MTAG GROUP BERHAD
Registration No. : 201801000029 (1262041-V)

INSIDE THIS REPORT

- 01 Corporate Profile
- 03 Corporate Information
- 04 Awards and Accreditations
- 05 Key Milestones
- 06 Corporate Structure
- 07 Financial Highlights
- 08 Directors' Profile
- 11 Key Senior Management's Profile
- 12 Chairman's Statement
- 16 Management Discussion and Analysis
- 22 Sustainability Statement
- 49 Corporate Governance Overview Statement
- 62 Additional Compliance Information
- 66 Audit Committee Report
- 73 Statement on Risk Management and Internal Control
- 79 Financial Statements
- 141 List of Properties Owned by the Group
- 142 Analysis of Shareholdings
- 144 Notice of Annual General Meeting
- 151 Statement Accompanying the Notice of Annual General Meeting

Form of Proxy



COVER RATIONALE

The hexagonal design on the Annual Report cover reflects the precision and structure that define the operations of MTAG Group Berhad ("MTAG" or "the Company") and its subsidiaries ("MTAG Group" or "the Group"), echoing the converting and manufacturing processes at the core of the business. Icons representing environmental, social and governance ("ESG") stewardship are woven in, reflecting the Group's commitment to sustainability. The tagline "Vision in Motion" reflects a Group that continues to move forward with discipline — recalibrating where needed, and staying the course on long-term growth.



9TH ANNUAL GENERAL MEETING

Thursday,
26 November 2026

10.00 a.m. local time
(GMT+8)

Renaissance Hotel
2, Jalan Permas 11, Bandar Baru
Permas Jaya, 81750 Johor Bahru,
Johor Darul Takzim

CORPORATE PROFILE

ABOUT MTAG

MTAG GROUP IS A GROUP OF COMPANIES THAT ENCOMPASSES MTAG GROUP BERHAD, TOYO SHO INDUSTRIAL PRODUCTS SDN. BHD., INTAG INDUSTRIAL SUPPLIES SDN. BHD., INTAG STEEL HARDWARE SDN. BHD., MTAG LAND SDN. BHD., SUPER GOLD INDUSTRIAL SDN. BHD., JOSTAR SDN. BHD., AND MTAG INDUSTRIAL PTE. LTD.

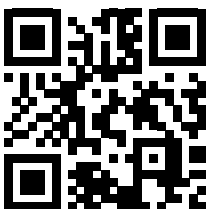
CORPORATE PROFILE

MTAG Group Berhad ("MTAG" or "the Company") is an investment holding company, and through its subsidiaries (collectively known as "MTAG Group" or "the Group"), is one of the leading labels and stickers printing and materials converting specialists in the country. In addition, we are the authorised distributor of industrial tape and adhesive products for two (2) world-renowned brands – 3M and Henkel.

Established in 1995, MTAG Group has been serving a diversified clientele including multinational corporations from various industries and sectors such as Electrical & Electronics ("E&E"), Medical & Healthcare, Mechanical & Engineering ("M&E"), Food & Beverage ("F&B"), and Fast-Moving Consumer Goods ("FMCG"). Operating from MTAG Group's headquarters in Johor Bahru, we have advanced manufacturing capabilities with a lean and skilled workforce of about 205 employees.

OUR COMPETITIVE STRENGTHS

- **Customisation:** We offer flexible, innovative, and customised solutions tailored to meet our customers' specifications;
- **Versatility:** We can convert a wide variety of materials such as, among others, adhesive tapes and papers, mesh materials, metals, films, foams and cardboards;
- **Quality Printing:** We deliver high-quality printing of labels and stickers with sharp colours and consistent quality within a short lead time;
- **Experience:** We have a solid track record of over 30 years with an established clientele base;
- **Partnerships:** We are an authorised distributor for leading brands of industrial tapes and adhesives;
- **Leadership:** We have sound leadership with an experienced and dedicated Board and management team at the forefront; and
- **Customer-centric:** We prioritise customer satisfaction through the quality of our services and products.



FEATURE IN THIS ANNUAL REPORT

The soft copy version of MTAG GROUP BERHAD Annual Report 2026 is available on our website.



Download the "QR Code Reader" on App Store or Google Play



Run the QR Code Reader app and point your camera to the QR Code



Get access to the soft copy of our reports and contact information

OUR VISION

We strive to be a company that customers can fully depend on for quality products and services.

OUR MISSION

To provide a comprehensive range of products and services while meeting customers' specifications.



Make It Happen

Mission-Driven Action:
Turn vision into reality with proactive determination.

M

T

Think Ahead

Thoughtful Innovation:
Anticipate future needs and drive progress with strategic insight.

OUR

CORE VALUES

Accomplish Excellence

Achieve Mastery:
Lead with unparalleled expertise and set industry benchmarks.

A

G

Growth and Expansion

Go Beyond Limits:
Foster continuous learning and pursue expansive opportunities.

CORPORATE INFORMATION

BOARD OF DIRECTORS

1 Lee Ting Kiat

Independent Non-Executive Chairman

2 Chaw Kam Shiang

Group Managing Director

3 Elly Chaw

Executive Director

4 Dyana Sofya Binti Mohd Daud

Independent Non-Executive Director

5 Tang Kok Lian

Independent Non-Executive Director

6 William Mak Ting Rui

Independent Non-Executive Director

AUDIT COMMITTEE

William Mak Ting Rui (Chairman)
Dyana Sofya Binti Mohd Daud
Tang Kok Lian

NOMINATING COMMITTEE

Dyana Sofya Binti Mohd Daud (Chairman)
Tang Kok Lian
William Mak Ting Rui

REMUNERATION COMMITTEE

Tang Kok Lian (Chairman)
Dyana Sofya Binti Mohd Daud
William Mak Ting Rui

RISK MANAGEMENT COMMITTEE

William Mak Ting Rui (Chairman)
Dyana Sofya Binti Mohd Daud
Chaw Kam Shiang
Tang Kok Lian

COMPANY SECRETARIES

Tan Kok Siong (LS 0009932)
(SSM PC No. 202008001592)

Wong Chee Yin (MAICSA 7023530)
(SSM PC No. 202008001953)

HEAD OFFICE

PL0 226, Jalan Kencana Mas
Kawasan Perindustrian Tebrau III
81100 Johor Bahru
Johor, Malaysia
Tel No.: 07 – 351 3333
Website: www.mtaggroup.com
E-mail: ir@mtaggroup.com

REGISTERED OFFICE

L2-02, 1 Medini Hub
Persiaran Medini Utara 3
Medini Iskandar
79000 Nusajaya
Johor, Malaysia
Tel No.: 07 – 818 0350
E-mail: info.my@vistra.com

PRINCIPAL BANKERS

CIMB Bank
CIMB Islamic
Public Bank
RHB Bank
RHB Asset Management
RHB Investment Bank

SHARE REGISTRAR

Vistra Investor & Issuing House
Services Sdn. Bhd. (formerly
known as Tricor Investor & Issuing
House Services Sdn. Bhd.)
Unit 32-01, Level 32, Tower A
Vertical Business Suite, Avenue 3
Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur
Tel No.: 03 – 2783 9299
E-mail: is.enquiry@vistra.com

AUDITORS

Grant Thornton Malaysia PLT
(Member Firm of Grant Thornton
International Ltd.)
Chartered Accountants
Suite 16.02, Level 16, MVS North Tower
Mid Valley Southkey
No. 1, Persiaran Southkey 1, Southkey
80150 Johor Bahru
Johor, Malaysia
Tel No.: 07 – 332 8335

STOCK EXCHANGE LISTING

ACE Market, Bursa Malaysia
Securities Berhad
Stock Name: MTAG
Stock Code: 0213
Listed on 25 September 2019

AWARDS AND ACCREDITATIONS

2000

- Appreciation Recognition by NITTO DENKO

2001

- Best Supplier Quality Improvement Award by HITACHI
- Official 3M Converter
- Best Supplier Award in Quality and Delivery by HONDA

2002

- Best Supplier Quality Performance Award by HITACHI
- Best Supplier Award in Quality and Delivery by HONDA

2003

- Best Supplier Quality Performance Award by HITACHI

2004

- Official 3M Distributor
- Accredited with Underwriters Laboratories Inc. ("UL") (Toyo Sho Industrial Products Sdn. Bhd.)

2005

- 100% Achievement in Quality and Delivery by HONDA

2006

- 100% Achievement in Quality and Delivery by HONDA
- Accredited with ISO 9001:2015 QMS Certification

2007

- Outstanding Sales Achievement Award by Henkel
- 100% Achievement in Quality and Delivery by HONDA

2010

- Regional Henkel Distributor
- Accredited with ISO 14001:2004 EMS Certification

2013

- Designated Fabrication Certification by INOAC

2016

- Best Supplier Award by Panasonic

2017

- 3M Strategic Channel Partner for Industrial & Filtration Products
- Henkel Best Sales Performance Award
- 3M Channel Achiever

2018

- 3M Strategic Channel Partner for Industrial & Filtration Products

2020

- Outstanding Improvement Award by Henkel

2023

- Accredited with FSC® (Forest Stewardship Council®) Chain of Custody Certification (Toyo Sho Industrial Products Sdn. Bhd. (FSC-C185693))
- 3M Strategic Channel Partner for Industrial & Safety, Filtration Products

2024

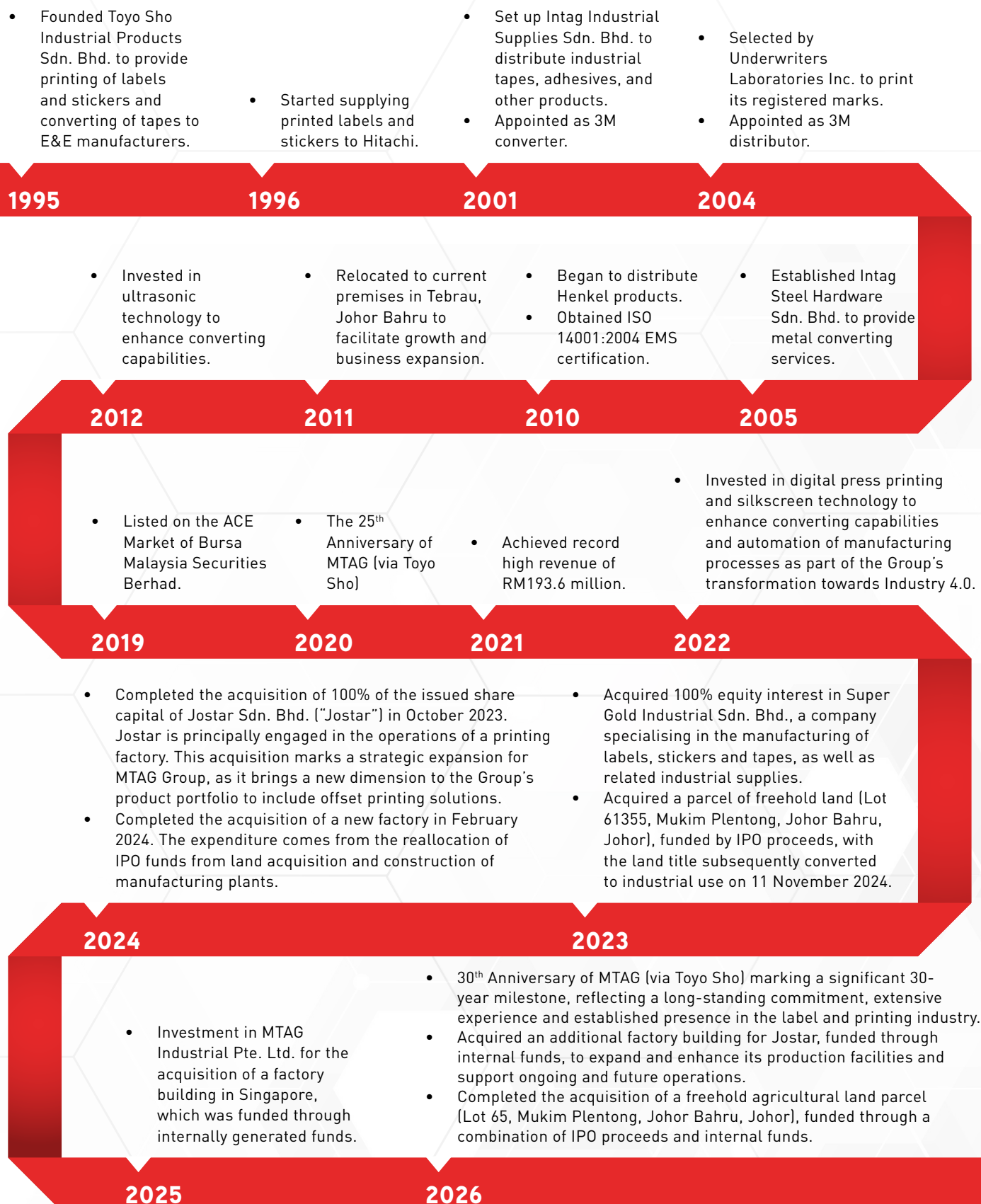
- 3M Strategic Channel Partner for Industrial Products
- Appreciation Recognition by Henkel
- Accredited with UL (Super Gold Industrial Sdn. Bhd.)
- Accredited with FSC® (Forest Stewardship Council®) Chain of Custody Certification (Super Gold Industrial Sdn. Bhd. (FSC-C198351))

2026

- Accredited with FSC® (Forest Stewardship Council®) Chain of Custody Certification (Jostar Sdn. Bhd. (FSC-C228493))

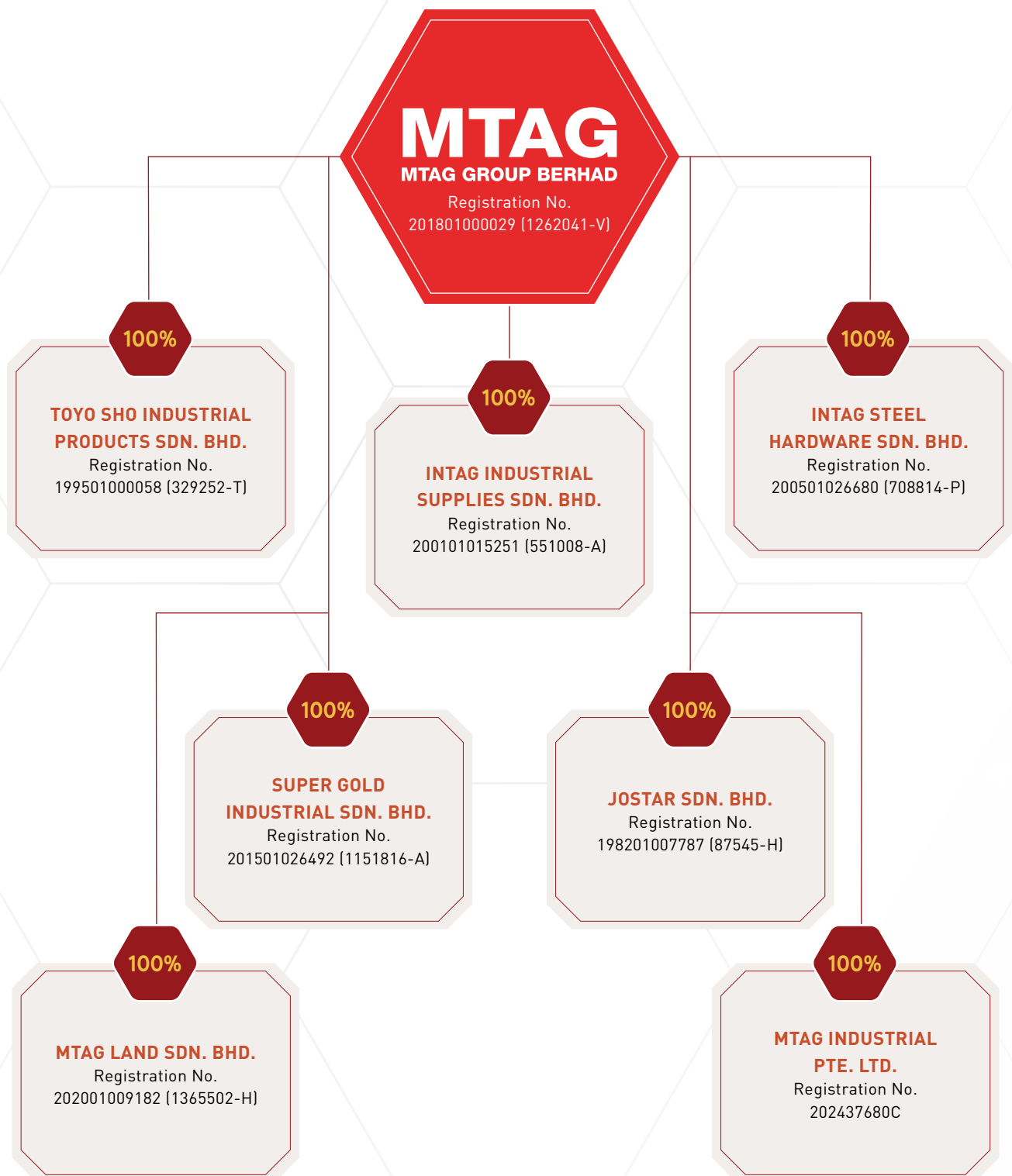


KEY MILESTONES



CORPORATE STRUCTURE

MTAG Group Berhad is an investment holding company, listed on the ACE Market of Bursa Malaysia Securities Berhad since 25 September 2019. Through its subsidiaries, the Group's principal activities include printing and manufacturing of labels, stickers and tapes; die-cutting; manufacturing of mesh, filter media, glass filters, and adhesives; converting, trading and distribution of metal products and other industrial supplies; as well as property and investment holding.



FINANCIAL HIGHLIGHTS

Financial Year Ended 30 June (RM million)	2022	2023	2024	2025	2026
Financial Results					
Revenue	180.2	153.9	106.0	73.4	56.2
Profit Before Tax	39.8	39.6	26.5	15.4	10.5
Net Profit	30.1	30.1	20.3	12.3	8.3
Financial Position					
Shareholders' Funds	202.5	213.5	220.2	218.3	225.7
Total Assets	233.9	229.0	235.3	244.5	236.7
Net Current Assets	181.2	186.9	178.0	171.1	167.8
Total Borrowings	-	0.1	0.4	-	-
Cash and Bank ^[3]	127.6	144.4	148.0	165.7	145.8
Financial Ratio					
Basic Earnings per Share ^[1] (sen)	4.4	4.4	3.0	1.8	1.2
Net Profit Margin (%)	16.7	19.6	19.1	16.8	14.9
Net Gearing Ratio (times)	Net cash	Net cash	Net cash	Net cash	Net cash
Return on Equity (ROE)	14.9%	14.1%	9.2%	5.7%	3.7%
Dividend per Share ^[2] (sen)	3.0	3.0	2.0	2.0	0.0

Note:

^[1] Based on the weighted average share capital of 678,193,456 shares in issue as at 30 June 2026.

^[2] Upon MTAG Group's listing on the ACE Market on 25 September 2019, and based on the enlarged share capital of 681,617,400 shares.

^[3] Cash and Bank consist of cash and bank balances, investment in money market instruments, and fixed deposits with licensed banks.

DIRECTORS' PROFILE

1 LEE TING KIAT

Independent Non-Executive Chairman

Age 58 | Male | Malaysian



Appointed to the Board on 19 October 2018

Mr. Lee Ting Kiat was appointed as Independent Non-Executive Chairman of MTAG Group Berhad ("MTAG" or "the Company") on 19 October 2018.

Mr. Lee graduated with a Bachelor of Laws from University of Malaya, Malaysia, in 1991 and was admitted as an advocate and solicitor of the High Court of Malaya in 1992. He has been a General Committee Member of the Malaysian International Chamber of Commerce and Industry ("MICCI") since 2018 and is the Chairman of the MICCI (Southern Region).

Upon his graduation, Mr. Lee started his pupillage in 1991 and subsequently commenced his legal practice in 1992. He has continued to practise law ever since, having served as a partner at Messrs. Andrew Wong & Co and Messrs. Zaid Ibrahim & Co respectively over the course of his professional career.

In 2005, he co-founded Messrs. Lee & Tengku Azrina where he presently serves as the managing partner and practising lawyer specialising in corporate, commercial, finance, and property matters.

He is also an Independent Non-Executive Director of Hup Seng Industries Berhad.

Mr. Lee does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. He has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Mr. Lee attended six (6) out of six (6) Board meetings.

2 CHAW KAM SHIANG

Group Managing Director

Age 65 | Male | Malaysian



Appointed to the Board on 2 January 2018

Mr. Chaw Kam Shiang was appointed as Group Managing Director of MTAG on 2 January 2018. He is also the Group's first Director and a member of the Risk Management Committee.

Equipped with more than 30 years of experience in the label printing and converting industry, Mr. Chaw currently spearheads the Company's business direction, overall strategies and policies as the Group Managing Director.

Mr. Chaw graduated from Kochi University, Japan with a Bachelor of Economics in 1991. Since then, he has worked at various local manufacturing companies, amassing knowledge and experience in the areas of strategy, sales, and procurement.

In 1995, with his entrepreneurial spirit and sharp business acumen, Mr. Chaw established Toyo Sho Industrial Products Sdn. Bhd. ("Toyo Sho") to specialise in providing printing of labels and stickers and converting of double-sided tapes, polyethylene plastics, foams, and cardboard to electrical

and electronic ("E&E") manufacturers. In 2001, he seized the opportunity to venture into other products including cleanroom supplies, disposable items, wipers, and gloves under Intag Industrial Supplies Sdn. Bhd. ("Intag Industrial").

During this time, Mr. Chaw provided business directions and strategies, as well as financial support for the introduction of various converting services of Intag Industrial. In 2005, he set up Intag Steel Hardware Sdn. Bhd. ("Intag Steel") to further expand MTAG's converting capabilities to include metal products.

Under Mr. Chaw's leadership, MTAG has grown in size and stature, increasing the Company's range of services, securing world-renowned consumer electronic brands as key customers as well as clinching distributorships with multinational corporations ("MNCs") in adhesives. Today, he continues to actively steer the Company in its long-term growth and towards commercial success. His leadership and entrepreneurial skills have greatly contributed to the advancement of the Group since its inception.

He does not hold any directorships in other publicly listed companies.

Mr. Chaw is the spouse of Ms. Ang Yam Fung, a Substantial Shareholder and the Chief Human Resource Officer ("CHRO") of MTAG, as well as parent of Ms. Elly Chaw, who is also a Substantial Shareholder and Executive Director of the Company. He does not have any conflict of interest with the Company. He has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Mr. Chaw attended six (6) out of six (6) Board meetings.

DIRECTORS' PROFILE

3 ELLY CHAW

Executive Director

Age 29 | Female | Malaysian



Appointed to the Board on 6 December 2024

Ms. Elly Chaw was appointed as Executive Director of MTAG on 6 December 2024. She leads the business development team of the Group.

Ms. Elly holds a Bachelor of Arts from University College London. She applies her expertise to support the Company's growth and broaden its range of product offerings across various market segments. Her forward-thinking approach and dedication to quality continue to be instrumental in strengthening the Group's market presence and driving sustainable progress.

Ms. Elly began her professional journey in Singapore as a journalist with The Straits Times, where she played a role in upholding the publication's editorial integrity. Her

responsibilities included curating, editing, and fact-checking news content to ensure accuracy and high standards.

In 2021, Ms. Elly joined MTAG through its subsidiary, Toyo Sho, as a Sales Executive.

During her time there, she acquired practical experience in day-to-day operations and built strong client relationships, contributing to improved workflow efficiency and enhanced customer service at the factory.

In 2023, Ms. Elly assumed a broader role within MTAG, at Intag Industrial, where she spearheaded business development initiatives, identified new market opportunities, cultivated client relationships, and strengthened the company's presence in competitive markets.

She does not hold any directorships in other publicly listed companies.

Ms. Elly is the child of Mr. Chaw Kam Shiang, a Substantial Shareholder and Group Managing Director of MTAG, and Ms. Ang Yam Fung, who is also a Substantial Shareholder and the CHRO of the Company. She does not have any conflict of interest with the Company. She has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Ms. Elly attended six (6) out of six (6) Board meetings.

4 DYANA SOFYA BINTI MOHD DAUD

Independent Non-Executive Director

Age 39 | Female | Malaysian



Appointed to the Board on 19 October 2018

Ms. Dyana Sofya Binti Mohd Daud was appointed as Independent Non-Executive Director of MTAG on 19 October 2018. She is also the Chairman of the Nominating Committee and member of the Audit Committee, Risk Management Committee, and Remuneration Committee.

Ms. Dyana graduated with a Bachelor of Laws with Honours from Universiti Teknologi MARA, Malaysia in 2010. She was admitted as an advocate and solicitor of the High Court of Malaya in the following year. She subsequently obtained a Master of Arts in International Studies and Diplomacy from the School of Oriental and African Studies, University of London, United Kingdom ("UK") in 2016.

Ms. Dyana is presently a partner in the Corporate Commercial Practice Group of the legal firm, Messrs. Zharif Nizamuddin.

She does not hold any directorships in other publicly listed companies.

Ms. Dyana does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. She has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Ms. Dyana attended six (6) out of six (6) Board meetings.

DIRECTORS' PROFILE

5

TANG KOK LIAN

Independent Non-Executive Director

Age 63 | Male | Malaysian



Appointed to the Board on 1 March 2025

Mr. Tang Kok Lian was appointed as Independent Non-Executive Director of MTAG on 1 March 2025. He is also the Chairman of the Remuneration Committee and member of the Audit Committee, Nominating Committee, and Risk Management Committee.

Mr. Tang graduated with a Bachelor of Engineering from the University of Electro-Communications, Japan in 1988. He began his career with Daiwa Securities Co. Ltd. as an investment banker, becoming the first Southeast Asian to be hired by the company's headquarters. He played a key role in developing Daiwa's Southeast Asian business and was actively involved in numerous major initial public offerings and fundraising exercises across the ASEAN region.

Following his successful tenure in investment banking, Mr. Tang returned to Malaysia and held positions with CIMB Securities Sdn. Bhd., OSK Securities Berhad, and Affin-UOB Securities Sdn. Bhd. before venturing into corporate advisory and investment holdings. Over the years, he has served as an adviser and business development director for companies from the United Arab Emirates, China, Korea, Japan, Singapore, and

Malaysia, including as Senior Adviser to China State Construction Engineering Corporation (Middle East) L.L.C.

In addition to his corporate pursuits, Mr. Tang has been actively involved in regional economic and alumni associations.

Since 2019, he has served as an Executive Committee Member of the Malaysia-Japan Economic Association ("MAJECA"), and was appointed its Honorary Secretary in 2024. He has also been the Malaysia Chapter Governor of the ASEAN Council of Japan Alumni ("ASCOJA") since 2019 and a Director of the Asia Japan Alumni International ("ASJA") since 2020. He has served as a judge for the Ministry of Education, Culture, Sports, Science and Technology ("MEXT") Scholarships since 2018.

Mr. Tang is a member of the International Council of the National University of Singapore Yong Loo Lin School of Medicine and serves on the Industry Advisory Council of the Azman Hashim International Business School at Universiti Teknologi Malaysia. In 2024, he was appointed as an Adjunct Professor at Universiti Tunku Abdul Rahman.

With a strong regional network and decades of experience in finance, corporate advisory, investment, and business development, Mr. Tang has been actively involved in the industry since 1988.

He does not hold any directorships in other publicly listed companies.

Mr. Tang does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. He has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Mr. Tang attended six (6) out of six (6) Board meetings.

6

WILLIAM MAK TING RUI

Independent Non-Executive Director

Age 35 | Male | Malaysian



Appointed to the Board on 15 April 2025

Mr. William Mak Ting Rui was appointed as Independent Non-Executive Director of MTAG on 15 April 2025. He is the Chairman of the Audit Committee and Risk Management Committee, and also a member of the Nominating Committee and Remuneration Committee.

Mr. William Mak holds an Advanced Diploma in Commerce (Financial Accounting) from Tunku Abdul Rahman College. He is a fellow and member of the Association of Chartered Certified Accountants, a member of the Malaysian Institute of Accountants, a Certified Financial Planner with the Financial Planning Association of Malaysia, and is also registered with the ASEAN Chartered Professional Accountant Coordinating Committee.

Mr. William Mak began his professional journey in 2013 with Grant Thornton Malaysia PLT, where he was involved in the planning and execution of audit assignments for both public-listed and private companies. He held the position of Assistant Manager, Audit & Assurance prior to leaving the firm.

In 2017, Mr. William Mak joined M & A Securities Sdn. Bhd. as part of the corporate finance team. There, he was responsible for conducting due diligence, managing corporate finance assignments, and supporting fund-raising exercises. He last served as Manager, Corporate Finance.

In 2020, Mr. William Mak joined MODU System (M) Sdn. Bhd. as Chief Financial Officer, overseeing the company's financial management, taxation, and reporting functions. He was promoted to Finance Director in 2021 and subsequently redesignated as Non-Executive Director before departing in 2023.

Currently, Mr. William Mak serves as the Chief Financial Officer of HS Hoham Commercial Vehicles Sdn. Bhd.

He does not hold any directorships in other publicly listed companies.

Mr. William Mak does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. He has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

During the financial year ended 30 June 2026, Mr. William Mak attended six (6) out of six (6) Board meetings.

KEY SENIOR MANAGEMENT'S **PROFILE**

1 CHOO JACK KIE

Business Unit Head of
Toyo Sho

Age 54 | Male | Malaysian



Mr. Choo Jack Kie is the Business Unit Head of Toyo Sho Industrial Products Sdn. Bhd. ("Toyo Sho"), a wholly-owned subsidiary of MTAG Group Berhad ("MTAG" or "the Company"), where he oversees its daily production operations. He joined Toyo Sho in 1995 and currently holds a directorship in Toyo Sho.

Mr. Choo has over 30 years of experience in the label printing and converting industry, having served for a number of companies, including overseas exposure in Taiwan and Japan. His area of expertise relates to the operation and technical aspects of a wide range of printing and converting machines.

He does not hold any directorships in other publicly listed companies.

Mr. Choo does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. He has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

2 ANG YAM FUNG

Chief Human Resource
Officer

Age 56 | Female | Malaysian



Ms. Ang Yam Fung has been Chief Human Resource Officer ("CHRO") of MTAG since 2018. She is responsible for managing MTAG's human resource functions. She holds a directorship in Toyo Sho.

Ms. Ang brings with her more than 30 years of experience in production planning, procurement, and administration. She began her career as a planner for Sharp-Roxy Electronics Corporation (M) Sdn. Bhd. in 1990. She worked closely with the Production team to manage production planning as well as coordinate the required raw materials and production schedules. In 1994, she joined Aiwa Electronics (M) Sdn. Bhd., a company involved in the manufacturing of audio and video products, as a Procurement Officer, where she was in charge of liaising with suppliers to procure materials for the company's operations.

Ms. Ang obtained her Diploma in Computer Science offered by the National Computing Centre Education, UK from Systematic Computer Centre Sdn. Bhd. Kuala Lumpur in 1990. She subsequently completed the Manufacturing Management Assistant Programme from The SANNO Institute of Management Japan in 1993.

She does not hold any directorships in other publicly listed companies.

Ms. Ang is the spouse of Mr. Chaw Kam Shiang, a Substantial Shareholder and Group Managing Director of MTAG and parent of Ms. Elly Chaw, who is also a Substantial Shareholder and Executive Director of the Company. She does not have any conflict of interest with the Company. She has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

3 LIEW FEI SHANE

Group Financial
Controller

Age 55 | Female | Malaysian



Ms. Liew Fei Shane rejoined MTAG as Group Financial Controller in November 2025 and is responsible for overseeing the Company's finance and accounting functions.

Ms. Liew began her career with KPMG Malaysia in 1991, where she held various roles covering audit, secretarial and tax matters. She subsequently served with several private and public listed companies in various finance and management capacities. She was previously with MTAG and was involved in the Company's listing on the ACE Market of Bursa Malaysia Securities Berhad in 2019. She has more than 30 years of experience in finance, accounting, cost management, auditing and corporate matters.

Ms. Liew obtained her professional accounting qualification in 1997 under an Articleship Programme jointly offered by KPMG Malaysia and the Professional Advancement Achievement Centre Sdn. Bhd. Malaysia. She is a Chartered Accountant of the Malaysian Institute of Accountants ("MIA"), a Certified Financial Planner of the Financial Planning Association of Malaysia and an ASEAN Chartered Professional Accountant. She is also a member of the Malaysian Institute of Certified Public Accountants.

She does not hold any directorships in other publicly listed companies.

Ms. Liew does not have any family relationship with any Director or Substantial Shareholder of MTAG and does not have any conflict of interest with the Company. She has not been convicted of any offences within the past five (5) years nor any public sanctions or penalties imposed by regulatory bodies during the financial year.

CHAIRMAN'S STATEMENT



Dear

Fellow Shareholders,

ON BEHALF OF THE BOARD OF DIRECTORS ("THE BOARD"), IT IS MY PRIVILEGE TO PRESENT THE ANNUAL REPORT OF MTAG GROUP BERHAD ("MTAG" OR "THE COMPANY") AND ITS SUBSIDIARIES (COLLECTIVELY, "MTAG GROUP" OR "THE GROUP") FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 ("FY2026").

A YEAR SHAPED BY EXTERNAL HEADWINDS

The past financial year unfolded against one of the more testing global backdrops in recent times. Having appeared to find firmer footing, the world economy was rattled by the conflict in the Middle East, which drove energy and commodity prices higher, rekindled inflationary pressures and unsettled investor sentiment. These strains were compounded by ongoing trade frictions that continued to disrupt the flow of global commerce. Taken together, these forces weighed on confidence and tempered demand across a broad range of industries. Reflecting this uncertain backdrop, the International Monetary Fund ("IMF") lowered its global growth projection and cautioned that the balance of risks to its outlook was weighted firmly to the downside.

Closer to home, Malaysia held up comparatively well. According to statistics by Bank Negara Malaysia ("BNM"), the national gross domestic product ("GDP") expanded by 5.2% in 2025 — its strongest showing in three (3) years — underpinned by steady domestic spending, healthy investment inflows and firm demand for electrical and electronic ("E&E") goods. That momentum carried into FY2026 as GDP grew 5.7% in the first half of 2026. Nevertheless, Malaysia remains exposed to shifts in the external environment, and the year was by no means without its challenges for businesses operating on the ground.

LEE TING KIAT

Independent
Non-Executive
Chairman



CHAIRMAN'S STATEMENT

WE REMAINED ANCHORED TO OUR DISCIPLINED APPROACH, EXERCISING CAREFUL OVERSIGHT OF RISK WHILE CONTINUING TO ADVANCE THE STRATEGIC INITIATIVES THAT UNDERPIN OUR LONGER-TERM OBJECTIVES AMID SHIFTING MARKET CONDITIONS



FY2026
Revenue:

RM56.2
million



FY2026
PBT:

RM10.5
million



FY2026
Net Profit:

RM8.3
million

BUSINESS & FINANCIAL OVERVIEW

Against this demanding setting, FY2026 proved a challenging year for the Group. We contended with softer demand, compounded by fluctuations in foreign-exchange movements, both of which weighed on our performance over the course of the year.

At MTAG Group, we remained anchored to our disciplined approach, exercising careful oversight of risk while continuing to advance the strategic initiatives that underpin our longer-term objectives amid shifting market conditions. In FY2026, the Group registered revenue of RM56.2 million while profit before tax ("PBT") and profit after tax and non-controlling interest ("PATNCI" or "net profit") came in at RM10.5 million and RM8.3 million respectively for the financial year under review, reflecting the impact of the aforementioned factors.

Amid these adversities, our healthy balance sheet continued to steady the Group, allowing us to weather the headwinds encountered during the year. MTAG Group closed FY2026 in a net cash position, a standing we have maintained every year since our listing in 2019. This was underpinned by aggregate cash, bank balances, deposits and money market funds of approximately RM145.8 million as at 30 June 2026. This financial strength continues to reinforce our resilience, affording us the flexibility to navigate near-term uncertainties while positioning the Group to pursue new avenues for growth.

Turning to operations, we stayed focused on strengthening the fundamentals of our business, managing operational efficiency and deepening engagement with our customers, while progressing our efforts to broaden our range of higher-value, customised solutions. We continued to exercise firm cost discipline throughout the year, ensuring our capabilities and capacity remain well positioned to capture opportunities as they emerge.

On a more exciting note, the Group charted encouraging progress in widening our market reach, especially within the high-value and multinational manufacturing space. In addition, we took a major step towards strengthening our foundation for long-term growth following the proposed acquisition of a parcel of land measuring approximately 811,846 square feet ("sqft") or 7.54 hectares for RM53.6 million.

This move is aligned with our strategy to strengthen and expand our manufacturing footprint, with approximately one-third of the land earmarked for the Group's own operational requirements and the remainder held for future development or rental, subject to prevailing conditions. Strategically located in close proximity to our existing operations and within the wider Johor-Singapore Special Economic Zone ("JS-SEZ") corridor, the land affords us valuable capacity to support the Group's future expansion.

CHAIRMAN'S STATEMENT



THE ROAD AHEAD

The outlook for the coming year remains clouded by the very uncertainties that shaped the year just past. The IMF expects global growth of around 3.0% in 2026 and 3.4% in 2027, with the trajectory hinging on the duration and breadth of the Middle East conflict, the path of energy prices and the evolution of trade policy. The ongoing global trade developments, marked by reciprocal tariffs, export controls and the reconfiguration of supply chains, have further weighed on sentiment and complicated the planning environment for businesses the world over. We are mindful that these external variables remain largely beyond our control, and we will continue to monitor them closely, adapting our strategies as conditions evolve.

Malaysia, by contrast, is expected to remain on a steady footing. BNM has projected national growth of between 4% and 5% for 2026, anchored by resilient domestic demand and sustained investment activity. Investor confidence in the country remained firm throughout the year, with Malaysia attracting a record RM426.7 billion in approved investments in 2025, an 11% year-on-year ("YoY") increase. Of this, foreign direct investment rose 20.9% to RM207.1 billion. Within this, the manufacturing sector attracted RM131.3 billion, while the E&E industry, a key pillar of Malaysia's manufacturing base, secured RM28.5 billion. This momentum is expected to be reinforced by the continued rollout of the 13th Malaysia Plan, under which substantial development expenditure has been earmarked to stimulate activity across a broad spectrum of sectors.

At the state level, we draw particular encouragement from our home base of Johor, which led the nation with a record RM110 billion in approved investments, underpinned by the growing momentum of the JS-SEZ. Meanwhile, the Johor Economic Transformation Plan ("JETP") was also launched, which aims to serve as a major catalyst in realising the Maju Johor 2030 agenda. Through JETP, Johor aims to achieve a GDP of RM260 billion by 2030, besides creating 200,000 new jobs, including 100,000 premium-income positions.

With JETP and JS-SEZ's blueprint and masterplan on the horizon, along with the Rapid Transit System Link between Johor Bahru and Singapore on course to begin operations by the end of 2026, businesses across the region, including MTAG Group, stand to benefit from the heightened industrial activity taking shape.

WE ARE MINDFUL THAT THESE EXTERNAL VARIABLES REMAIN LARGELY BEYOND OUR CONTROL, AND WE WILL CONTINUE TO MONITOR THEM CLOSELY, ADAPTING OUR STRATEGIES AS CONDITIONS EVOLVE.

CHAIRMAN'S STATEMENT



Strategically, our priorities remain clear. We will continue to enhance our processes through automation and advanced technology, deepen our investment in research and development, and expand our portfolio of higher-value, customised solutions. In parallel, we remain committed to diversifying and broadening our customer base, while maintaining the disciplined cost management that has served the Group well.

On the business development front, we will also pursue opportunities across our Group and cross-sell our capabilities, continuing the positive momentum in extending our reach into higher-value and multinational manufacturing segments.

All things considered, and underpinned by these measures and the fundamental strengths of the Group, our outlook over the longer term remains positive. The Board is confident that MTAG Group will navigate the uncertainties ahead and continue to create sustainable value for our stakeholders.

APPRECIATION

AS I CLOSE, I WISH TO CONVEY MY HEARTFELT GRATITUDE TO EVERY MEMBER OF THE MTAG GROUP FAMILY. IT WAS THEIR RESOLVE AND COMMITMENT THAT STEADIED THE GROUP THROUGH A YEAR OF CONSIDERABLE TURBULENCE, AND I AM PROUD OF WHAT THEY ACCOMPLISHED UNDER TRYING CIRCUMSTANCES.

My thanks extend in equal measure to our customers, business associates, suppliers and the regulatory authorities, whose continued confidence and cooperation remain invaluable to us. To you, our shareholders, I offer my sincere appreciation for the enduring trust and patience you have shown through what has been a testing chapter for the Group.

Finally, to my fellow members of the Board, I am grateful for the wisdom and stewardship you have lent throughout the year. With the collective efforts of the Board, management and our people, I have every confidence in MTAG Group's ability to rise to the challenges ahead and build a resilient foundation for the future.

LEE TING KIAT

Independent Non-Executive Chairman

MANAGEMENT DISCUSSION & ANALYSIS

OVERVIEW

FY2026 WAS A YEAR DEFINED LARGELY BY EXTERNAL FORCES. THE CONFLICT IN THE MIDDLE EAST PUSHED ENERGY AND COMMODITY PRICES UPWARD AND REVIVED INFLATION WORRIES, WHILE THE GLOBAL TRADE BACKDROP, SHAPED BY TARIFFS, EXPORT CURBS AND THE DISRUPTIONS OF SUPPLY CHAINS, KEPT BUSINESS CONFIDENCE SUBDUED AND DEMAND SOFT ACROSS MANY SECTORS.

Like all businesses, MTAG Group Berhad ("MTAG" or "the Company") and its subsidiaries ("MTAG Group" or "the Group") were not immune to these currents as this translated into more cautious demand from customers.

Against this, we navigated with discipline and held to our prudent approach, maintaining operational efficiency, tight cost control and a focus on strengthening the business. The Group's solid balance sheet, with net cash position, continued to play a pivotal role in weathering these headwinds and affording us the flexibility to pursue our longer-term strategies.

For the financial year under review, MTAG Group's revenue came in at RM56.2 million versus RM73.4 million a year ago. FY2026 profit after tax and non-controlling interest ("PATNCI" or "net profit") stood at RM8.3 million, compared to RM12.3 million in the prior year. The performance was largely affected by slower orders and foreign-exchange movements.

BUSINESS & OPERATIONAL REVIEW

As one of Malaysia's leading specialists in printing and material conversion, MTAG delivers customised solutions built around the precise requirements of each client. We work with a broad range of materials, from adhesive tapes, paper, mesh materials, metals, films, foams and cardboards, transforming them into finished products of exact form and dimension. This is made possible by our custom-built machinery, which supports a full suite of conversion techniques spanning printing, laminating and varnishing through to slitting, cutting, welding and die-cutting. Together, these capabilities allow us to combine flexibility, quality and reliable, on-time delivery across every project we take on.

Beyond our conversion expertise, we are an authorised distributor for 3M and Henkel, offering a comprehensive range of industrial tapes and adhesives. This dual capability allows us to serve as a single, integrated partner to our customers. Today, MTAG supports a base of more than 600 clients spanning the electrical and electronics ("E&E"), automotive, precision tooling, construction, and mechanical and engineering sectors, a breadth that reflects both our wide industry reach and the trust we have earned over the years.

CHAW KAM SHIANG

Group Managing
Director



MANAGEMENT DISCUSSION & ANALYSIS

The operating landscape was demanding during the year, as macroeconomic pressures gave rise to an elevated cost environment and intermittent supply chain disruption. In response, we managed our inventory proactively, drew on the established relationships we have built with our suppliers to navigate these headwinds together, and maintained firm cost control throughout.

On a brighter note, the Group's initiative to broaden our market presence, particularly in the high-value and multinational manufacturing sectors, gained positive traction. We managed to penetrate new industries and secure new orders, which strengthened our clientele. Concurrently, MTAG also made progress in digitalising and automating certain processes to improve efficiency and reduce reliance on manual labour.



The Group reached a key milestone in FY2026 as our wholly-owned subsidiary, MTAG Land Sdn. Bhd., entered into a Sale and Purchase Agreement ("SPA") with Grand Focus Sdn. Bhd. ("Grand Focus" or "the Vendor") for the acquisition of a parcel of land in Mukim Tebrau, Johor Bahru, measuring approximately 811,846 square feet ("sqft") or 7.54 hectares for a total consideration of RM53.6 million ("Proposed Acquisition"). This is in line with our long-term strategy to strengthen the Group's manufacturing and industrial capabilities, expand production capacity and support ongoing growth. It enables us to consolidate operations and optimise land utilisation for manufacturing, warehousing and logistics, with approximately one-third of the site earmarked for the Group's own use and the remainder held for future development or rental, subject to prevailing market conditions and the necessary approvals.

WE MANAGED TO PENETRATE NEW INDUSTRIES AND SECURE NEW ORDERS, WHICH STRENGTHENED OUR CLIENTELE. CONCURRENTLY, MTAG ALSO MADE PROGRESS IN DIGITALISING AND AUTOMATING CERTAIN PROCESSES TO IMPROVE EFFICIENCY AND REDUCE RELIANCE ON MANUAL LABOUR.

Situated close to our existing operations and within the wider Johor-Singapore Special Economic Zone ("JS-SEZ") corridor, the land also supports our roadmap to move up the value chain, through automation, advanced converting technology and upgraded machinery, enabling higher-value offerings such as 3D and tracking labels and customised packaging solutions across the fast-moving consumer goods ("FMCG"), industrial, medical-related and other higher-value segments. The SPA turned unconditional on 28 August 2026, and the contractual completion period of three (3) months, with an automatic extension of two (2) months has commenced.

Separately, our earlier strategic acquisitions have continued to yield positive results. They opened access to previously untapped segments, most notably the non-Licensed Manufacturing Warehouse ("LMW") market, and broadened the industries we serve to include the food and beverage ("F&B"), personal care and cosmetics sectors. The integration of these businesses into the Group made good headway during the year, and together they have widened our customer base, expanded our capabilities and built a stronger, more diversified portfolio.

During the financial year under review, we placed particular emphasis on enhancing production efficiency, while stepping up our manpower management to support a leaner structure. Our decision to keep these operations at their respective existing facilities, rather than consolidating them under one roof, has served us well amid the uncertain macroeconomic conditions, preserving flexibility while retaining ample headroom for future growth. At the same time, our initiatives to centralise resources and streamline logistics processes charted encouraging progress.

MANAGEMENT DISCUSSION & ANALYSIS

Latest Utilisation of Proceeds from the Initial Public Offering (“IPO”)

Details of Utilisation	Proposed Utilisation (RM million)	Revision of Balance Unutilised (RM million)	Actual Utilisation (RM million) as of 30 June 2026	Balance of IPO Proceeds Unutilised (RM million)	First Revised Timeframe for Utilisation from 25 August 2022	Second Revised Timeframe for Utilisation from 25 August 2023	Third Revised Timeframe for Utilisation from 23 August 2024	Fourth Revised Timeframe for Utilisation from 23 August 2025	Fifth Revised Timeframe for Utilisation from 23 August 2026
Land acquisition and construction of manufacturing plant	33.0	(18.0)	15.0	-	12 months	12 months	12 months	12 months	
Capital expenditure	13.0	-	7.5	5.5	12 months	12 months	12 months	12 months	36 months
Factory acquisition	-	10.0	10.0	-	12 months				
Merger and acquisition	-	8.0	8.0	-	12 months				
Repayment of bank borrowings	10.0	-	10.0	-					
Working capital	12.5	-	12.5	-					
Listing expenses	3.8	-	3.8	-					
Total	72.3	-	66.8	5.5					

Of the RM72.3 million raised through our listing in 2019, RM66.8 million had been utilised as at 30 June 2026, leaving a balance of RM5.5 million earmarked for capital expenditure. During the year, the Board of Directors (“the Board”) of MTAG resolved to extend the timeframe for utilising the remaining proceeds by a further 36 months from 23 August 2026, providing the Group with the flexibility to deploy these funds in line with our evolving operational requirements.

FINANCIAL REVIEW

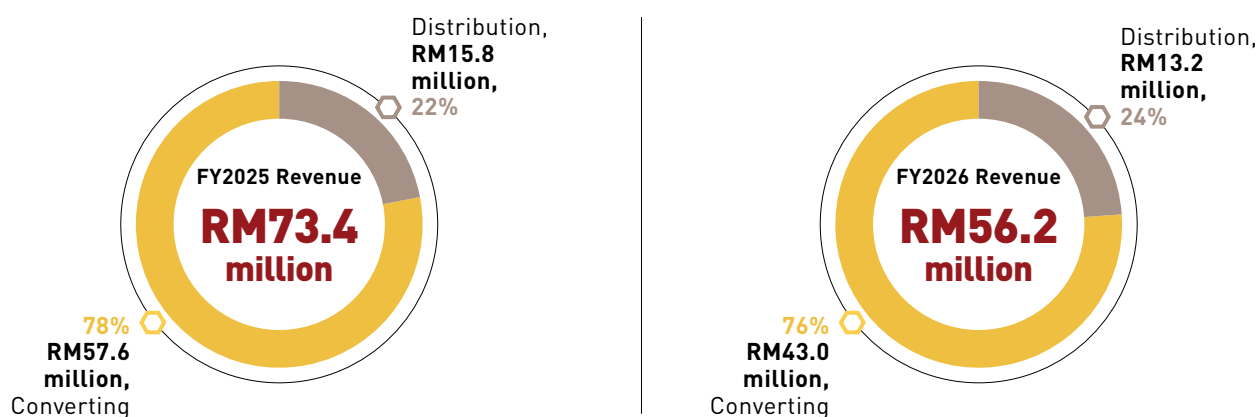
Revenue

The Group delivered revenue of RM56.2 million in FY2026, compared to RM73.4 million in the preceding year as a result of the aforementioned softer demand from customers.

In terms of revenue breakdown by segment, the converting segment remained the principal contributor, accounting for 76.5% of total revenue, or RM43.0 million (FY2025: RM57.6 million), while the distribution segment made up the remaining 23.5%, or RM13.2 million (FY2025: RM15.8 million). By geographical market, the domestic market continued to account for the lion’s share of revenue at 92.8%, or RM52.1 million (FY2025: RM64.4 million), with overseas sales contributing the remaining 7.2%, or RM4.1 million (FY2025: RM9.0 million).

MANAGEMENT DISCUSSION & ANALYSIS

Revenue breakdown by segment



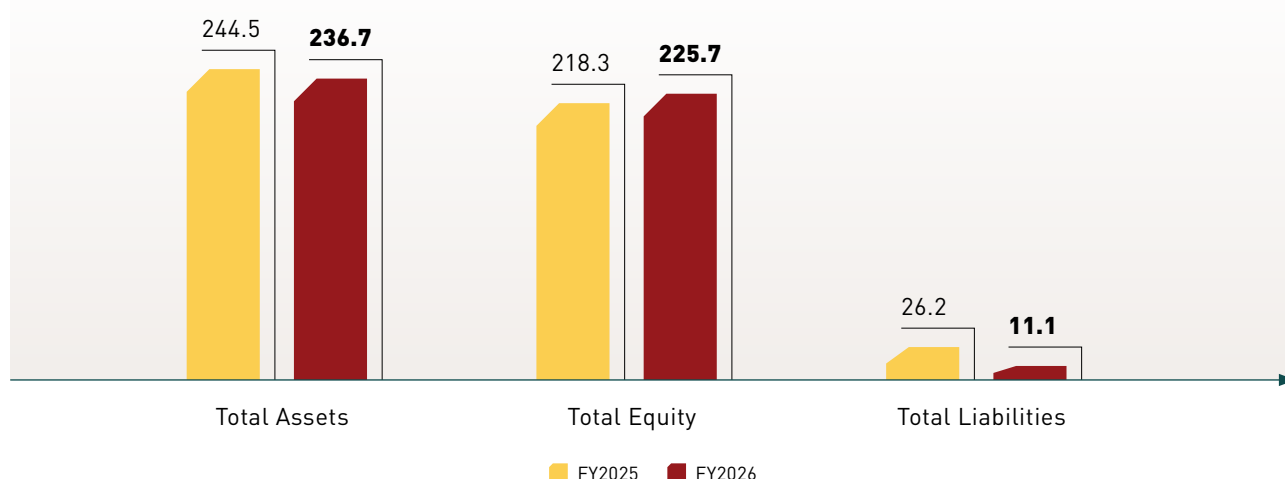
Profit After Tax and Non-Controlling Interest ("net profit")

Parallel with the top-line performance, MTAG Group reported a net profit of RM8.3 million vis-à-vis RM12.3 million in FY2025.

Capital Structure & Capital Resources

Our financial strength continues to underpin how we weather an unsettled operating environment and keep the business running smoothly as industry conditions shift. That same footing gives us the means and the confidence to fund our operations, meet our capital commitments and act on selective growth opportunities as they arise.

FINANCIAL POSITION (RM million)



At the close of the financial year under review, the Group's total assets stood at RM236.7 million compared to RM244.5 million last year. Our aggregate cash, bank balances, deposits and other investments in unit trusts stood at approximately RM145.8 million, compared to RM165.7 million as at the end of FY2025.

Meanwhile, total equity strengthened to RM225.7 million as at 30 June 2026 from RM218.3 million a year ago, lifted by retained earnings. Total liabilities declined to RM11.1 million at end-FY2026 versus RM26.2 million in the prior year. This was chiefly attributed to lower other payables.

MANAGEMENT DISCUSSION & ANALYSIS

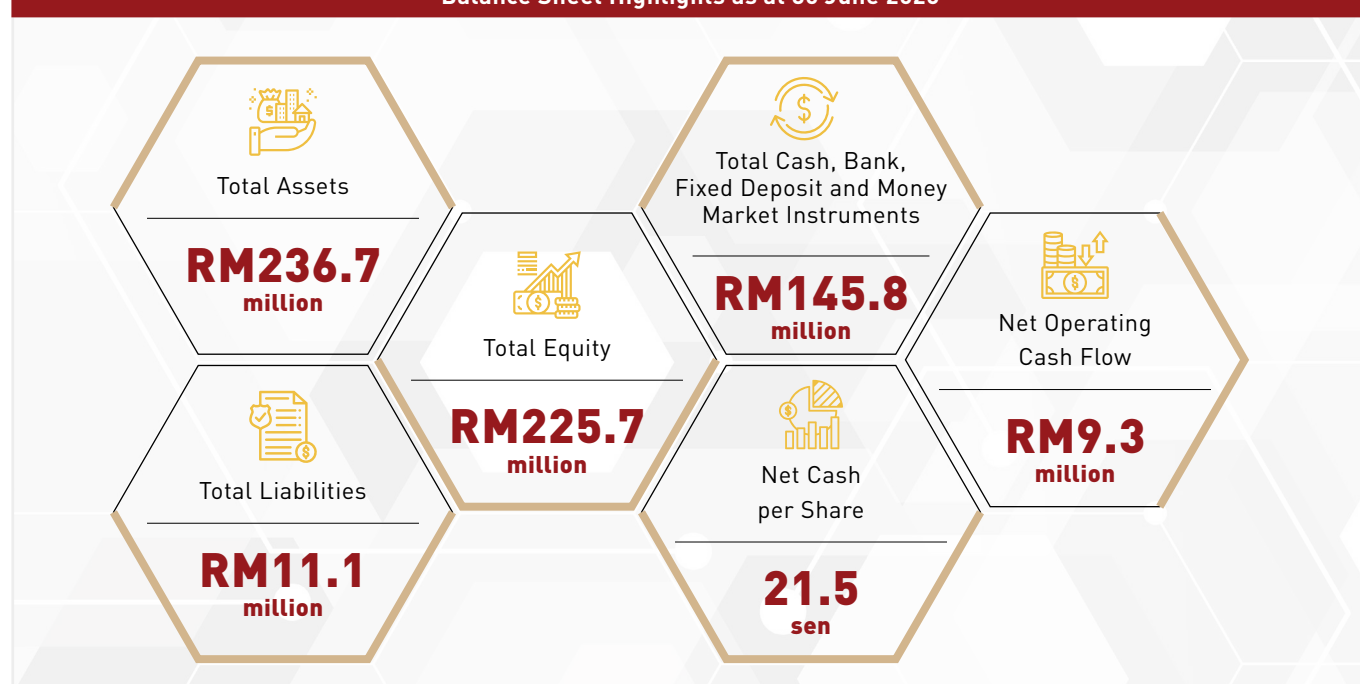
Net Gearing & Net Cash Per Share

As at 30 June 2026, MTAG Group remained in a net cash position with net cash per share of approximately 21.5 sen, a position that we have maintained since our listing in 2019.

Net Operating Cash Flow (“NOCF”)

The Group continued our track record of generating positive operating cash flow, recording NOCF of RM9.3 million in FY2026. This was lower than the prior year as it reflects lower profitability alongside the normalisation of working capital.

Balance Sheet Highlights as at 30 June 2026



ANTICIPATED OR KNOWN RISKS

Dependency on Major Customers

The Group's revenue is derived from a concentrated group of principal customers. As long-term supply contracts are not typical in our industry, the loss of a major customer, or a delay in collections, could weigh on our financial performance. To mitigate this, we continue to widen and diversify our customer base across a broader range of industries, an objective supported by our earlier acquisitions, while our dedicated credit control function monitors customer creditworthiness and the timeliness of collections to safeguard the Group's financial health.

Fluctuation in Foreign Currency Exchange Rates

A portion of the Group's dealings is denominated in foreign currencies, among them the United States Dollar, Singapore Dollar and Swiss Franc, leaving us susceptible to exchange rate movements that may bear on our results. To address this, we track currency developments on an ongoing basis and, where circumstances warrant, deploy appropriate hedging (if necessary) and other measures to blunt any unfavourable effect.

Supply Chain Disruptions

As with most businesses, interruptions along the supply chain represent a risk the Group cannot entirely avoid. We work to contain any resulting operational or financial fallout by nurturing strong supplier relationships, staying alert to early warning signs of disruption, and managing inventory with discipline so as to uphold continuity and resilience.

Operational Disruptions

Much of the Group's performance rests on our operations running smoothly and without interruption, since any halt or unplanned shutdown could take a toll on results. To guard against this, we carry adequate insurance, covering fire, burglary and personal accidents for both our premises and our people. Even so, we recognise that certain external threats lie outside our control, including natural disasters, pandemics, civil unrest and general strikes, any of which could weigh materially on how we operate.

MANAGEMENT DISCUSSION & ANALYSIS

OUTLOOK FOR FY2027

AS WE HEAD INTO THE NEW FINANCIAL YEAR (FY2027), THE OPERATING ENVIRONMENT IS EXPECTED TO REMAIN CHALLENGING.

The global economy continues to navigate a complex mix of headwinds, including persistent trade tensions and evolving tariff policies, the ongoing conflict in the Middle East and its implications for energy and commodity prices, as well as broader uncertainties affecting investment and demand. These factors continue to contribute to an evolving global trade and economic landscape, making the pace and strength of the recovery difficult to gauge.

Although the earlier easing of monetary policy in several major economies provided some support to economic activity, this has been tempered by renewed cost and supply pressures arising from the geopolitical backdrop, leaving the direction and pace of the global recovery uncertain. Domestically, conditions are expected to prove steadier, underpinned by resilient local demand and continued investment inflows, including foreign direct investment, which should lend some support to the industries we serve, even as external demand remains uneven.

The Group is cognisant of these pressures and will continue to exercise prudent management, strengthen our cost-control initiatives and optimise the use of production capacity and resources. At the same time, we remain laser-focused on executing our strategic plans. Having gained good traction in FY2026 in establishing our presence in some of the high-value and multinational manufacturing space, we will direct further resources towards growing this area. Simultaneously, MTAG is looking to broaden our product range, positioning ourselves as a more comprehensive provider and enhancing our value proposition to customers. Building on the progress made in digitalising and automating certain processes, we will press ahead on this front, exploring industry-specific capabilities to drive further improvement.

Meanwhile, the Proposed Acquisition further adds valuable capacity for our longer-term needs, keeping us well positioned to benefit as activity gathers pace around our home state over time. Barring any unforeseen circumstances, and anchored by a robust balance sheet with net cash position that lends us both resilience and flexibility, the Board is cautiously optimistic about the Group's prospects for the financial year ending 30 June 2027.

DIVIDENDS

Rewarding shareholders with dividends has always been of key importance to MTAG Group, in recognition of our shareholders' patience and support as we grow the business. With regard to FY2026, however, after careful deliberation and in view of the prevailing macroeconomic uncertainties, the Board has resolved not to recommend a dividend, so as to preserve the Group's financial flexibility. We remain committed to delivering sustainable returns to shareholders as conditions permit.

CHAW KAM SHIANG

Group Managing Director

SUSTAINABILITY STATEMENT



ABOUT THIS STATEMENT

INTRODUCTION

MTAG GROUP BERHAD (“MTAG” OR “THE COMPANY”, AND TOGETHER WITH ITS SUBSIDIARIES, “MTAG GROUP” OR “THE GROUP”) IS A MALAYSIAN-BASED INTEGRATED LABEL, STICKER PRINTING, AND MATERIAL CONVERTING SPECIALIST. THE GROUP IS ALSO AN AUTHORISED DISTRIBUTOR OF 3M AND HENKEL INDUSTRIAL TAPE AND ADHESIVE PRODUCTS.

Operating a business built on precision, consistency and reliability has shaped how MTAG Group approaches sustainability. These considerations are reflected in the way we manage our operations, people, and supply relationships.

During the year, the Group strengthened the foundation underpinning our sustainability practices. A new Sustainability Policy was adopted, establishing clearer principles and responsibilities for sustainability at MTAG Group. Alongside this, the Group introduced a Risk Management Policy & Procedures, which provides a structured process for managing risks across the Group. This supports the consideration of sustainability-related risks within the Group’s broader risk management processes. Sustainability considerations were also incorporated into the Board of Directors (“the Board”)’s effectiveness evaluation during the financial year ended 30 June 2026 (“FY2026”). Together, these developments strengthen the Group’s sustainability governance and reinforce accountability for the management and reporting of sustainability matters.

This Sustainability Statement (“SS2026” or “the Statement”) provides stakeholders with an overview of the Group’s sustainability-related initiatives and progress in managing Economic, Environmental, Social, and Governance (“EESG”) matters for FY2026.

Looking ahead, the Group recognises the evolving sustainability reporting landscape under Malaysia’s National Sustainability Reporting Framework (“NSRF”) and the corresponding timeline set by Bursa Malaysia Securities Berhad (“Bursa Securities”) for the phased adoption of the IFRS Sustainability Disclosure Standards issued by the International Sustainability Standards Board (“ISSB”). The Group remains at a preparatory stage and will progressively strengthen our sustainability governance, data management and reporting practices.

SUSTAINABILITY STATEMENT

REPORTING SCOPE AND BOUNDARY

This Statement covers the reporting period from 1 July 2025 to 30 June 2026. Comparative information from previous financial years is presented where available.

Unless otherwise stated, the reporting boundary extends to MTAG Group's manufacturing sites and head office in Johor, Malaysia, encompassing the operations of MTAG and the following entities:

- Toyo Sho Industrial Products Sdn. Bhd. ("Toyo Sho")
- Intag Industrial Supplies Sdn. Bhd. ("Intag Industrial")
- Intag Steel Hardware Sdn. Bhd. ("Intag Steel")
- Super Gold Industrial Sdn. Bhd. ("Super Gold")
- Jostar Sdn. Bhd. ("Jostar")

Two (2) of the Group's wholly-owned subsidiaries, MTAG Land Sdn. Bhd. and MTAG Industrial Pte. Ltd., are excluded due to the limited nature and extent of their activities in FY2026. Both entities are principally engaged in property and investment holding activities, and do not form part of the Group's principal operating and manufacturing activities.

REPORTING FRAMEWORK

This Statement has been prepared in accordance with the sustainability reporting requirements under the ACE Market Listing Requirements ("AMLR") of Bursa Securities, with reference to the Sustainability Reporting Guide (3rd Edition) and Toolkits ("Sustainability Reporting Guide").

STATEMENT OF ASSURANCE

The information presented in this SS2026 has been internally sourced and validated by the respective data owners within the Group. The Statement has not been subjected to an assurance process by an independent assurance provider.

OUR SUSTAINABILITY COMMITMENT

MTAG Group aims to run a responsible business that creates long-term value for stakeholders. This means considering the environmental and social impact of the Group's activities, safeguarding the well-being of our people, and upholding sound governance standards.



These commitments are guided by MTAG Group's Sustainability Policy, which sets out the principles underpinning the Group's sustainability priorities. The policy reinforces the integration of EESG considerations into business activities and decision-making.

SUSTAINABILITY STATEMENT

SUSTAINABILITY GOVERNANCE

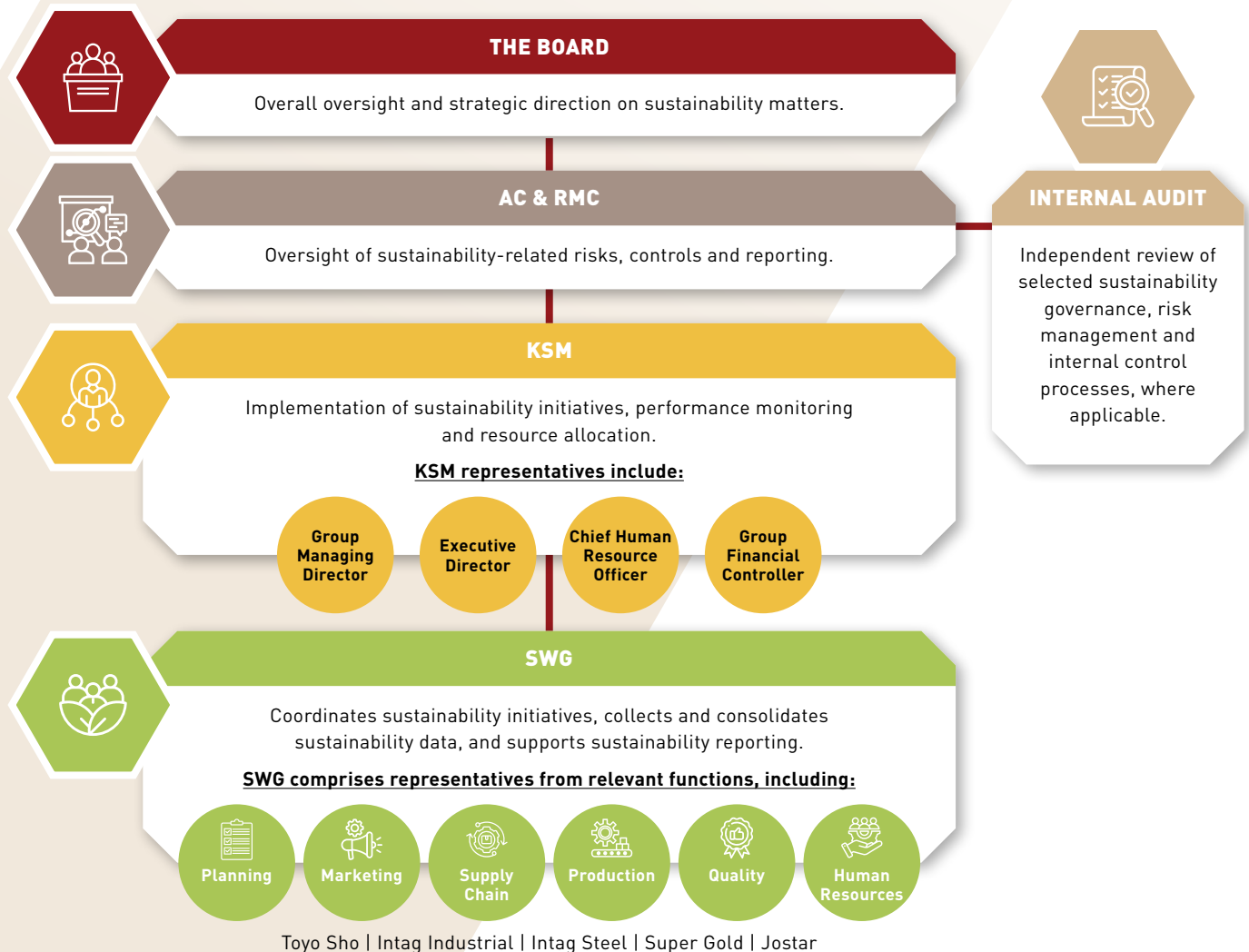
In FY2026, the adoption of our Sustainability Policy further formalised the roles and responsibilities for sustainability oversight, implementation, monitoring and reporting. The policy also provides that relevant sustainability-related risks are to be considered within the Group's broader risk management processes, supported by our Risk Management Policy & Procedures.

The Board holds ultimate accountability for sustainability oversight, including providing strategic direction and overseeing material sustainability matters. The Board reviews sustainability matters at least annually, and more frequently where significant matters arise.

During the year, sustainability considerations were incorporated into the Board effectiveness evaluation. The assessment covered areas including the Board's oversight of material ESG matters, ESG-related training, integration of sustainability-related risks into the Group's risk management framework, sustainability governance, and the monitoring of sustainability key performance indicators ("KPIs") and targets.

The Board is supported by the Audit Committee ("AC") and Risk Management Committee ("RMC") within their respective areas of responsibility. This includes reviewing ESG risks within the Group's risk management framework, reviewing sustainability-related internal controls and reporting processes, as well as disclosures prior to Board approval.

Within the Group operations, MTAG Group's Key Senior Management ("KSM") oversees the implementation of sustainability initiatives, while the Sustainability Working Group ("SWG") coordinates sustainability-related activities, performance monitoring and reporting Group-wide. Meanwhile, Internal Audit is assigned to provide independent assurance over selected sustainability governance, risk management and internal control processes, with findings reported to the AC and the RMC.



SUSTAINABILITY STATEMENT

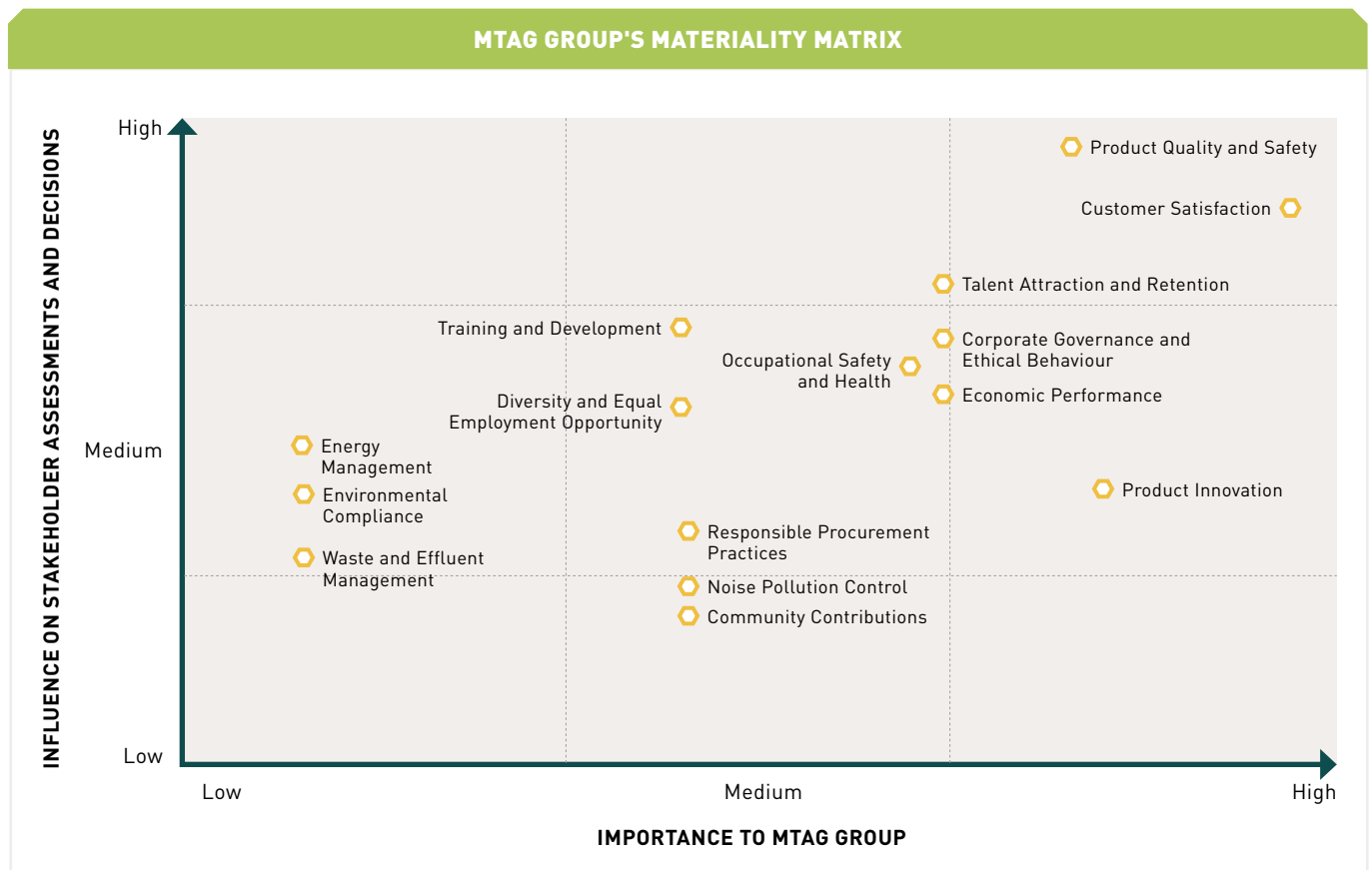
MATERIALITY ASSESSMENT

Our material sustainability matters guide how we manage and report the sustainability issues that are most significant to MTAG Group and our stakeholders. Building on the full materiality assessment conducted in 2020, we review these matters annually to ensure that they remain aligned with our business and operating environment.

For FY2026, we conducted an internal review of the 15 existing material sustainability matters against developments in our business and operating environment, stakeholder interests, regulatory requirements and emerging sustainability risks.



Based on the review, all 15 matters continue to be material to the Group, providing the basis for our sustainability reporting. The materiality matrix below presents their existing relative positioning.



Looking ahead, as we progress our preparations for the evolving sustainability reporting requirements under the NSRF, we plan to undertake a more comprehensive materiality assessment. This exercise will reassess and refine the Group's existing material sustainability matters, while expanding the scope of our assessment to include climate-related and sustainability-related risks and opportunities, as part of our future reporting alignment with the IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information ("S1") and IFRS S2 Climate-related Disclosures ("S2").

SUSTAINABILITY STATEMENT

STAKEHOLDER ENGAGEMENT

Engagement with our stakeholders helps us understand their perspectives and matters of interest. These interactions take place through various formal and informal channels as part of our day-to-day business activities and inform our decision-making. Insights arising from these interactions provide useful context for our business decisions and our ongoing management and review of material sustainability matters.

Stakeholder Group	Type of Engagement	Key Areas of Interest
 Shareholders / Investors	<ul style="list-style-type: none"> Annual General Meeting Announcements to Bursa Securities Meetings and briefings Corporate website Quarterly Financial Reports and Annual Reports 	<ul style="list-style-type: none"> Business continuity Economic performance Shareholders' returns Corporate governance
 Bankers and Lenders	<ul style="list-style-type: none"> Meetings and discussions Credit reviews Financing-related agreements 	<ul style="list-style-type: none"> Financial performance Business outlook Liquidity and financial position Risk management Regulatory- and sustainability-related developments
 Customers	<ul style="list-style-type: none"> Regular engagements Products and services briefings Customer satisfaction surveys Media announcements 	<ul style="list-style-type: none"> Customer satisfaction Product quality and safety Quality assurance
 Suppliers	<ul style="list-style-type: none"> Regular interactions Procurement agreements Business reviews Meetings 	<ul style="list-style-type: none"> Supply chain management Ethical and transparent procurement policies Payment arrangements
 Employees	<ul style="list-style-type: none"> Daily interactions Memos and intranet Annual performance reviews Training and development sessions Office events 	<ul style="list-style-type: none"> Fair human resources ("HR") policies and practices Health and safety Workplace satisfaction Professional growth KPIs
 Industry Peers	<ul style="list-style-type: none"> Conferences Corporate website 	<ul style="list-style-type: none"> Fair and ethical practices
 Government / Regulatory Agencies	<ul style="list-style-type: none"> Periodic site visits and meetings Consultation on regulatory matters 	<ul style="list-style-type: none"> Compliance with regulations

MEMBERSHIP OF ASSOCIATIONS

Participation in industry associations enables the Group to stay informed of industry developments and strengthen engagement with key stakeholders. We maintain memberships in associations relevant to our business activities and industry networks, such as the Johor Hardware, Machinery & Building Material Merchants Association and the Malaysian International Chamber of Commerce and Industry.

SUSTAINABILITY STATEMENT

MANAGEMENT APPROACH

ECONOMIC



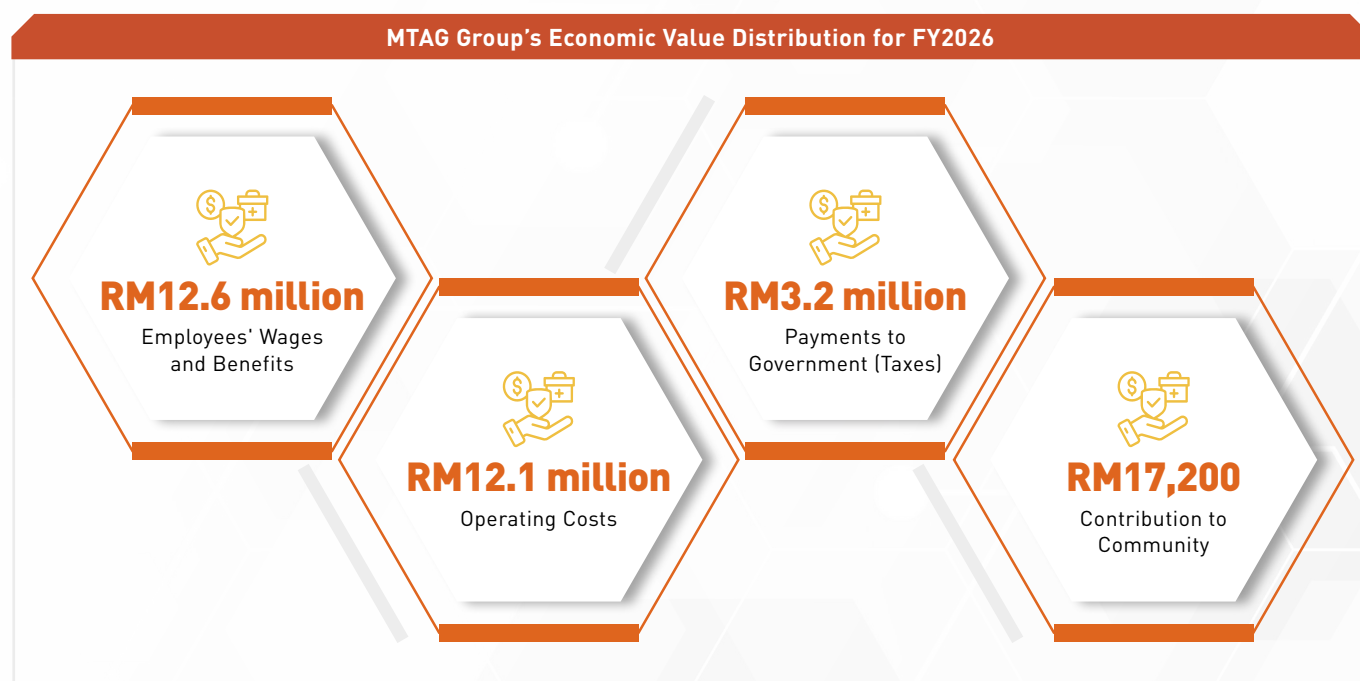
ECONOMIC PERFORMANCE

Sustained economic performance is important to MTAG Group as it underpins resilient operations and provides the financial capacity to reinvest in the business over the long term. The economic value generated through our activities also extends beyond the Group, distributed through employee wages, payments to suppliers, and tax payments, alongside contributions to the community.

During the year, the broader operating environment continued to be influenced by macroeconomic uncertainty and geopolitical developments, including continued trade tensions between the United States ("U.S.") and China, and changes in the U.S. tariff policies. Nonetheless, the Group's exposure to these developments was moderated by its relatively modest level of export and import activities.

The Group also experienced increases in raw material prices during the year, with certain subsidiaries implementing corresponding selling price adjustments where commercially feasible.

Against this backdrop, the Group continued to generate and distribute economic value to its stakeholders in FY2026, as summarised in the chart.



For more information on MTAG Group's financial and business performance for FY2026, please refer to the Management Discussion & Analysis of this Annual Report.

CORPORATE GOVERNANCE AND ETHICAL BEHAVIOUR

Effective governance and ethical conduct provide the foundation for responsible decision-making at MTAG Group. They shape how the Group is managed and the standards of conduct expected throughout our organisation.

Our corporate governance practices are guided by applicable laws and regulations, as well as the principles and practices set out in the Malaysian Code on Corporate Governance 2021 ("MCCG 2021").

SUSTAINABILITY STATEMENT

At the corporate level, the Board retains overall responsibility for the stewardship of the Group, supported by Board Committees with defined responsibilities, covering audit, nomination, remuneration and risk management. The respective roles and responsibilities of the Board and its Committees are outlined in the Board Charter and their respective Terms of Reference ("TOR"), providing clear lines of oversight and accountability.

This oversight is reinforced by policies that establish the standards and principles governing conduct across the Group. These policies are reviewed periodically to ensure they remain relevant and effective.

Key Policies at MTAG Group



Anti-Corruption & Anti-Bribery Policy ("ACAB Policy")

Preventing bribery and corruption is important to maintaining integrity in our dealings with customers, suppliers, contractors and other business partners. We adopt a zero-tolerance approach to bribery and corruption through our ACAB Policy, which was established in line with Section 17A of the Malaysian Anti-Corruption Commission ("MACC") Act 2009.

The ACAB Policy applies across MTAG Group and sets out the standards of conduct expected of our Directors and employees, as well as relevant business partners and other persons acting on behalf of or in connection with the Group. It prohibits bribery, kickbacks and facilitation payments. Gifts, hospitality, charitable contributions and sponsorships undertaken on behalf of the Group are subject to the applicable approval requirements. Financial transactions are also required to be properly recorded and supported by their underlying business purpose.

Our people are expected to refuse any request to give or receive a bribe, without fear of penalty or other adverse consequences, even where doing so may result in the loss of business. Directors and employees are also required to read and declare their compliance with the ACAB Policy upon joining the Group or upon appointment.

In FY2026, the Group recorded zero (0) confirmed incidents of corruption.



ZERO

Confirmed Cases of Corruption

SUSTAINABILITY STATEMENT

Whistleblowing Policy

Where concerns arise over suspected misconduct, our Whistleblowing Policy provides a formal avenue for employees and external parties to raise them. The scope of the policy extends beyond bribery and corruption to other forms of improper conduct, including fraud, conflicts of interest, abuse of authority, breaches of Group policies and irregularities in financial reporting.

Reports made in good faith are treated confidentially and are subject to investigation. The policy also provides protection for employee whistleblowers against victimisation, reprisals or retaliation. Concerns may be reported directly to the Audit Committee Chairman or the Independent Non-Executive Director of the Group, in accordance with the reporting procedures established under the Policy.

Code of Conduct & Ethics

The Group's Code of Conduct & Ethics establishes the broader standards of behaviour expected at MTAG Group. The code requires compliance with applicable laws and sets out expectations relating to conflicts of interest, confidentiality and the protection of Group assets. It also sets expectations around gifts, entertainment and other benefits to ensure that business decisions are not improperly influenced.

RESPONSIBLE PROCUREMENT PRACTICES

Procurement underpins the continuity and quality of MTAG Group's operations, from the raw materials that go into our converting processes to the finished products we distribute. Reliable sourcing directly affects our ability to meet customer specifications and delivery timelines.

The Group procures from both local and overseas suppliers. We source materials such as adhesive tapes, paper, films, foam, cardboard and metal locally, while overseas suppliers fulfil selected sourcing needs for materials that are not readily available locally or where sourcing overseas offers greater price competitiveness. In FY2026, local suppliers accounted for approximately 91.3% of our supplier base and 91.9% of total procurement expenditure.



With approximately 8.1% of our procurement spending directed to overseas suppliers in FY2026, changes in trade restrictions and export controls could affect the availability of certain materials. However, we did not identify any direct impact from such measures on the sourcing of our key raw materials throughout the year.

We assess suppliers based on factors including their track record and market reputation, pricing, delivery performance and product quality. Key suppliers are also subject to customer approval, where required, to ensure materials sourced are aligned with our requirements and those of our customers.

We maintain regular communication with suppliers to address procurement matters as they arise. The Group continued to monitor supply availability and manage sourcing requirements throughout FY2026 to support continuity of operations.

SUSTAINABILITY STATEMENT

PRODUCT INNOVATION

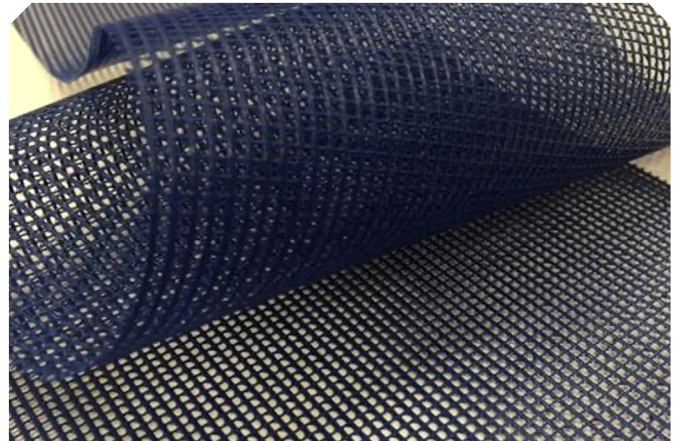
Product innovation is important to MTAG Group as our customers require customised solutions for a wide range of materials and applications. Our ability to adapt our manufacturing processes and develop new capabilities enables us to respond to changing customer requirements and pursue opportunities that complement our existing printing and materials converting activities.

We provide printing and materials converting solutions to multinational corporations across various industries, including Electrical & Electronics ("E&E"), Medical & Healthcare, Mechanical & Engineering ("M&E"), Food & Beverage ("F&B") and Fast-Moving Consumer Goods ("FMCG"). Serving customers in these end-markets requires us to work with different materials, specifications and applications.

Our offerings range from labels and stickers used for purposes such as identification, instructions and security sealing, to converted metal products for industrial applications.



Labels & stickers – Produced for both decorative and functional purposes, including security sealing, instructions, and identification

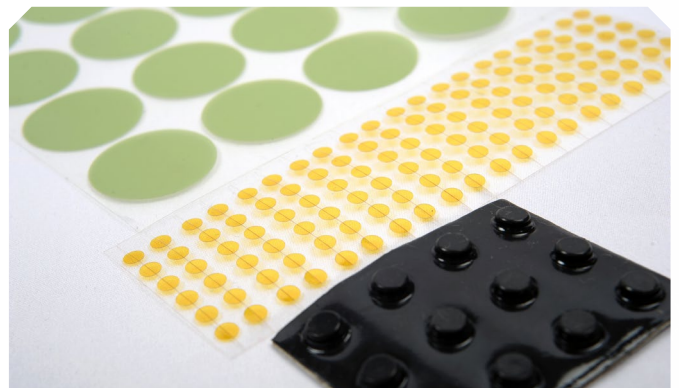


Polyester mesh – Primarily used in domestic appliance air filters for filtration and protection

The Group's manufacturing operations are equipped with specialised machinery that enables us to process a diverse range of materials, including adhesive tapes, paper, mesh materials, metals, films, foams and cardboards. Depending on the required specifications and applications, we apply various converting methods such as ultrasonic technology, rewind slitting, die-cutting, bandsaw, plasma and oxy gas cutting. This enables us to customise materials into different forms and dimensions according to customer requirements.



Profile cutting – Steel products are converted into required profiles for applications such as moulds, tools and dies, gears and precision machinery components



Die-cutting process – Special materials are precisely cut into specific sizes and shapes according to customers' drawings and requirements

SUSTAINABILITY STATEMENT

Our capabilities also extend to precision finishing for paper products using silkscreen and digital press printing technologies. The use of these technologies has enabled greater automation in selected production processes, while maintaining consistent production outcomes.

During FY2026, we further expanded our manufacturing capabilities through an investment in a cleanroom. The facility provides a more controlled production environment and broadens the range of manufacturing requirements that we may be able to accommodate. This investment also positions the Group to pursue future business opportunities and respond to evolving customer needs.



MTAG Group's cleanroom facility

In addition to our manufacturing capabilities, we work closely with customers to understand their product requirements and apply our manufacturing expertise in selecting suitable materials and converting processes to develop products that meet their specific requirements.

PRODUCT QUALITY AND SAFETY

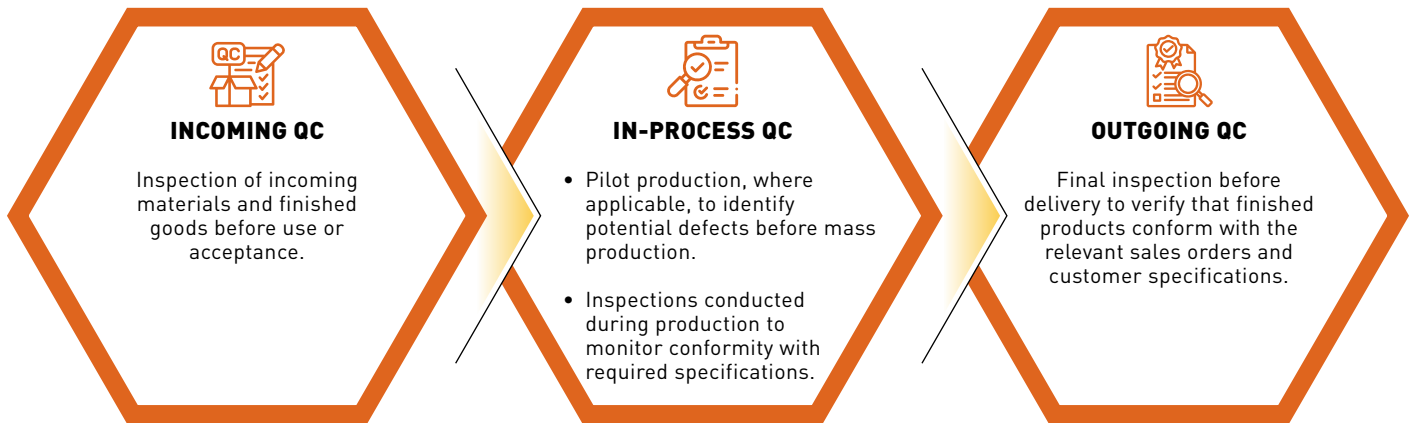
Maintaining product quality and safety is essential to meeting customer requirements and sustaining confidence in the products we deliver. Across the industries we serve, consistency and precision are critical to meeting customer specifications and quality requirements.

Our products are manufactured and converted according to different customer specifications and intended applications. Given the customised nature of these products, maintaining consistent quality throughout the production process is crucial to reducing the risk of defects, product rejection and rework.

We manage product quality through an established framework supported by our Quality Policy and quality control ("QC") procedures. Our Quality Policy provides the overarching principles governing product quality, customer requirements and compliance with applicable standards.

SUSTAINABILITY STATEMENT

Our QC procedures translate these principles into operational controls across the production process. These controls are applied from the receipt of materials through to the final inspection of finished products before delivery, as illustrated below.



The Group's quality management practices are reinforced by the International Organization for Standardization ("ISO") 9001:2015 Quality Management System ("QMS") certification at Toyo Sho, Super Gold, Jostar and Intag Industrial, covering their respective manufacturing and printing activities. The certifications provide an established framework for maintaining consistent quality management practices within these operations.

Quality controls also extend to the Group's distribution activities. Through Intag Industrial, the Group distributes a diverse range of industrial consumables and protective products, including tapes, adhesives, cleanroom products, abrasive products, static control products, carrier and cover tapes, and disposable protective products. These include products sourced from established suppliers such as 3M and Henkel. Sample checks are performed on incoming purchases to ensure alignment with the Group's quality and safety standards.

In FY2026, the Group continued to strengthen its quality management practices across its operations. At Toyo Sho, quality control procedures were further enhanced through the formalisation of processes for managing product non-conformities identified after delivery, including appropriate follow-up and corrective actions, where required.

CUSTOMER SATISFACTION

Customer satisfaction is important to maintaining long-term customer relationships and repeat business. The Group is committed to understanding customer expectations and continuously enhancing its products and services to meet their needs.

We maintain regular communication with customers throughout our business relationship, including during product development and order fulfilment. Customers are engaged through e-mails and telecommunication, while periodic Customer Satisfaction Surveys provide a more structured avenue for obtaining feedback on our offerings. The feedback received helps us understand customer expectations and identify areas where improvements may be required.

Where concerns or complaints are raised, the relevant teams review the matter and determine the appropriate corrective action based on the circumstances. Follow-up is subsequently conducted with the customer where necessary to confirm that the issue has been addressed.

In FY2026, the Group received eight (8) instances of customer feedback relating to product performance and quality. Each case was reviewed and addressed through appropriate corrective actions, with all reported complaints resolved during the year.

SUSTAINABILITY STATEMENT

MANAGEMENT APPROACH

ENVIRONMENTAL



ENVIRONMENTAL COMPLIANCE

Responsible environmental management is an important part of maintaining sustainable and responsible business operations. The Group recognises that its printing and materials converting activities have environmental impacts, including those arising from energy and water consumption, waste generation, effluent discharge and operational noise. We therefore seek to manage these impacts responsibly through appropriate operational practices and continued compliance with applicable environmental requirements.

Our Environmental Policy provides overarching guidance for managing the Group's environmental matters. This is implemented through operational procedures and controls, together with environmental management systems:

- **ISO 14001:2015 Environmental Management System ("EMS")**

Our subsidiaries, Toyo Sho, Intag Industrial and Super Gold, hold ISO 14001:2015 EMS certifications. The EMS provides a structured framework for managing environmental responsibilities, monitoring environmental performance and supporting continual improvement within their respective operations.

- **FSC® (Forest Stewardship Council®) Chain of Custody Certification**

Responsible sourcing and traceability are also relevant to our printing activities, particularly where customers require products carrying recognised responsible forestry claims. FSC® (Forest Stewardship Council®) Chain of Custody certification enables the traceability of eligible FSC®-certified materials through the supply chain, allowing the Group to provide solutions carrying the applicable FSC claim.



Toyo Sho (FSC-C185693) and Super Gold (FSC-C198351) hold FSC® (Forest Stewardship Council®) Chain of Custody certification for their respective operations. In FY2026, Jostar (FSC-C228493) also obtained FSC® (Forest Stewardship Council®) Chain of Custody certification covering the manufacturing and printing of paperboard packaging, corrugated packaging, paper packaging, paper stationery and printed materials under FSC Mix and FSC Recycled claims.

Across our operations, we continue to monitor compliance with applicable environmental requirements. In FY2026, one (1) environmental non-compliance was recorded in relation to wastewater handling, which resulted in a monetary penalty of RM4,000. The incident involved non-compliance with the Environmental Quality Act ("EQA") 1974. Corrective action was subsequently taken, including disconnecting the affected discharge pipe and redirecting the wastewater to a scheduled waste container for appropriate management. We will continue to review our existing environmental controls and take appropriate measures to reduce the risk of similar incidents recurring.

CLIMATE CHANGE AND ENERGY MANAGEMENT

Climate change remains an important environmental consideration for businesses and economies today, with rising energy costs, tightening regulation, and growing stakeholder expectations all shaping how companies manage their carbon footprint. Malaysia has committed to achieving net-zero greenhouse gas ("GHG") emissions by 2050, reflecting this broader shift at a national level.

Against this backdrop, MTAG Group recognises the importance of managing energy consumption and the associated emissions. Electricity remains our primary source of energy, powering our printing and materials converting activities. Although our operations are not as energy intensive as heavy manufacturing activities, electricity consumption has an operational cost and environmental impact for the Group.

SUSTAINABILITY STATEMENT

We track electricity consumption to understand usage trends and identify areas to improve energy efficiency. Regular maintenance of machinery and equipment is carried out to maintain operating efficiency and minimise unnecessary energy use.

In FY2026, the Group recorded total electricity consumption of 1.1 million kilowatt-hours ("kWh"), which remained within the Group's established target range of 1.0 to 1.3 million kWh. The slight fluctuation was mainly attributable to changes in operational activities during the year.

Renewable energy complements the Group's energy efficiency efforts. Our main plant in Tebrau, Johor is equipped with a 379.9 kilowatt-peak ("kWp") solar photovoltaic ("PV") system that generates renewable electricity on-site, reducing our reliance on grid electricity and the associated carbon emissions. In FY2026, the solar PV system avoided an estimated 272.6 tonnes of carbon dioxide ("CO₂"), compared with 255.0 tonnes of CO₂ in FY2025. The solar PV system accounted for approximately 30.3% of the electricity consumed during the year.



272.6
Tonnes of CO₂
Avoided

Indicator	FY2024	FY2025	FY2026
Electricity consumption (million kWh)	0.8	1.0	1.1
Estimated CO ₂ emissions avoided through solar PV system (tonnes CO ₂)	102.2	255.0	272.6

Beyond managing energy use, the Group recognises the need to understand how climate-related developments could affect operations and financial performance over time. Following the adoption of our Sustainability Policy in FY2026, we intend to progressively strengthen the identification and assessment of physical and transition risks arising from climate change, including their potential operational and financial implications. Where material, these risks will be considered through the Group's broader risk management processes.



Solar PV system at MTAG Group's main plant in Tebrau

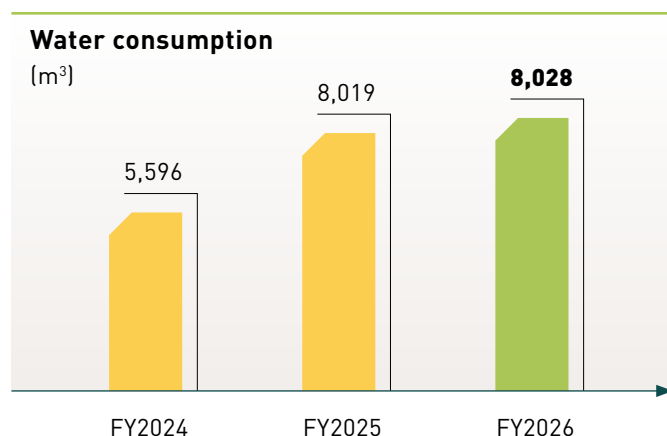
WATER CONSUMPTION

Water is a finite resource that plays an important role in supporting business operations and surrounding communities. As such, responsible water use forms part of sound environmental management, particularly as businesses seek to use natural resources more efficiently.

For MTAG Group, water consumption is relatively modest as our printing and materials converting activities are not water-intensive in nature. Water is mainly used for production-related and office purposes, with our water requirements met through municipal water supply.

In FY2026, the Group recorded total water consumption of 8,028 m³, compared with 8,019 m³ in FY2025. Water consumption remained broadly stable during the year, with a marginal increase of 9 m³ compared with the previous year.

SUSTAINABILITY STATEMENT



We monitor water consumption to identify unusual usage patterns and minimise unnecessary consumption. Employees are also encouraged to practise water conservation in their daily activities.

Our Sustainability Policy recognises water within the Group's broader environmental risk considerations and places emphasis on the efficient use of resources. As we move forward, we continue to assess practical opportunities to improve water efficiency across our operations.

WASTE AND EFFLUENT MANAGEMENT

Effective waste and effluent management plays an important role in limiting the environmental impact arising from business operations. At MTAG Group, we strive to manage waste and effluent responsibly through appropriate handling and disposal practices.

Our main waste streams arise from our printing and materials converting activities, as well as general office activities. These activities generate scheduled and non-scheduled waste, which are segregated according to their respective categories for appropriate handling, recycling or disposal.

Guided by our Environmental Policy and standard operating procedures, we manage waste in accordance with applicable environmental regulations, including the EQA 1974, and the Environmental Quality (Amendment) Act 2024. Our Sustainability Policy further recognises waste reduction, circular practices and the responsible management of waste and effluent as part of our environmental responsibilities.

Indicator	FY2024	FY2025	FY2026
Non-scheduled waste volume (tonnes)	73.4 98.9%	40.8 92.7%	225.9 92.3%
Scheduled waste volume (tonnes)	0.8 1.1%	3.2 7.3%	18.8 7.7%
Total Waste Generated (tonnes)	74.2	44.0	244.7⁽¹⁾

Note:

⁽¹⁾ Tracking expanded to include waste generated from Super Gold and Jostar.

In FY2026, total waste generated amounted to 244.7 tonnes, as compared to 44.0 tonnes in FY2025. The higher volume is mainly due to the broader reporting coverage this year, with the inclusion of waste data from Super Gold and Jostar.

• Non-Scheduled Waste

Non-scheduled waste totalled 225.9 tonnes in FY2026, translating to 92.3% of our total waste generated during the year. It mainly comprised paper-based waste, including paper cartons and kraft paper, alongside plastics and other general waste stemming from our operations. Paper waste accounted for 96.7% of total non-scheduled waste, reflecting the nature of our printing and materials converting activities.

Where practicable, we seek to reduce the amount of non-scheduled waste requiring final disposal. Wastepaper is reused for machine setup and testing purposes, while recyclable materials are channelled through waste collectors authorised by the Department of Environment ("DOE"). Where applicable, the recycling of such waste is also undertaken with the necessary approval from the Royal Malaysian Customs Department.

Non-scheduled waste that cannot be reused or recycled is disposed of at designated landfills through waste collectors authorised by the DOE, in accordance with applicable requirements.

• Scheduled Waste

Scheduled waste amounted to 18.8 tonnes, representing 7.7% of the total waste in FY2026. The waste recorded included residues from adhesives, inks and cleaning activities, as well as used oils and solvents. Contaminated containers, rags, paper and gloves also formed part of this waste stream.

Scheduled waste is managed in accordance with the Environmental Quality (Scheduled Wastes) Regulations 2005. Disposal is undertaken by licensed contractors authorised by the DOE, with oversight from a Certified Environmental Professional in Scheduled Waste Management ("CePSWaM").

SUSTAINABILITY STATEMENT

Effluent Management

Wastewater generated from our operations is managed in accordance with applicable environmental requirements, including the Environmental Quality (Industrial Effluent) Regulations 2009, where relevant. Wastewater effluent is generally directed to municipal systems through the appropriate discharge channels.

In FY2026, one (1) wastewater handling incident was recorded at MTAG Group. Corrective action was taken following the identification of the issue, with further details disclosed under the Environmental Compliance section of this Sustainability Statement.

NOISE POLLUTION CONTROL

Operational noise can affect employees and surrounding communities if it is not adequately managed. At MTAG Group, noise is primarily associated with the machinery and equipment used for our printing, materials converting and related operations. Although our activities are not as noise-intensive as heavy manufacturing, we take appropriate measures to manage noise levels and employee exposure.

Our noise management practices are guided by applicable local authority requirements and DOE guidelines. Employee noise exposure is managed in accordance with the Occupational Safety and Health (Noise Exposure) Regulations 2019. The measures adopted are outlined below.

Workplace Noise Management



Voluntary Assessments

We conduct voluntary noise assessments at our operating sites on a periodic basis to identify potential sources of excessive noise. This allows us to put in place mitigation measures to prevent noise pollution.



Equipment Specifications

Whenever possible, we prioritise the use of equipment designed with noise-reducing features, minimising noise emissions at their source.



Worker Protection

We prioritise the health and safety of our employees. We provide appropriate hearing protection to workers in noise-prone areas, and machine operators undergo regular hearing tests to monitor their auditory health.



External Assessments

We engage Department of Occupational Safety and Health ("DOSH")-approved independent assessors to evaluate workplace noise and safety controls. In FY2026, Toyo Sho, Intag Steel and Super Gold were inspected. All three (3) sites recorded 100% compliance with noise regulations. The third-party validation ensures that our noise control measures are effective.

In FY2026, an Employee Noise Exposure Assessment was carried out at Toyo Sho, Intag Steel and Super Gold as part of an inspection by the DOSH. Following the assessment, Toyo Sho, Intag Steel and Super Gold recorded 100% compliance within the scope of the inspection.

SUSTAINABILITY STATEMENT

MANAGEMENT APPROACH

SOCIAL



TALENT ATTRACTION AND RETENTION

Our people are integral to the continuity and performance of MTAG Group. Attracting and retaining employees with the appropriate skills and experience enables us to maintain the capabilities required as the business continues to evolve.

Maintaining a capable workforce requires us to remain responsive to our manpower needs and the expectations of our employees. Recruitment is carried out based on our workforce requirements, with candidates assessed according to their qualifications, skills and experience. This allows us to identify suitable candidates for the respective roles within the Group. We reach prospective candidates through various channels, including our corporate website, online job portals, social media platforms and employee referrals.

Retaining experienced employees helps preserve operational knowledge and continuity. Our compensation and benefits packages are reviewed periodically with reference to market practices and applicable statutory requirements. They are administered in accordance with applicable employment and statutory requirements, including the Employment Act 1955 and the Minimum Wages Order 2024.

The Group's employees are also provided with a range of benefits that complement their remuneration and statutory entitlements.

Employment Benefits at MTAG Group

Performance-based
Bonus Payments

Annual Leave



Sick Leave



Maternity Leave

Group Personal Accident
Coverage for Foreign WorkersPhone Allowance for
Selected Employees

We also seek to cultivate a positive workplace environment and provide opportunities for employees to engage with one another beyond their day-to-day responsibilities. During the year, we continued to promote open communication and interaction across departments through employee engagement activities, including the Group's annual dinner, as part of our efforts to foster a positive working environment.



30th Anniversary of MTAG (via Toyo Sho) – Celebrating 30 years of journey and contribution to the Group with colleagues and business partners at a memorable dinner

SUSTAINABILITY STATEMENT

TRAINING AND DEVELOPMENT

Building the capabilities of our employees is important to maintaining an effective workforce and keeping pace with an evolving operating landscape. Continuous learning enables employees to strengthen the knowledge and skills relevant to their respective responsibilities.

Training needs are identified through annual performance reviews, which assess areas for improvement and determine where further development may be required. Based on the needs identified, internal and external training programmes are arranged throughout the year to strengthen employees' knowledge and capabilities.

In FY2026, the Group conducted 33 training programmes, as compared with 24 programmes in FY2025. Total training hours increased by 45.1% to 357 hours from 246 hours in the previous year. Training topics covered a broad range of areas, including:



357

Total Training Hours



33

Total Training Programmes



SUSTAINABILITY, ENVIRONMENT AND MANAGEMENT SYSTEMS

- NSRF Preparers' Programme Module 1: Sustainability Reporting Using the ISSB Illustrative Sustainability Reports
- Seminar Pengurusan dan Pematuhan Peraturan Efluen Perindustrian
- ISO 14001 Environmental Management System Awareness Training



QUALITY MANAGEMENT SYSTEM

- ISO 9001 Quality Management System Awareness Training



HEALTH AND SAFETY

- Occupational Safety and Health Coordinator ("OSH-C")
- Forklift Safety Awareness and Competency
- Fire Warden in the Building & Fire Drill
- Fire Safety
- First Aid, AED & Cardiopulmonary Resuscitation ("CPR")



BUSINESS AND WORKPLACE CAPABILITY

- Facilities & Procedures LMW Seminar
- Tax Seminar on Budget 2026
- Sales Tax Expansion 2025: Scope & Imposition of Sales Tax
- Promoting Team Power Performance

The range of programmes reflects the practical skills and knowledge required across our operations, covering sustainability reporting, environmental management systems, quality management, workplace health and safety, regulatory awareness and workplace capabilities. In FY2026, the Group continued to strengthen internal capabilities through relevant training programmes, including sustainability reporting training attended by relevant personnel to enhance their understanding of emerging sustainability disclosure requirements.

SUSTAINABILITY STATEMENT

Indicator	FY2024	FY2025	FY2026
Total training hours	349	246	357
– Executive	121	183	163
– Non-Executive	228	63	194
Number of training programmes	39	24	33



OSH-C training programme



First aid training programme

We continue to assess employee development needs and provide relevant learning opportunities to keep employees' skills aligned with evolving operational requirements.

DIVERSITY AND EQUAL EMPLOYMENT OPPORTUNITY

A diverse and inclusive workforce brings together different perspectives and experiences that contribute to a more adaptable organisation. At MTAG Group, we seek to provide equal employment opportunities and maintain a workplace where employees are treated fairly and with respect.

Our Diversity Policy promotes equality, fairness and respect across the Group and applies to employees regardless of their employment arrangement. It seeks to prevent unlawful discrimination on the basis of characteristics including age, disability, pregnancy and maternity, race, nationality, religion or belief, sex and sexual orientation, among others. The policy applies to key aspects of employment, including recruitment, remuneration and benefits, promotion, training and development, as well as grievance and disciplinary matters. Employment decisions are made based on merit, qualifications, skills and experience.

These principles form part of our broader responsibility to uphold fair labour practices and respect fundamental human rights in the workplace. The Group's employment practices are governed by applicable labour laws and regulations in the jurisdictions where we operate. Our policies and practices prohibit forced labour, child labour, bullying, harassment, victimisation and other forms of unlawful discrimination.



SUSTAINABILITY STATEMENT

Throughout the year, we conducted employee awareness sessions covering diversity, workplace respect and the prevention of discrimination and harassment. Policies prohibiting discrimination and harassment remained in place, together with established grievance and whistleblowing channels for employees to raise concerns. We also encourage open communication and collaboration between departments to promote an inclusive workplace.

The Group recorded zero (0) non-compliance cases relating to applicable labour laws and regulations, as well as zero (0) substantiated human rights complaints in FY2026.



ZERO

Non-Compliance with Labour Laws



ZERO

Substantiated Human Rights Complaints

Workforce Demographic

As at 30 June 2026, the Group employed 205 people, comprising 42% women and 58% men. Employees aged 35 and below made up 53.2% of the workforce, representing a relatively young employee base within the Group.

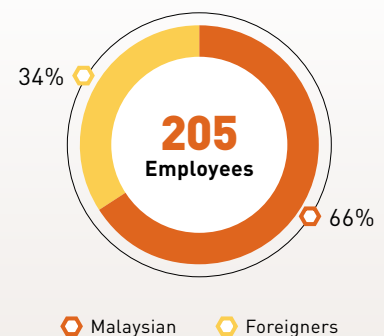
The workforce comprised 48 Executive (23%) and 157 Non-Executive employees (77%) in FY2026. All Executive employees were permanent, while the Non-Executive workforce comprised both permanent and contract employees, reflecting the differing manpower requirements across our operations.

Malaysian employees accounted for 66% of the workforce as at end FY2026, while foreign employees represented 34%.

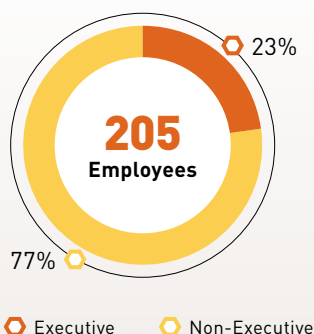
Workforce by Gender



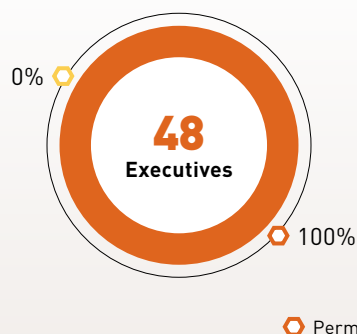
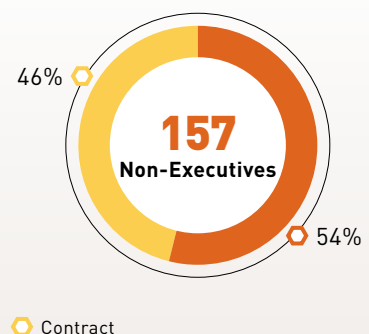
Workforce by Nationality



Workforce by Employee Category

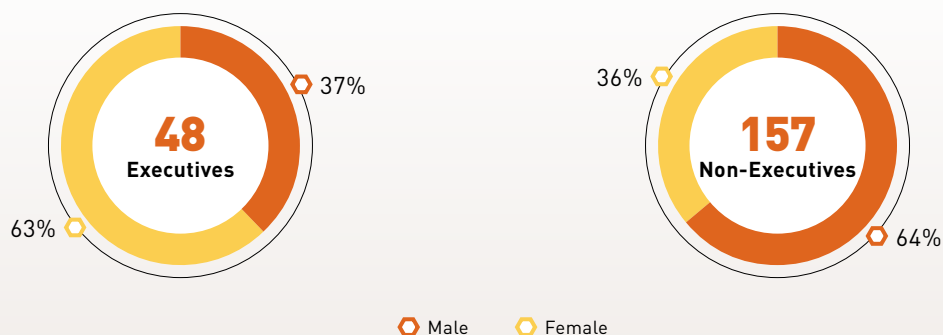


Employment Type by Employee Category

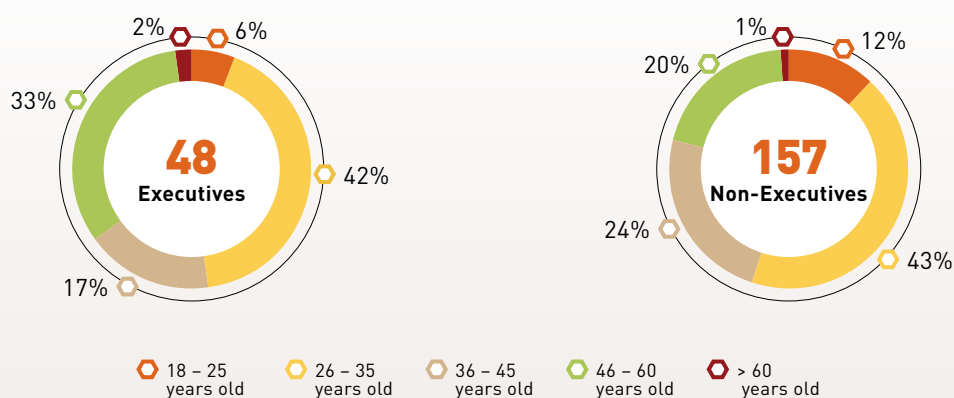


SUSTAINABILITY STATEMENT

Gender by Employee Category



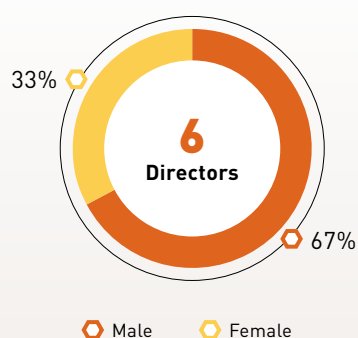
Age Group by Employee Category



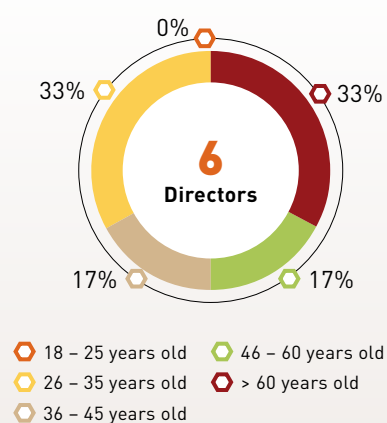
Board Diversity

As at 30 June 2026, the Board comprised six (6) Directors, of whom 33% were women and 67% were men. The Board also reflected a mix of age groups, with 33% of Directors aged between 26 and 35, 17% between 36 and 45, 17% between 46 and 60, and 33% above 60 years old. This composition brings together different perspectives and experience at the Board level.

Directors by Gender



Directors by Age Group



SUSTAINABILITY STATEMENT

OCCUPATIONAL SAFETY AND HEALTH

A safe working environment is a fundamental responsibility for a manufacturing and converting business, where employees work directly with machinery, chemicals, and production equipment daily. Preventing workplace injury protects our people and helps maintain operational continuity.

The Group's Occupational Safety and Health ("OSH") Policy provides the framework for managing workplace health and safety. At the Group's premises, we implement safety safeguards to provide a safe and healthy workplace in accordance with the Occupational Safety and Health Act 1994.

OSH POLICY



Providing a healthy and safe environment for our employees and visitors.



Ensuring personnel are properly trained and equipped with the appropriate safety gear and emergency equipment.



Ensuring the work environment is free from hazards and pollution, and waste management is properly implemented.



Complying with relevant environmental, health and safety laws for controlling hazardous chemical substances in products and materials.



Reviewing and revising the policy as and when necessary at regular intervals.

The policy sets out key requirements relating to workplace safety, employee training, personal protective equipment ("PPE"), emergency equipment, hazard management and the safe handling of hazardous substances.

Safety oversight at MTAG Group is undertaken by the OSH Committee, which reviews workplace hazards, safety measures and areas requiring corrective action.

This oversight is reinforced by the Group's broader risk management framework. Under the Group's Risk Management Policy and Procedures, Health, Safety and Security is recognised as one of the Group's standing risk categories.

In addition to these internal controls, the Group's premises were subject to external regulatory inspections in FY2026. During the year, the DOSH conducted inspections at the premises of three (3) of the Group's subsidiaries, Toyo Sho, Intag Steel and Super Gold. The inspections covered relevant workplace, machinery and equipment safety matters. All three (3) subsidiaries recorded 100% compliance within the scope of their respective DOSH inspections.



100%

DOSH Inspection
Compliance
(Toyo Sho, Intag
Steel & Super
Gold)

SUSTAINABILITY STATEMENT

Safety Awareness

To build safety awareness and competency, the Group conducted various health and safety training programmes during the year, including fire drills, OSH-C training, first aid, AED, CPR, and forklift safety awareness and competency training.



Fire drill briefing

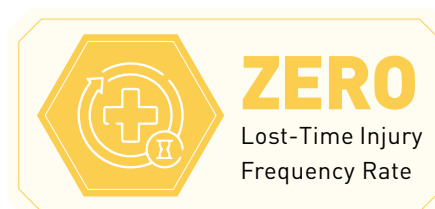
Emergency Preparedness

The Group maintains Emergency Response Teams ("ERTs") across our operating premises to strengthen preparedness for workplace emergencies. Each ERT comprises representatives from relevant departments, who are assigned specific roles and responsibilities based on the operational requirements and risk profiles of each subsidiary.

ERT members are equipped to respond to various workplace emergencies, including chemical-related incidents, fires and medical emergencies. These arrangements support a coordinated response to potential incidents and minimise risks to employees, contractors and visitors.

OSH Performance

In FY2026, the Group recorded zero (0) lost-time injuries ("LTI"), zero (0) work-related fatalities, and a lost-time injury frequency rate ("LTIFR") of zero (0). In addition, all 205 employees received health and safety training in FY2026.



Indicator	FY2024	FY2025	FY2026
LTI ⁽¹⁾ (Employees & Contractors)	1	0	0
Work-Related Fatalities (Employees & Contractors)	0	0	0
LTIFR ⁽²⁾	1.55	0	0

Note:

⁽¹⁾ LTI refers to a work-related injury that results in an employee being unable to perform their normal duties for one full day or shift or more.

⁽²⁾ LTIFR measures the number of lost-time injuries per million hours worked. $LTIFR = (\text{Number of lost-time injuries} \times 1,000,000) \div \text{Total manhours worked in the reporting period}$.

SUSTAINABILITY STATEMENT

COMMUNITY CONTRIBUTIONS

Contributing to the well-being of the communities where we operate forms part of MTAG Group's approach to creating long-term shared value. The Group supports initiatives that benefit local communities, while deepening relationships with stakeholders.

In FY2026, the Group contributed RM17,200 towards community initiatives:

- The Group contributed towards the donation of hospital beds to Hospital Sultanah Aminah in Johor Bahru, Johor. The contribution was intended to support the hospital in meeting its patient care needs and improving access to essential medical equipment; and
- The Group supported a fundraising campaign organised by Sekolah Kebangsaan Taman Rinting 2, Johor, for the provision of a digital screen, contributing towards efforts to improve the school's teaching and learning facilities.



Hospital bed donation to Hospital Sultanah Aminah, Johor Bahru

Beyond direct community contributions, the Group also creates positive economic impacts through our business operations. Approximately 91% of the Group's suppliers are locally based, which sustains domestic businesses and reinforces the local supply chain, while 66% of its workforce comprises Malaysians, contributing to local employment and economic development in the communities where we operate.

Alongside these contributions, the Group also organised a Durian Fiesta during FY2026 as part of our employee activities. The gathering provided an opportunity for employees to interact outside their daily work routines and strengthen relationships across departments.



Durian Fiesta

SUSTAINABILITY STATEMENT

BURSA MALAYSIA PRESCRIBED TABLE

MTAG GROUP BERHAD
BMLR Transition PeriodDate & Time: 2026-10-20 12:02:09
Ace Market | Group 3 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance	Remarks
Corporate Governance and Ethical Behaviour	Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0	0	-	No assurance	Internal verification conducted
Responsible Procurement Practices	Bursa C7(a) Proportion of spending on local suppliers	Percentage	-	91.9	-	No assurance	Internal verification conducted
Climate Change and Energy Management	Bursa C4(a) Total energy consumption	Megawatt-hour (MWh)	1,000	1,100	1,000–1,300 MWh grid electricity (annual range)	No assurance	Internal verification conducted
Water Consumption	Bursa C9(a) Total volume of water used	Megalitres	8,019	8,028	-	No assurance	Internal verification conducted
Training and Development	Bursa C6(a) Total hours of training by employee category – Executive	Hours	183	163	-	No assurance	Internal verification conducted
Training and Development	Bursa C6(a) Total hours of training by employee category – Non-Executive	Hours	63	194	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by gender (Executive) – Male	Percentage	35	37	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by gender (Executive) – Female	Percentage	65	63	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by gender (Non-Executive) – Male	Percentage	68	64	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by gender (Non-Executive) – Female	Percentage	32	36	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Executive) – 18–25 years	Percentage	79	6	-	No assurance	Internal verification conducted

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-20 12:02:09

Page 1 of 4

SUSTAINABILITY STATEMENT

MTAG GROUP BERHAD
 BMLR Transition Period

 Date & Time: 2026-10-20 12:02:09
 Ace Market | Group 3 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance	Remarks
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Executive) – 26-35 years	Percentage	381	42	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Executive) – 36-45 years	Percentage	28.6	17	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Executive) – 46-60 years	Percentage	22.2	33	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Executive) – >60 years	Percentage	3.2	2	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Non-Executive) – 18-25 years	Percentage	141	12	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Non-Executive) – 26-35 years	Percentage	42.3	43	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Non-Executive) – 36-45 years	Percentage	231	24	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Non-Executive) – 46-60 years	Percentage	19.2	20	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(a) Percentage of employees by age group (Non-Executive) – >60 years	Percentage	1.3	1	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by gender – Male	Percentage	67	67	-	No assurance	Internal verification conducted

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-20 12:02:09

Page 2 of 4

SUSTAINABILITY STATEMENT

MTAG GROUP BERHAD
 BMLR Transition Period

 Date & Time: 2026-10-20 12:02:09
 Ace Market | Group 3 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance	Remarks
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by gender – Female	Percentage	33	33	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by age group – 18–25 years	Percentage	0	0	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by age group – 26–35 years	Percentage	33	33	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by age group – 36–45 years	Percentage	17	17	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by age group – 46–60 years	Percentage	17	17	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C3(b) Percentage of directors by age group – Above 60 years	Percentage	33	33	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	37	35	-	No assurance	Internal verification conducted
Diversity and Equal Employment Opportunity	Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0	0	-	No assurance	Internal verification conducted
Occupational Safety and Health	Bursa C5(a) Number of work-related fatalities	Number	0	0	-	No assurance	Internal verification conducted
Occupational Safety and Health	Bursa C5(b) Lost-time injury rate (LTIR)	Rate	0	0	-	No assurance	Internal verification conducted

SUSTAINABILITY STATEMENT

MTAG GROUP BERHAD				Date & Time: 2026-10-20 12:02:09			
BMLR Transition Period				Ace Market Group 3 FYE 30/06/2026			
Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance	Remarks
Occupational Safety and Health	Bursa C5(c) Number of employees trained on health and safety standards	Number	219	205	-	No assurance	Internal verification conducted
Community Contributions	Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	RM	-	17200	-	No assurance	Internal verification conducted

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors ("the Board") of MTAG Group Berhad ("MTAG" or "the Company") and its subsidiaries ("MTAG Group" or "the Group") remains committed to promoting greater internalisation of corporate governance culture and transparency across the Group, with the aim of enhancing the long-term value of the Group and maintaining shareholders' confidence.

This Corporate Governance Overview Statement ("CG Overview Statement") provides shareholders with an overview of the Board's commitment towards a high standard of corporate governance practices and ethical business conduct for the financial year ended 30 June 2026 ("FY2026"), in line with the principles and best practices set out in the Malaysian Code on Corporate Governance 2021 ("MCCG 2021").

This statement is prepared in accordance with Rule 15.25 of the ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities") and is to be read together with the FY2026 Corporate Governance Report of the Group ("CG Report") which is available on the Group's website at www.mtaggroup.com.

PRINCIPLE A:

BOARD LEADERSHIP AND EFFECTIVENESS

I. Board Responsibilities

The Board is responsible for overseeing the Group's management, performance, and strategic direction. As the steward of the Group, the Board is entrusted to discharge its fiduciary duties, provide vigilant leadership as well as uphold good governance and ethical practices in order to safeguard stakeholders' interests and enhance long-term shareholders' value.

The Board's duties, among others, include overseeing the proper conduct of business, risk management and internal control, succession planning, management performance, stakeholders' communication, and corporate reporting.

The Board has delegated specific duties to four (4) Board Committees, namely the Audit Committee ("AC"), Nominating Committee ("NC"), Remuneration Committee ("RC"), and Risk Management Committee ("RMC") (collectively, "Board Committees"). Although the Board is regularly updated on the proceedings and recommendations of the Board Committees, the ultimate responsibility for final decisions remains with the Board.

Board Charter

The Board is guided by the Board Charter, which outlines the Board's composition, duties and responsibilities, as well as matters reserved for the Board. The Board Charter serves as primary guidance, detailing the roles and responsibilities of the Board in accordance with the principles of good corporate governance set out by regulatory authorities.

As defined in the Board Charter, the Board is accountable to the shareholders for the management and performance of the Group, including the following matters:

- To provide leadership and to oversee overall conduct of the Group's businesses;
- To review and adopt strategic initiatives, and to ensure these initiatives and the risks, performance, and sustainability are effectively integrated and appropriately balanced;
- To review and adopt corporate governance best practices in the areas of risk management, legal and compliance management, and internal control systems;
- To ensure the effectiveness of the Board Committees as required by the applicable laws and recommended by the MCCG 2021;
- To review and approve Annual Business Plans, Financial Statements, and Annual Reports;
- To monitor the relationship between the Board and the management, shareholders, and stakeholders;
- To enhance the Group's Investor Relations programme and communication with shareholders;
- To appoint the Board Committees and delegate powers, as well as to review the composition, performance, and effectiveness of the Committees through its reports and recommendations;
- To ensure the Group's strategy as well as Anti-Corruption and Anti-Bribery Policy are aligned;
- To take into account sustainability considerations when exercising its duties, including the development and implementation of the Group's strategies, business plans, and risk management; and
- To ensure the Group's sustainability strategies, priorities, targets and performance are communicated to stakeholders.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

Aside from the core responsibilities listed above, significant matters requiring deliberation and approval from the Board are defined in the Board Charter as “Matters Reserved for the Board” for consideration and approval during Board meetings.

The updated Board Charter is available on the Group’s website at www.mtaggroup.com. It is reviewed periodically to ensure its effectiveness and continued relevance to the Board’s strategic intent, as well as to assist the Board in discharging its duties in line with updates in the corporate laws and regulations that may arise from time to time.

Code of Conduct & Ethics

The Board is aware that its leadership and stewardship are vital in creating an ethical corporate culture. The Board has formalised and adopted the Code of Conduct & Ethics that serves as the primary guidance on ethical and behavioural conduct of the Group.

The Code of Conduct & Ethics outlines the policies and procedures which include, amongst others, the following:

- Conflict of interest;
- Confidential and proprietary information;
- Anti-bribery and anti-corruption;
- Accepting/providing gifts, entertainment, and other benefits;
- Money laundering; and
- Occupational safety and health.

The Board will review the Code of Conduct & Ethics from time to time to ensure it remains relevant and appropriate. The Code of Conduct & Ethics is available on the Group’s website at www.mtaggroup.com.

Whistleblowing Policy

The Board has adopted a Whistleblowing Policy in line with the Group’s commitment to upholding its values and the highest standards of work ethics for all Directors, managers, and employees. The policy provides an avenue for employees and members of the public to disclose any improper conduct committed or about to be committed, in accordance with the procedures outlined therein.

The Whistleblowing Policy sets out the protections afforded to the whistleblower(s), the safeguards and confidentiality measures in handling disclosures or reports, the communication channels, and the procedural flow for making such disclosures or reports. The whistleblower(s) may provide details of suspected misconduct or breaches of law by completing the Whistleblowing Report Form, which can be downloaded from the Group’s website.

The Whistleblowing Policy is subject to annual review to ensure its effectiveness and alignment with best practice standards and needs of the Group. The Whistleblowing Policy is available on the Group’s website at www.mtaggroup.com.

In FY2026, there were zero (0) cases reported via the Whistleblowing reporting channel.

Anti-Corruption and Anti-Bribery Policy

In compliance with the requirement of Section 17A of the Malaysian Anti-Corruption Commission (“MACC”) Act 2009, an Anti-Corruption and Anti-Bribery Policy was adopted to set out the Group’s guidelines and procedures for all Directors and employees to protect against bribery and corrupt acts in order to safeguard the integrity of the Group.

The Board shall review the Anti-Corruption and Anti-Bribery Policy from time to time to ensure it remains relevant and appropriate. The Anti-Corruption and Anti-Bribery Policy is available on the Group’s website at www.mtaggroup.com.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

Board Committees

The four (4) Board Committees, namely, the Audit Committee, the Nominating Committee, the Remuneration Committee, and the Risk Management Committee, operate within their respective Terms of Reference ("TOR") approved by the Board.

The TOR of each Board Committee are periodically reviewed and assessed to ensure the TOR remain relevant and adequate in governing the functions and responsibilities of the respective Committees. Notwithstanding the above, the Board Committees do not have executive powers but only serve to make recommendations to the Board, with the ultimate responsibility for decisions resting with the Board as a whole.

The following Board Committees with the respective functions have been established to assist the Board in discharging its responsibilities:

Board Committee	Principal Functions
AC	<ul style="list-style-type: none"> Provides oversight of the Group's financial reporting Reviews the quarterly and annual financial statements and recommends them to the Board for approval Recommends the appointment of the internal and external auditors to the Board, and monitors the standard and quality of their services Reviews related party transactions and conflict of interest situations Provides oversight of the Group's anti-corruption and anti-bribery framework
NC	<ul style="list-style-type: none"> Identifies and recommends candidates for appointment to the Board Evaluates the effectiveness of the Board and Board Committees Ensures appropriate framework and succession planning for the Board
RC	<ul style="list-style-type: none"> Assists the Board in establishing the policy and framework for the remuneration of Directors and certain Key Senior Management ("KSM") personnel Ensures the Group's remuneration and incentive policies are appropriately established Assesses, reviews, and recommends to the Board the remuneration and benefits package of the Directors
RMC	<ul style="list-style-type: none"> Reviews the effectiveness of risk management Sets the risk appetite of the Group Reviews the risk management framework, processes, and reports Identifies and monitors corporate liability risks, including bribery and corruption risks, in compliance with the MACC Act 2009

Separation of Roles of Chairman and Group Managing Director ("GMD")

In order to ensure continual effective supervision and accountability of the Board and management, there is a clear division of responsibilities between the Chairman and the GMD. The roles of the Chairman and the GMD are separated and clearly defined to ensure that there is a balance of power and authority in the Board. The Board is led by an Independent Non-Executive Chairman, who acts independently in the best interest of the Group and is accountable for the stewardship and smooth functioning of the Board and its effectiveness on all aspects of its role.

Meanwhile, the GMD is responsible for the overall operations and managing the daily conduct of business, supervision, and management of the Group in line with the Board's direction and instructions, and effective implementation of the Group's strategies as well as policies set by the Board. The GMD is accountable to the Board for the achievement of MTAG Group's goals and objectives, as well as the observance of management's limits of authority.

Company Secretary

The Board is assisted by one (1) qualified and competent Company Secretary who possesses a valid Practising Certificate issued by the Companies Commission of Malaysia ("CCM") and is also a member of the professional body, namely, the Malaysian Institute of Chartered Secretaries and Administrators ("MAICSA"). The individual has the requisite credentials and is qualified to act as company secretary under Section 235 of the Companies Act 2016.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Company Secretary is present for all Board and Board Committee meetings and acts in an advisory role to the Board, particularly in regard to the Company's Constitution, Board policies and procedures, as well as compliance with regulatory requirements, codes, guidance, and legislation including the Act, AMLR, MCG 2021, and the Capital Markets and Services Act 2007 ("CMSA").

The Company Secretary also serves as the main point of contact for stakeholders and matters relating to corporate governance. The Board is updated by the Company Secretary from time to time on new statutory and regulatory requirements concerning their duties and responsibilities.

Board Meetings and Access to Information

The Board members have direct and unrestricted access to all relevant Group information and to the KSM team to assist them in discharging their duties and responsibilities.

The Board convenes at least four (4) times a year, or at least once (1) every three (3) months, to facilitate the effective discharge of its responsibilities. At least seven (7) days before each Board or Board Committee meeting, every Director is provided with an agenda and a comprehensive set of Board papers, together with relevant proposal papers, if any. This allows sufficient time for the Directors to peruse the materials and seek further clarification, where necessary, before each meeting.

Meeting papers deemed urgent may still be submitted to the Company Secretary for tabling at the Board and/or Board Committee meetings.

Apart from the Board members, KSM personnel and external professionals may be invited to attend the meetings to furnish the Board with views and explanations on relevant agenda items tabled to the Board and to provide clarification on issues that may be raised by any Director.

The proceedings and resolutions of all Board meetings are minuted by the Secretary of the Board. After obtaining approval from the Board, the minutes of the meeting will be circulated to all Board members in a timely manner.

In FY2026, a total of six (6) Board meetings were conducted, with full attendance from the Directors. Five (5) Board meetings were conducted physically, and one (1) meeting was conducted virtually.

II. Board Composition

Throughout FY2026, the Board composition has complied with Rule 15.02 of the AMLR, whereby at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, are Independent Directors, as well as Practice 5.2 of MCG 2021, which stipulates that at least 50% of the Board comprises Independent Directors.

As at 30 June 2026, the Board comprises six (6) members, as set out below:

No.	Director	Directorship
1.	Lee Ting Kiat	Independent Non-Executive Chairman
2.	Chaw Kam Shiang	GMD
3.	Elly Chaw	Executive Director ("ED")
4.	Dyana Sofya Binti Mohd Daud	Independent Non-Executive Director ("INED")
5.	Tang Kok Lian	INED
6.	William Mak Ting Rui	INED

As stipulated in the Board Charter, the Board shall consist of qualified individuals with diverse experience, backgrounds, and perspectives. The Board believes that its current composition constitutes an optimal size for MTAG Group's business profile and facilitates the making of informed and critical decisions. It reflects a balanced mix of qualified, skilled, and experienced professionals from the field of legal and accounting, among others. The Directors bring diverse backgrounds and industry-specific knowledge, collectively possessing the expertise needed to effectively lead the Group and fulfil the Board's responsibilities. As such, the Group is led and guided by a skilled and capable Board.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The profile of each Director is presented under Directors' Profile on pages 8 to 10 of this FY2026 Annual Report.

All the INEDs have exercised their independent judgement, where issues were fully discussed and examined after taking into account the long-term interest of shareholders as well as other stakeholders such as employees, customers, and business associates.

The INEDs do not participate in the daily operations and management of the Group and there are no relationships or circumstances which are likely to affect, or could appear to affect, the Independent Directors' judgement. They are pivotal in bringing impartiality and scrutiny to the Board's deliberation and decision-making process, providing effective checks and balances in the functioning of the Board to safeguard the interests of all stakeholders.

Tenure of Independent Directors

Under the MCG 2021, the tenure of an Independent Director should not exceed a cumulative term of nine (9) years. Upon completion of the nine (9) years, an Independent Director may continue to serve on the Board as a Non-Independent Director, subject to the Board's approval upon recommendation of the NC. If the Board intends to retain an Independent Director beyond nine (9) years, the Board should justify and seek annual shareholders' approval through a two-tier voting process.

Appointment and Re-Election of Directors

The Board is responsible for the appointment of Directors and recommends retiring Directors for re-election by shareholders at the Annual General Meeting. In accordance with the Company's Constitution, one-third (1/3) of the Directors are subject to retirement by rotation such that each Director shall retire from office once (1) in every three (3) years at the AGM but shall be eligible for re-election. As at 30 June 2026, none of the Independent Directors had served on the Board for a cumulative period exceeding nine (9) years.

The details of the Director(s) seeking re-election at the forthcoming Ninth (9th) AGM are disclosed in the Notice of AGM on page 144 of this FY2026 Annual Report.

The Board has adopted a Directors' Fit and Proper Policy to guide the appointment and re-election of Directors. In recommending suitable candidates for directorships and Board Committees to the Board, the NC assesses the suitability of a candidate based on criteria that include, among others, experience, skill, competency, time commitment, diversity, professionalism, and potential contribution to the Group. The policy has been designed as a practical guide to assist the NC in carrying out its duties and functions in relation to the nomination and re-election process of Directors.

Time Commitment

Six (6) Board meetings were held during FY2026, and details of the Directors' attendance are set out below:

No.	Director	Attendance
1.	Lee Ting Kiat	6/6
2.	Chaw Kam Shiang	6/6
3.	Elly Chaw	6/6
4.	Dyana Sofya Binti Mohd Daud	6/6
5.	Tang Kok Lian	6/6
6.	William Mak Ting Rui	6/6

The Board is satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities as Directors of the Group. This was reflected in the attendance record of the Directors at Board meetings.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

Directors' Training

The Board is mindful of the importance for its members to undergo continuous training to ensure they are equipped to carry out their duties effectively. Ongoing development enables the Directors to keep abreast of changes in regulatory and business environments, sustainability-related matters, and new developments within the industry in which the Group operates.

During FY2026, the Directors attended various external training programmes and seminars as follows:

Director	Training / Conference / Forum / Seminar / Webinar / Workshop	Date
Lee Ting Kiat	Tax and Business Summit 2025	5 November 2025
Chaw Kam Shiang	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	1 - 2 July 2025
	Tax Seminar on Budget 2026	6 November 2025
Elly Chaw	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	1 - 2 July 2025
	Tax Seminar on Budget 2026	6 November 2025
Dyana Sofya Binti Mohd Daud	ISEAS Regional Outlook Forum 2026, "Confronting Chaos: The Future of International Order in Southeast Asia"	8 January 2026
	PDC Sustainability Conference 2026	8 June 2026
Tang Kok Lian	14 th Asian Business Summit	3 - 4 July 2025
	Courtesy Visit by ACCCIM Artificial Intelligence (AI) Committee	9 July 2025
	MAJECA-MASSA-MASSCORP Joint Courtesy Call	21 July 2025
	42 nd JAMECA – MAJECA Joint Conference	2 September 2025
	SHRDC Industry Dialogue Session on Training Needs for Lean Manufacturing, Green (GX) and Digital (DX) Transformation	29 October 2025
	MAJECA-KEIDANREN Dialogue & Dinner	27 November 2025
	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	18 - 19 May 2026
William Mak Ting Rui	Seminar Percukaian Kebangsaan 2025 (Belanjawan 2026), organised by LHDN (Lembaga Hasil Dalam Negeri)	14 October 2025

Effectiveness of Board, Board Committees, and Individual Directors

The Board, through the NC, assesses the effectiveness and performance of the Board, including reviewing the required mix of skills and experience of the Board, on an annual basis.

The NC currently comprises three (3) members, all of whom are INEDs:

No.	Director	Designation
1.	Dyana Sofya Binti Mohd Daud	Chairman
2.	Tang Kok Lian	Member
3.	William Mak Ting Rui	Member

CORPORATE GOVERNANCE OVERVIEW STATEMENT

During FY2026, three (3) NC meetings were held and attended by all NC members. The updated TOR of the NC is available on the Group's website at www.mtaggroup.com.

No.	Director	Attendance
1.	Dyana Sofya Binti Mohd Daud	3/3
2.	Tang Kok Lian	3/3
3.	William Mak Ting Rui	3/3

In FY2026, the NC conducted annual assessments in the following areas:

- (i) Reviewed and recommended to the Board the re-election of Directors retiring at the forthcoming AGM;
- (ii) Undertook assessments on the performance of Individual Directors (self and peer evaluation), the Board as a whole, Board Committees, and the independence of Independent Directors; and
- (iii) Reviewed the Board Evaluation Questionnaire Relating to ESG or Sustainability as part of the Board effectiveness evaluation, in accordance with Practice 4.4 of the MCCG 2021.

The assessments were based on various criteria, including the Individual Directors' contribution to the Group's performance, tenure, roles and responsibilities, participation and attendance at meetings, and independence, among others.

The responses were then collated by the Company Secretary, and a summary of the findings was submitted to the NC for deliberation. The NC would then review the findings and make recommendations to the Board.

The annual review that was carried out in FY2026 concluded that the Board, the Board Committees, and the Individual Directors had continued to operate effectively towards fulfilling their duties and responsibilities throughout the FY2026.

The Board has stipulated specific TOR for the NC, covering inter alia, overseeing the selection and assessment of Directors to ensure Board composition meets the needs of the Group. While the Board considers that its composition and size remain balanced and able to reinforce effective oversight and independent review function, the Board, through the NC, continues to identify suitable and qualified individuals in meeting the Group's future needs, taking into consideration diverse perspectives and insights. The Board will utilise a variety of approaches and sources available to identify suitable candidates, which may include sourcing from existing Board members, the management or major shareholders, as well as independent sources.

Diversity Policy

The Board supports gender diversity at all levels, including within the Board. In this respect, the Board has adopted a Diversity Policy setting out the approach to diversity to encourage equality, diversity, and inclusion throughout the organisation, including the selection of Board members and KSM to eliminate unlawful discrimination. At present, the Board comprises six (6) Directors, of whom two (2) are women, translating to 33% of women representation on the Board.

The Board strives to provide timely and transparent disclosures to shareholders. Any changes in the Board are communicated to shareholders via announcements to Bursa Securities' Listing Information Network ("Bursa LINK").

III. Remuneration

The Board believes in a remuneration package that fairly supports the Directors' responsibilities and fiduciary duties in steering and growing the Group to achieve its long-term goals and to enhance its shareholders' value.

The Board's objective, in this respect, is to offer competitive remuneration packages in order to attract, develop, and retain Directors of such calibre to provide the necessary skills and experience commensurate with the responsibilities of an effective Board.

To this end, the Board delegates to the RC the responsibility of setting out the principles, parameters, and framework relating to the Group's remuneration matters. Each Director is to be fairly remunerated for his or her contribution, taking into account corporate and individual performance.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The RC currently comprises three (3) members, all of whom are INEDs:

No.	Director	Designation
1.	Tang Kok Lian	Chairman
2.	Dyana Sofya Binti Mohd Daud	Member
3.	William Mak Ting Rui	Member

The updated TOR of the RC is available on the Group's website at www.mtaggroup.com.

During FY2026, one (1) RC meeting was held and attended by all RC members. At the meeting, the RC reviewed and recommended the remuneration packages of the Directors and KSM for the financial year ending 30 June 2027.

No.	Director	Attendance
1.	Tang Kok Lian	1/1
2.	Dyana Sofya Binti Mohd Daud	1/1
3.	William Mak Ting Rui	1/1

In FY2026, the RC reviewed and recommended the following:

- (i) Reviewed the Directors' fees and benefits for the financial year ending 30 June 2027 and recommended them to the Board for approval;
- (ii) Reviewed the remuneration packages of the EDs and KSM for the financial year ending 30 June 2027 and recommended them to the Board for approval.

The Board has adopted a Remuneration Policy and Procedure for Directors and Senior Management, taking into account factors such as qualifications, skills, competency, and experience of the Directors and Senior Management, the demands and complexities of the Group's businesses, performance of the Group, market competitiveness, and benchmarking, to determine the remuneration of each Director and KSM.

The policy shall be reviewed by the Board from time to time to ensure it remains relevant and appropriate. It is available on the Group's website at www.mtaggroup.com.

The remuneration packages of the EDs and KSM include fixed salaries, bonuses, and other emoluments. The EDs do not play a part in deciding the remuneration packages and shall refrain from discussions relating to their remuneration. The RC will recommend the remuneration packages to the Board for its review.

Meanwhile, INEDs shall be paid fixed fees and meeting allowances. The INEDs' annual fees reflect the diverse experience, skillsets, and roles and responsibilities of the INED concerned.

The Directors' remuneration for the FY2026 is set out below:

The Group

Director	Fees RM'000	Salary RM'000	Bonus RM'000	Other Emoluments ⁽¹⁾ RM'000	Benefits-in-kind ⁽²⁾ RM'000	Total RM'000
Executive Directors						
Chaw Kam Shiang	-	1,124.1	94.5	96.2	-	1,314.8
Elly Chaw	-	218.6	100.0	44.7	-	363.3
Non-Executive Directors						
Lee Ting Kiat	68.0	-	-	-	10.5	78.5
Dyana Sofya Binti Mohd Daud	54.4	-	-	-	10.5	64.9
Tang Kok Lian	51.8	-	-	-	10.5	62.3
William Mak Ting Rui	51.8	-	-	-	10.5	62.3

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Company

Director	Fees RM'000	Salary RM'000	Bonus RM'000	Other Emoluments ⁽¹⁾ RM'000	Benefits-in-kind ⁽²⁾ RM'000	Total RM'000
Executive Directors						
Chaw Kam Shiang	-	-	-	-	-	-
Elly Chaw	-	-	-	-	-	-
Non-Executive Directors						
Lee Ting Kiat	68.0	-	-	-	10.5	78.5
Dyana Sofya Binti Mohd Daud	54.4	-	-	-	10.5	64.9
Tang Kok Lian	51.8	-	-	-	10.5	62.3
William Mak Ting Rui	51.8	-	-	-	10.5	62.3

Note:

⁽¹⁾ Other emoluments include Employees Provident Fund ("EPF"), Social Security Organisation ("SOCSO"), and Employment Insurance System ("EIS");

⁽²⁾ Benefits-in-kind consist of meeting allowances for INEDs' attendance in Board and Board Committee meetings.

The Directors have abstained from the deliberation and voting on the agenda item in relation to their individual remuneration.

The remuneration of the top five (5) KSM, who are not Directors of the Company, for the FY2026 is set out below (in bands of RM50,000):

Remuneration Band Per Annum	No. of KSM
RM150,001 – RM200,000	2
RM200,001 – RM250,000	2
Above RM300,000	1

Note:

The Board has considered the recommendation by MCCG 2021 to disclose the detailed remuneration of top five (5) KSM on a named basis.

The Board is of the opinion that the disclosure of the remuneration of the MTAG Group's KSM shall not be on a named basis as it is imperative for the Group to maintain its employees' remuneration private and confidential and avoid discontentment among employees and to further address talent retention issues.

The Group will consider disclosing the remuneration of individual KSM in detail as and when it is deemed appropriate.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE B:

EFFECTIVE AUDIT AND RISK MANAGEMENT

I. The AC

The Board has established an AC, which assists and supports the Board in fulfilling its fiduciary responsibilities in reviewing the audit, as well as recurring audit-related and non-audit services provided by the external auditors.

The AC currently comprises three (3) members, all of whom are INEDs:

No.	Director	Designation
1.	William Mak Ting Rui	Chairman
2.	Dyana Sofya Binti Mohd Daud	Member
3.	Tang Kok Lian	Member

During FY2026, five (5) meetings were held and attended by all members of the AC. The updated TOR of the AC is available on the Group's website at www.mtaggroup.com.

No.	Director	Attendance
1.	William Mak Ting Rui	5/5
2.	Dyana Sofya Binti Mohd Daud	5/5
3.	Tang Kok Lian	5/5

To ensure the overall effectiveness and independence of the AC, the positions of the Chairman of the Board and Chairman of the AC are held by different Board members.

Collectively, the AC members possess a wide range of necessary skills to discharge their duties and responsibilities. All AC members are financially literate and have carried out their duties in accordance with the TOR of the AC.

The AC members are expected to continuously update their knowledge and enhance their skillsets by attending training programmes from time to time, to keep themselves abreast of the latest developments in accounting and auditing standards, practices, and rules and regulations.

None of the AC members were former partners of the Group's existing auditing firm within the previous three (3) years, as stipulated in the TOR of the AC.

Under the TOR, the AC is accountable for the evaluation of the capabilities and independence of the external auditors and their conduct during the annual statutory audit of the financial statements, as well as the engagement of the external auditors for other related services.

The external auditors report to the AC in respect of their audit on each year's statutory financial statements on matters that require the attention of the AC. At least once (1) a year, the AC would have a separate session with the external auditors without the presence of the EDs and KSM.

In respect of the audit engagement for FY2026, the external auditors had confirmed to the AC their independence throughout the conduct of the audit, in accordance with the independence criteria set out under the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants and the *International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants*.

The AC had assessed the objectivity, independence, and service quality of the external auditors for the FY2026 and was satisfied that they were adequately resourced and demonstrated their objectivity, independence, and proficiency in carrying out the audit according to the audit scope and plan. With recommendation from the AC, the Board is agreeable and satisfied with the suitability and independence of the external auditors.

Further information on the AC is detailed in the AC Report on pages 66 to 72 of this FY2026 Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

II. Risk Management and Internal Control Framework

The Board, through the AC and RMC, has established an ongoing process for identifying, evaluating, and managing the significant risks faced by the Group. This process includes enhancing the risk management and internal control systems as and when there are changes to the business environment and regulatory requirements. The process is reviewed by the Board, the AC, and RMC on a periodic basis.

In FY2026, the Group formalised its Risk Management Policy and Procedures, aligning the Group's risk management framework with the principles of ISO 31000:2018.

The RMC currently comprises four (4) members, of whom three (3) are INEDs:

No.	Director	Designation
1.	William Mak Ting Rui	Chairman
2.	Dyana Sofya Binti Mohd Daud	Member
3.	Chaw Kam Shiang	Member
4.	Tang Kok Lian	Member

During FY2026, one (1) meeting was held and attended by all RMC members. The TOR of the RMC is available on the Group's website at www.mtaggroup.com.

No.	Director	Attendance
1.	William Mak Ting Rui	1/1
2.	Dyana Sofya Binti Mohd Daud	1/1
3.	Chaw Kam Shiang	1/1
4.	Tang Kok Lian	1/1

In FY2026, the RMC undertook the following:

- (i) Reviewed the Group's risk management matters, including business risks relating to major customers, litigation matters, and disclosure/Bursa Securities announcement matters, and made recommendations to the Board where appropriate; and
- (ii) Reviewed the key highlights of the Statement on Risk Management and Internal Control ("SORMIC") Guide 2025 issued by Bursa Securities.

To maintain total independence in the management of the internal control environment and to remain in compliance with the AMLR, the Group has outsourced its internal audit function to a professional consulting firm.

Following the completion of engagement of the former internal auditor service provider, Sterling Business Alignment Consulting Sdn. Bhd., the internal audit function of the Group was subsequently outsourced to an independent internal audit service provider, ASAP Advisory PLT ("Internal Auditor"), to assist the AC in the discharge of its duties in FY2026. The change of Internal Auditor did not result in any material effect on the adequacy or effectiveness of the Group's system of internal control.

The Internal Auditor reports directly to the AC and is given full access to documents relating to the Group's governance, financial statements, and operational assessments. The Internal Auditor is free from any relationships or conflicts of interest which could impair its objectivity and independence of the internal audit function and does not have any direct operational responsibility or authority over any of the activities audited.

The Statement on Risk Management and Internal Control is set out on pages 73 to 78 of this FY2026 Annual Report, providing an overview of the state of risk management and internal controls within the Group.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE C:

INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

I. Communication with Stakeholders

The Board recognises the importance of effective dialogue with its stakeholders and is committed to utilising various channels to provide transparent and regular communication with shareholders and other stakeholders on various matters regarding the business, operations, and financial performance of the Group.

In line with best practices, the Board strives to disclose relevant information to stakeholders while being mindful of the legal and regulatory frameworks governing the release of material and price-sensitive information. The Board abides by the Corporate Disclosure Guide as issued by Bursa Securities, which is calibrated in line with the disclosure requirements stipulated in the AMLR of Bursa Securities.

In this regard, the Board has also formalised a Corporate Disclosure Policy and Procedures, which sets out the Group's guidelines for the timely, accurate, and consistent disclosure of material information to shareholders and stakeholders. The Corporate Disclosure Policy and Procedures is available on the Group's website at www.mtaggroup.com.

The Group maintains various methods of communication with its stakeholders through the following channels:

Bursa Securities

The Group strives to provide all material information publicly through Bursa Securities' website on a timely basis, which include quarterly results and full year financial results announcements, Annual Reports, and other relevant material transactions undertaken by the Group.

Corporate website

Information on the Group is also accessible through the Group's corporate website at www.mtaggroup.com, which has a dedicated Investor Relations section, providing updates on the Group that are easily accessible to stakeholders.

Annual General Meeting

The AGM also serves as a platform and principal forum for dialogue with shareholders, where they will be given the opportunity to clarify any matters on proposed resolutions. The status of all resolutions tabled at the AGM shall be made public and announced to Bursa Securities at the end of the meeting day. The key matters discussed will be summarised and published on the corporate website at www.mtaggroup.com.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

II. Conduct of General Meetings

The AGM is the principal forum for dialogue and interaction with shareholders. Shareholders are able to participate, engage with the Board and KSM effectively, and make informed voting decisions at general meetings.

MTAG Group's Eighth (8th) AGM was held physically on 28 November 2025 at the Renaissance Hotel, No. 2, Jalan Permas 11, Bandar Baru Permas Jaya, 81750 Johor Bahru, Johor, providing shareholders with the opportunity to participate in person, engage directly with the Board, and make informed voting decisions. A total of 20 shareholders and proxies attended the AGM.

Shareholders who were unable to attend in person could appoint a proxy to attend, participate, and vote on their behalf at the AGM. The Proxy Form could be submitted either in hard copy to the Company's Share Registrar, Vistra Investor & Issuing House Services Sdn. Bhd. (formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.) ("Vistra"), or electronically via the Vistra Share Registry and IPO (MY) portal at <https://srmy.vistra.com>. Voting on all resolutions was conducted by poll, in accordance with Rule 8.31A of the AMLR, with Vistra appointed as the Poll Administrator.

MTAG Group, helmed by the Chairman, is cognisant of the importance in ensuring that general meetings support meaningful engagement between the Board, KSM, and shareholders. At MTAG Group's Eighth (8th) AGM, Ms. Elly Chaw, Executive Director, and Ms. Liew Fei Shane, Group Financial Controller, presented the Group's business overview and financial highlights for FY2025.

The Group endeavours to circulate the Notice of AGM at least twenty-eight (28) days before the AGM to enable shareholders to make adequate preparations to attend and participate in the AGM. In addition, the Notice of AGM will be advertised in a nationally circulated English newspaper. Notifications were sent to all shareholders by way of letter or e-mail to inform that the Notice of AGM, Proxy Form, and Administrative Guide have been published on MTAG Group's corporate website. The Notice of AGM was also made available via an announcement to Bursa Securities.

The outcome of the AGM is announced to Bursa Securities after 5.00 p.m. of the AGM date upon being reviewed by the Board and is also accessible on the Group's corporate website. The minutes of the Eighth (8th) AGM were made available on MTAG Group's corporate website within 30 business days after the AGM.

STATEMENT BY THE BOARD ON CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Group shall continue to refine and seek to build upon the enhanced corporate governance practices and procedures in the best interest of our stakeholders. The Group has, in all material aspects, satisfactorily complied with the principles and practices set out in the MCCG 2021, except for the departures set out in the Corporate Governance Report.

This Corporate Governance Overview Statement is made in accordance with the resolution of the Board dated 8 October 2026.

ADDITIONAL COMPLIANCE INFORMATION

1. STATEMENT OF DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors are required by the Companies Act 2016 to prepare the financial statements for each financial year, which give a true and fair view of the state of affairs, the results, and cash flows of MTAG Group Berhad ("MTAG" or "the Company") and its subsidiaries (collectively known as "MTAG Group" or "the Group").

The Directors are satisfied that in preparing the financial statements of the Company and of the Group for the financial year ended 30 June 2026 ("FY2026"), the Company and the Group have used appropriate accounting policies and applied them consistently and prudently. The Directors also consider that all relevant approved accounting standards have been followed in the preparation of these financial statements.

2. UTILISATION OF PROCEEDS RAISED FROM THE LISTING EXERCISE

The Company was listed on the ACE Market of Bursa Malaysia Securities Berhad ("Listing") on 25 September 2019. In conjunction with the Listing, the Company undertook a public issue of 136,323,500 new ordinary shares at an issue price of RM0.53 per share, raising gross proceeds of RM72.3 million ("IPO Proceeds"). The status of the utilisation of the gross proceeds for the financial year ended 30 June 2026 is as follows:

Details of Utilisation	Proposed Utilisation RM'000	Revision of Utilisation RM'000	Actual Utilisation RM'000	Balance Unutilised RM'000	Estimated Timeframe for Utilisation upon Listing on 25 September 2019	Revised Timeframe for Utilisation from 25 August 2022	Revised Timeframe for Utilisation from 25 August 2023	Revised Timeframe for Utilisation from 23 August 2024	Revised Timeframe for Utilisation from 23 August 2025	Revised Timeframe for Utilisation from 23 August 2026
Land acquisition and construction of manufacturing plant	33,000	(18,000)	15,000	-	36 months	12 months	12 months	12 months	12 months	-
Capital expenditure	13,000	-	7,538	5,462	36 months	12 months	12 months	12 months	12 months	36 months
Factory acquisition	-	10,000	10,000	-	-	12 months	-	-	-	-
Merger and acquisition	-	8,000	8,000	-	-	12 months	-	-	-	-
Repayment of bank borrowings	10,000	-	10,000	-	12 months	-	-	-	-	-
Working capital	12,451	-	12,451	-	18 months	-	-	-	-	-
Listing expenses	3,800	-	3,800	-	1 month	-	-	-	-	-
Total	72,251	-	66,789	5,462						

The utilisation of the proceeds as disclosed above should be read in conjunction with the prospectus of the Company dated 19 August 2019.

ADDITIONAL COMPLIANCE INFORMATION

3. AUDIT AND NON-AUDIT FEES

The amount of audit and non-audit fees paid and payable to the external auditors and its local affiliate by the Group and the Company for FY2026 are as follows:

	Audit Fees		Non-audit Fees	
	Group RM	Company RM	Group RM	Company RM
Grant Thornton Malaysia PLT	206,000	56,000	-	-
Local affiliate of Grant Thornton Malaysia PLT	-	-	53,866	7,200
Other auditors	20,959	-	21,761	-
	226,959	56,000	75,627	7,200

4. MATERIAL CONTRACTS OR LOANS INVOLVING DIRECTORS AND/OR MAJOR SHAREHOLDERS

Save as disclosed in Note 28 of the audited financial statements for the FY2026, there were no material contracts (not being contracts entered into in the ordinary course of business) which had been entered into by the Company and its subsidiaries involving the interest of the directors, chief executive or major shareholders, either still subsisting at the end of FY2026 or entered into since the end of the previous period.

5. RECURRENT RELATED PARTY TRANSACTIONS ("RRPTs")

The RRPTs of the Group have been entered into in the normal course of business.

The aggregate values of the RRPTs as at 30 September 2026 are as follows:

Transacting Party Within the Group	Transacting Party	Nature of Transactions	RM'000
Toyo Sho Industrial Products Sdn. Bhd.	Ms. Ang Yam Fung	Rental of property	60
Toyo Sho Industrial Products Sdn. Bhd.	Ms. Ang Yam Fung	Rental of property	27
Toyo Sho Industrial Products Sdn. Bhd.	Ms. Ang Yam Fung	Rental of property	58
Super Gold Industrial Sdn. Bhd.	SAM-Q Technology Sdn. Bhd.	Rental of property	375
Intag Steel Hardware Sdn. Bhd.	Brightwater Sunrise Sdn. Bhd.	Rental of property	825

The Company will seek shareholders' approval for the Proposed New Shareholders' Mandate for the RRPTs at the upcoming 9th Annual General Meeting to be convened on 26 November 2026.

6. EMPLOYEES SHARE SCHEME

The Company did not issue any Employees Share Scheme during FY2026.

7. FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Rule 9.25A of the ACE Market Listing Requirements of Bursa Securities, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

ADDITIONAL COMPLIANCE INFORMATION

(A) Group Total Income and Total Assets

	Group	
	2026 RM	2025 RM
Total Income		
Revenue	56,158,717	73,387,667
Other income	5,367,917	5,319,003
Finance income	509,624	1,250,100
Total	62,036,258	79,956,770
Total Assets	236,720,554	244,470,065

(B) Business Activities

	Group	
	2026 RM	2025 RM
Shariah Non-Compliant Activities		
Liquor and liquor-related activities	38,903	-
Interest income	123,981	459,637
Pork and pork-related activities	1,054,320	2,531,186
Total	1,217,204	2,990,823

(C) Component of Financial Position

(i) Cash Component

	Group	
	2026 RM	2025 RM
Islamic Account/Instruments		
Cash at bank (exclude cash in hand)	4,064	-
Deposits with licensed bank	6,833,741	19,989,801
Money market instruments	130,900,914	127,456,713
Total	137,738,719	147,446,514

	Group	
	2026 RM	2025 RM
Conventional Account/Instruments		
Cash in hand	15,150	10,410
Cash at bank (exclude cash in hand)	8,001,818	7,368,236
Deposits with licensed bank	-	10,912,674
Total	8,016,968	18,291,320

ADDITIONAL COMPLIANCE INFORMATION

(ii) Debt Component

		Group	
		2026 RM	2025 RM
Islamic Financing	Remarks		
Current			
N/A	N/A	N/A	N/A
Non-Current			
N/A	N/A	N/A	N/A
Total	N/A	N/A	N/A

		Group	
		2026 RM	2025 RM
Conventional Borrowing	Remarks		
Current			
Other interest bearing debt	Hire purchase payables	3,511	117,594
Non-Current			
Other interest bearing debt	Hire purchase payables	-	4,645
Total		3,511	122,236

AUDIT COMMITTEE REPORT

This Report has been reviewed by the Audit Committee ("AC") and approved by the Board of Directors ("the Board") for inclusion in this Annual Report.

The AC is guided by written Terms of Reference ("TOR") which deal with the AC's authorities and duties. The updated TOR of the AC are made available on the Company's website at www.mtaggroup.com.

MEMBERSHIP AND MEETINGS

The AC comprised the following Directors during the financial year ended 30 June 2026 and as at the date of this report. The attendance details of each member at the AC meetings held during the year are as follows: -

Composition of Committee	Designation	Directorship
William Mak Ting Rui (Member of MIA)	Chairman	INED
Dyana Sofya Binti Mohd Daud	Member	INED
Tang Kok Lian	Member	INED

During the financial year, a total of five (5) meetings were held on the following dates: -

Meeting No.	Date
3/2025	27 August 2025
4/2025	8 October 2025
5/2025	28 November 2025
1/2026	26 February 2026
2/2026	25 May 2026

The details of attendance for each member at the AC meetings for the financial year ended 30 June 2026 are as follows: -

Composition of Committee	No. of Meetings Held	Attendance
William Mak Ting Rui	5	5
Dyana Sofya Binti Mohd Daud	5	5
Tang Kok Lian	5	5

The AC meetings are appropriately structured through the use of agendas and board papers containing information relevant to the matters for deliberation and are distributed to members prior to such meetings with sufficient notification.

The AC was established on 24 October 2018 and its composition complies with the ACE Market Listing Requirements ("AMLR"). AC's Terms of Reference are set out below: -

TOR

I. PURPOSE

The AC was established by the Board to assist the Board in discharging its roles and responsibilities as set out below in its Terms of Reference, which is a requirement under the Malaysian Code on Corporate Governance 2021 ("MCCG 2021") and Rules 15.11 and 15.12 of the AMLR.

The TOR will not only help the AC members to focus on their roles and responsibilities but the disclosure of such will also enable shareholders to be apprised of the roles and responsibilities of the AC.

AUDIT COMMITTEE REPORT

II. ROLES AND RESPONSIBILITIES

The roles and responsibilities of the AC shall be: -

- (i) To consider the appointment of the External Auditors ("EA") and any questions of resignation or dismissal. To discuss with the EA before the audit commences, the nature and scope of the audit, and the assistance given by the Company's officers to the auditors and ensure coordination where more than one (1) audit firm is involved;
- (ii) To assess the performance, suitability, objectivity and independence of EA and to recommend to the Board for their re-appointments;
- (iii) To observe a cooling-off period of at least three (3) years for a former key audit partner prior to the appointment as a member of the AC;
- (iv) To discuss on the Audit Plan and on the problems and reservations arising from the interim and final audits, and any matter the EA may wish to discuss in the absence of management;
- (v) To review the EA's management letter and management responses;
- (vi) To review the quarterly results and financial statements before submission to the Board, focusing particularly on:
 - any changes in accounting policies and practice;
 - major judgemental areas;
 - significant adjustments resulting from the audit;
 - any significant transactions which are outside the ordinary and usual course of the Group's business;
 - the going concern assumptions;
 - compliance with the accounting standards;
 - compliance with stock exchange and legal requirements;
 - assess the quality and effectiveness of the internal control system and the efficiency of the Company operations;
 - the quality and effectiveness of the entire accounting, management information and internal control systems; and
 - the adequacy of the disclosure of information essential to a fair and full presentation of the financial affairs of the Group.
- (vii) To assist the Board to review the Statement on Risk Management and Internal Control ("SORMIC");
- (viii) To review any related party transactions entered into by the Company and its Subsidiaries (collectively, "MTAG Group") and any conflict of interest situations that may arise within MTAG Group;
- (ix) To do the following, in relation to the internal audit and risk management's functions:-
 - establish an internal audit function which is independent of the activities it audits and to ensure its internal audit function reports directly to the AC.
 - review the adequacy of the scope, competency and resources of the internal audit functions and with the necessary authority to carry out the work.
 - review the internal audit programmes and results of the internal audit processes, and where necessary, ensure that appropriate actions are taken on the recommendations of the internal audit and risk management functions.
 - review any appraisal or assessment of the performance of members of the internal audit functions.
 - ensure that the internal audit and risk management functions are reported directly to the AC.
 - discuss any matters and reservations arising from the internal audits, that the Internal Auditor ("IA") may wish to discuss with or without prior knowledge of Management.

AUDIT COMMITTEE REPORT

- (x) To consider any related party transaction that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;
- (xi) To establish an internal audit function which is independent of the activities it audits and to ensure its internal audit function reports directly to the AC;
- (xii) To review and consider major findings of internal audit investigations and management's responses, areas requiring improvements for internal control procedures and workflow processes deficiencies and including follow-up actions and ensure that appropriate actions are taken on the recommendations of the internal audit functions;
- (xiii) To review on the scope and results of internal audit addressing internal controls over operations, financial, compliance and information technology processes relating to the Group based on the approved Internal Audit Plan;
- (xiv) To discuss and review the overall adequacy and effectiveness of system of internal controls and to ensure adequacy of resources, competencies and coverage of auditable entities with significant high risks;
- (xv) To ensure the Management has adequate procedures and appropriate resources needed for effective operations as required under the Malaysian Anti-Corruption Commission Act ("MACC Act") 2009 and to maintain up to date or with relevant changes to be made as and when needed for the procedures;
- (xvi) To discuss any matters and reservations arising from the internal audits, that the IA may wish to discuss with or without prior knowledge of Management; and
- (xvii) To review and receive Reporting of IA in regard to Enterprise Risk Management matters of MTAG Group.

III. MEMBERS AND CHAIRMAN

1. The AC shall consist of at least three (3) members, all of whom shall be appointed by the Board amongst its Directors. The AC shall comprise exclusively Non-Executive Directors, with a majority being INEDs.
2.
 - a) The AC shall have at least one (1) member of the Malaysian Institute of Accountants ("MIA"); or
 - b) If the member of the AC is not a member of the MIA, he must have at least three (3) years' working experience and:
 - i) he must have passed the examinations specified in Part I of the First Schedule of the Accountants Act 1967; or
 - ii) he must be a member of one (1) of the associations of accountants specified in Part II of the First Schedule of the Accountants Act 1967; or
 - iii) fulfil such other requirements as prescribed or approved by Bursa Malaysia Securities Berhad ("Bursa Securities").
3. A former key audit engagement partner of the EA of the Company must first observe a cooling-off period of at least three (3) years before he/she is appointed as a member of the AC (as defined in Practice 9.2 of the MCGG 2021).
4. The Chairman of the AC shall be appointed by the Board and shall be an INED and shall not be the Chairman of the Board. In the absence of the Chairman and/or a deputy appointed by the Board in any meeting, the remaining members present shall elect one (1) of themselves to chair the meeting.
5. All members of the AC, including the Chairman, will hold office only so long as they serve as Directors of the Company. Should any member of the AC cease to be a Director of the Company, his membership in the AC will cease forthwith.

AUDIT COMMITTEE REPORT

6. No Alternate Director of the Board shall be appointed as a member of the AC.
7. The terms of office and performance of the AC and each of its members shall be reviewed by the Nominating Committee annually.
8. All members of the AC should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

IV. MEETINGS

1. The AC shall meet regularly and hold at least four (4) meetings in a year. In addition, the Chairman of the AC may call for additional meetings at any time at his/her discretion.
2. To form a quorum in respect of a meeting, the majority of the AC members present must be INEDs.
3. The Chairman of the AC shall chair the AC's meetings. If he is not present at any meeting within fifteen (15) minutes of the time appointed for holding the same, the members of the AC present shall choose one (1) of their number who shall be an INED to be the Chairman of the meeting.
4. Other Directors and employees may attend any particular meetings upon the invitation of the AC. The AC shall convene meetings with the EA or the IA or both, without the attendance of Executive Board members and Key Senior Management, whenever deemed necessary and such meetings shall be held at least once (1) a year with the EA.
5. The minutes of the AC meeting shall be signed by the Chairman of the meeting at which the proceedings were held or by the Chairman of the next succeeding meeting.
6. A resolution in writing, signed by all members of the AC, shall be as effectual as if it has been passed at a meeting of the AC duly convened and held. Any such resolution may consist of several documents in like form, each signed by one (1) or more AC members.

V. REPORTING

The AC, through its Chairman, shall report a summary of significant matters to the Board at the next Board meeting after each AC meeting. When presenting any recommendation to the Board, the AC will provide such background and supporting information as may be necessary for the Board to make an informed decision.

VI. SECRETARY

The Company Secretary shall act as a Secretary of the AC and shall be responsible, with the concurrence of the Chairman of the AC, for drawing up and circulating the agenda and the notices of meetings together with the supporting explanatory documentation to members prior to each meeting and shall be entrusted to record all proceedings and minutes of all meetings of the AC.

The minutes of the AC, when approved and signed by the Chairman of the AC, should be circulated to the Board.

VII. REVIEW

The TOR of the AC shall be reviewed as and when necessary, at least once (1) every year and to be recommended to the Board for approval.

AUDIT COMMITTEE REPORT

SUMMARY OF ACTIVITIES OF THE AC

During FY2026, the AC held a total of five (5) meetings. The principal activities undertaken by the AC were summarised as follows:-

a) Financial Reporting

Reviewed and approved the quarterly unaudited financial results for the 4th quarter of 2025, 1st, 2nd and 3rd quarters of 2026 at its meetings held on 27 August 2025, 8 October 2025, 28 November 2025, 26 February 2026 and 25 May 2026 respectively together with the Management before recommending them for the Board's consideration and approval and for their announcements to the public through Bursa LINK.

b) External Auditors

1. Reviewed the audited financial statements for FY2026 to ensure the financial reports presented a true and fair view;
2. Reviewed and recommended to the Board the re-appointment of EA and reviewed their audit plan;
3. Reviewed and approved the EA's reports, audit timetable and audit fees in relation to the FY2026 and had recommended to the Board for approval; and
4. Reviewed the results and issues arising from the EA and discussed the areas of concern with the EA in the absence of management.

- c) The AC held one (1) private session with EA without the presence of Management in August 2026 in connection with EA's audit for financial year ended 30 June 2026.

d) Internal Auditors

Reviewed and approved the Internal Audit Report in relation to the Audit scope as below and had recommended to the Board for approval:-

1. In the Internal Audit Report issued in November 2025, the review of the Risk Management System identified opportunities to formalise and standardise the Group's risk governance, methodology, reporting and implementation across subsidiaries. It also recommended establishing a formal risk appetite, Key Risk Indicators ("KRIs"), risk dashboards and stronger risk awareness;
2. In the Internal Audit Report issued in February 2026, the review in Risk Management Policy, Standard Operating Procedures ("SOP") and risk registers confirmed that the Group had established a formal, ISO 31000-aligned Enterprise Risk Management ("ERM") framework. Its maturity was assessed as Level 3 – Defined, Approaching Managed, indicating that the framework is documented and implemented but requires further embedding. Longer-term enhancements were recommended, including risk dashboards, structured RMC reporting, risk culture and monitoring of climate, cybersecurity and artificial intelligence ("AI") risks;
3. In the Internal Audit Report issued in April 2026, both areas in Management Information System and Legal & Compliance were assessed as Some Improvements Required. Six (6) moderate-rated matters relating mainly to documentation, governance and monitoring were identified, with no material control breakdown, fraud indicator or significant non-compliance noted. Management responded to the corrective actions arising from the April 2026 internal audit, together with the respective implementation timelines. Their closure remains subject to follow-up validation by the Internal Auditors and reporting to the AC.

AUDIT COMMITTEE REPORT

e) Reviewed the suitability and independence of EA

The AC assessed the performance of the EA. In conducting the assessment, the AC had taken the following into consideration, among other criteria:-

- Independence and objectivity and professional scepticism;
- Competency, quality of service and non-audit services rendered by the EA;
- Rigour and quality of the audit;
- Effectiveness and timeliness of communicating and reporting to the AC;
- Adequacy of resources used; and
- Appropriateness of audit fees and non-audit fees to support a quality audit.

Having assessed and deliberated on the matter, the AC was satisfied that the EA continued to possess the competency, objectivity, independence, skill and experience required to fulfil their duties effectively and agreed to recommend that the Board table the re-appointment of the EA at the coming Ninth (9th) Annual General Meeting.

f) Reviewed the suitability and independence of IA

The AC assessed the performance of the IA. In conducting the assessment, the AC had taken the following into consideration, among other criteria:-

- Professional qualifications and competency of the Head of IA and IA team;
- Independence and governance of the IA function, including the AC's oversight of its scope, functions and activities;
- Understanding of the Group's business and industry;
- Adequacy of resources, including manpower, budget and competencies;
- Effectiveness and coverage of IA reviews over financial, operational and compliance controls and processes;
- Compliance with recognised professional standards and the IA's terms of reference;
- Quality and effectiveness of IA work, including follow-up and input on corrective action plans;
- Fraud risk and investigation responsibilities within the IA function;
- Quality assurance and continuous improvement, including Quality Assessment Review ("QAR"), where applicable; and
- Coordination and collaboration with the Audit Committee and external auditors, including access to and communication with the AC and consideration of reliance on IA work by the external auditors.

Having assessed and deliberated on the matter, the AC and the Board was satisfied that the IA continued to possess the competency, objectivity, independence, skill and experience required to fulfil their duties effectively and agreed for re-appointment.

g) Related Party Transaction

Reviewed and discussed any Related Party Transaction of the Company that had been reported and recommended to the Board for approval.

h) Review of Statements to be Made in Annual Report

Reviewed the AC Report, Corporate Governance Overview Statement, Corporate Governance Report and Statement on Risk Management and Internal Control to be disclosed in the Annual Report for the FY2026.

i) Other matters considered by the AC

During FY2026, the AC also undertook the following: -

1. Reviewed and recommended to the Board for approval on the update to the Terms of Reference of the Audit Committee to be in line with the recommended practices set out in the MCCG 2021.

AUDIT COMMITTEE REPORT

RISK MANAGEMENT AND INTERNAL AUDIT ACTIVITIES AND FUNCTIONS

The Company has outsourced its internal audit functions, risk management review and Anti-Corruption and Anti-Bribery Management System review to ASAP Advisory PLT [Registration No. 201804000474 (LLP0014854-LGN)] which was tasked with the aim of providing assurance and assistance to the AC and the Board in reviewing the adequacy and effectiveness of the risk management and internal control systems of the Company. The IA also acts as a source to assist the AC and the Board to strengthen and improve current management and operating procedures in pursuit of best practices.

The risk management and internal audit activities carried out for FY2026 were stated in the Statement on Risk Management and Internal Control and particularly the following: -

1. Prepared the annual internal audit plan for review by the AC;
2. Prepared and presented the internal audit reports with the areas of concern, comments, recommendations and responses of management to the AC for review;
3. Updated internal audit follow-up status reports for the attention, consideration and improvement of the management and AC; and
4. Reviewed and presented the Enterprise Risk Management System Reporting to the Risk Management Committee and AC for review.

During FY2026, the Group further enhanced and formalised its ERM framework through the Risk Management Policy and SOP, effective 20 January 2026, aligned with ISO 31000:2018 and the three-lines governance model. The framework strengthened Board, AC and Risk Management Committee ("RMC") oversight, risk-owner accountability, risk registers, escalation and reporting processes, and the integration of sustainability-related risks. An independent ERM Gap Analysis and Maturity Review assessed the Group's overall ERM maturity at Level 3 – Defined, Approaching Managed. Management will continue to enhance the consistency of implementation across subsidiaries, risk appetite, KRIs, risk dashboards, reporting discipline and risk management capabilities, with progress overseen by the RMC and the Board.

The AC held one (1) private session with the IA without the presence of Management in August 2026 in connection with audit for financial year ended 30 June 2026.

The cost incurred for the internal audit function in respect of the financial year ended 30 June 2026 was RM25,000.

This Report was reviewed and approved by the AC and Board on 8 October 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

Pursuant to Rule 15.26(b) of the ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities"), the Board of Directors ("the Board") of MTAG Group Berhad ("MTAG" or "the Company") is pleased to present this Statement on Risk Management and Internal Control ("the Statement") for MTAG and its subsidiaries (collectively, "MTAG Group" or "the Group") for the financial year ended 30 June 2026 ("FY2026") and up to the date of approval of this Statement.

This Statement has been prepared with reference to the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, the Malaysian Code on Corporate Governance 2021 ("MCCG 2021"), the AMLR and other applicable guidance. It describes the principal features of the Group's risk management and internal control systems and the Board's process for reviewing their adequacy and effectiveness.

BOARD RESPONSIBILITY

The Board is ultimately responsible for establishing and maintaining a sound framework of risk management and internal control and for reviewing its adequacy, integrity and effectiveness. The Board's responsibilities include determining the Group's risk management direction, setting the appropriate tone and risk culture, overseeing the management of material risks, and ensuring that appropriate controls are in place to safeguard shareholders' investments and the Group's assets.

The system is designed to identify, evaluate, manage and monitor risks that may impede the achievement of the Group's strategic, operational, financial, compliance and sustainability objectives. It is intended to manage, rather than eliminate, the risk of failure to achieve business objectives. Accordingly, it can provide reasonable, but not absolute, assurance against fraud, material misstatement, loss or error.

The Board is supported by the Audit Committee ("AC") and Risk Management Committee ("RMC"), Management, risk owners and the outsourced internal audit function. The risk management and internal control process is ongoing and was in place throughout FY2026 and up to the date of approval of this Statement.

For the purpose of the Group's risk management framework, 'Management' refers to the Executive Directors and relevant Senior Management personnel responsible for implementing the risk management framework, allocating appropriate resources and promoting a risk-aware culture. 'Risk Owners / Process Owners' refer to the respective Heads of Department, functional heads and/or process owners responsible for identifying, assessing, treating and monitoring risks within their respective functional areas, including maintaining the relevant risk registers and implementing appropriate risk mitigation measures.

GOVERNANCE AND OVERSIGHT

Board, AC and RMC

The Board provides oversight of the Group's risk profile and the effectiveness of the risk management and internal control systems. The AC and RMC assist the Board by reviewing the Group's risk management framework, risk reports, internal audit reports, significant control matters, management responses and the progress of agreed corrective actions. Matters requiring the Board's attention are escalated through the RMC's reports and recommendations.

During FY2026, the Group further formalised its governance arrangements through documented oversight roles, risk-owner accountability, escalation protocols and a three-lines governance model under the Group Risk Management Policy and Standard Operating Procedures ("Risk Management Policy and SOP").

Three-lines governance model

1. Business and functional management own and manage risks, implement controls and maintain risk registers within their areas of responsibility.
2. The risk management within the Group oversight functions establishes and coordinates the risk methodology, consolidates risk information, monitors compliance and facilitates risk reporting. Significant risks, risk appetite, risk-management effectiveness, frameworks, processes and reports are submitted to Senior Management, the RMC and the Board. Relevant risk management information is also provided to the AC to support its review of the adequacy and effectiveness of risk management and internal controls.
3. The outsourced Internal Auditors provide independent, risk-based assurance on selected governance, risk management and internal control processes. The Internal Auditors report directly and functionally to the AC, which approves the internal audit plan, reviews audit findings and Management's responses, and monitors the implementation of agreed corrective actions.

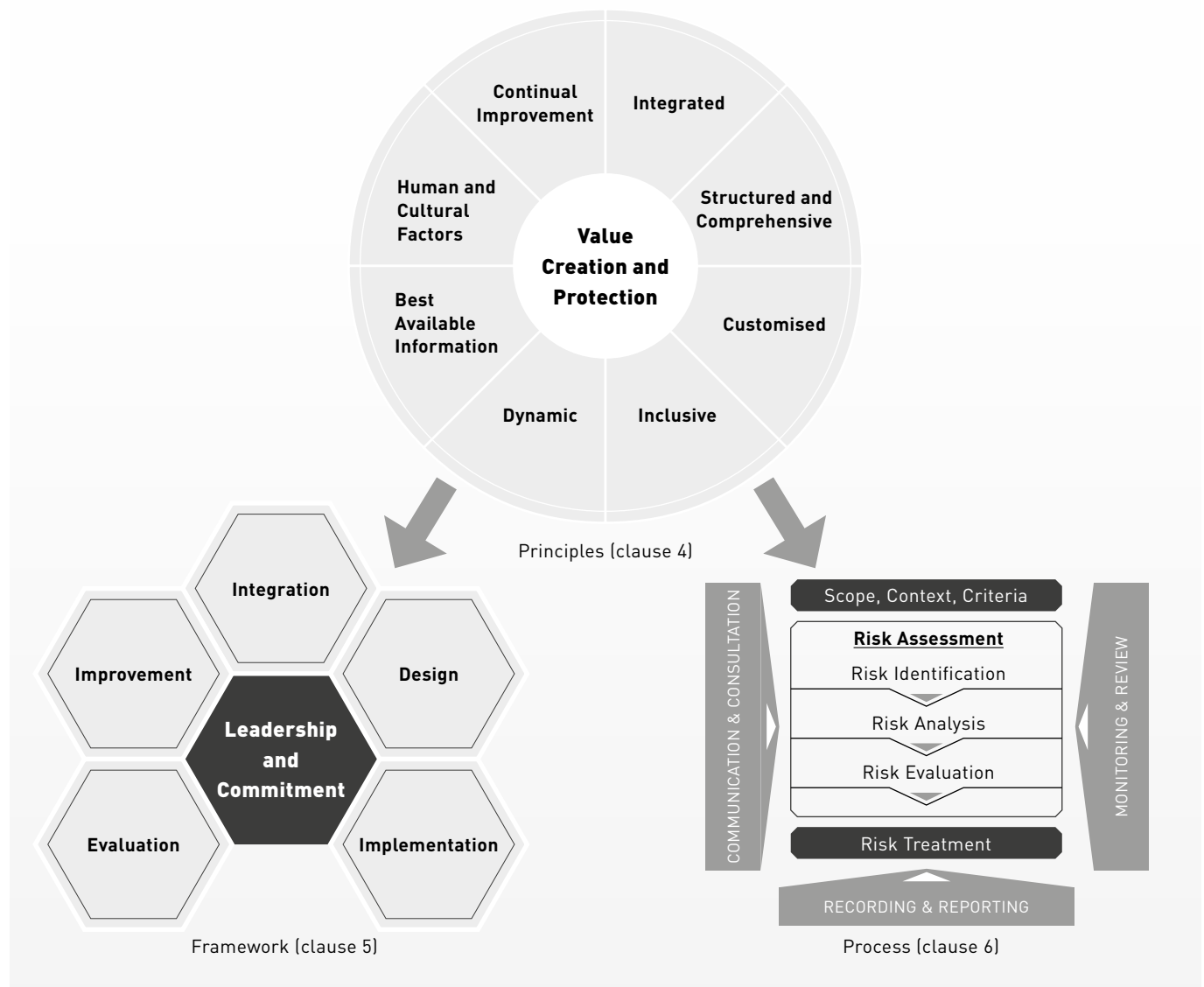
During the financial year, the RMC reviewed the Group's key risks and risk registers. Significant risk matters, changes in risk exposure and the status of mitigation actions were reported to the AC and, where appropriate, escalated to the Board.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

ENTERPRISE RISK MANAGEMENT FRAMEWORK

The Group's enhanced ERM framework is structured around the interrelated ISO 31000 principles, framework and process illustrated below.

Figure 1: ISO 31000:2018 risk management principles, framework and process



During FY2026, the Group enhanced and formalised its Enterprise Risk Management ("ERM") framework through the Risk Management Policy and SOP which became effective on 20 January 2026.

Aligned with the principles of ISO 31000:2018, the framework establishes a consistent Group-wide approach for risk governance, identification, analysis, evaluation, treatment, monitoring, review, communication and reporting.

The enhanced framework defines Board, AC and RMC oversight, Management and risk-owner responsibilities, risk reporting and escalation procedures, integration with strategic planning and environmental, social and governance ("ESG") considerations, and the maintenance of Group and subsidiary risk registers.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Risk management process

- Establish the internal and external context and identify events or circumstances that could affect the Group's objectives.
- Assess inherent and residual risks using defined likelihood and impact criteria and evaluate them against approved escalation parameters.
- Assign accountable risk owners and document existing controls, treatment plans, target dates and responsible persons.
- Maintain and review risk registers annually at Group and subsidiary levels, with significant matters escalated to Senior Management, the RMC and the Board.
- Monitor changes in the business, regulatory and sustainability environment and update risk assessments and control responses accordingly.

Risk registers and risk coverage

As part of the framework enhancement, consolidated risk registers were established for MTAG Group Berhad and the following key subsidiaries:

- Intag Industrial Supplies Sdn. Bhd.
- Jostar Sdn. Bhd.
- Intag Steel Hardware Sdn. Bhd.
- Super Gold Industrial Sdn. Bhd.
- Toyo Sho Industrial Products Sdn. Bhd.

Two (2) of the Group's wholly-owned subsidiaries, MTAG Land Sdn. Bhd. and MTAG Industrial Pte. Ltd., are excluded due to the limited nature and extent of their activities in FY2026. Both entities are principally engaged in property and investment holding activities, and do not form part of the Group's principal operating and manufacturing activities.

The registers document identified risks, existing controls and risk treatment actions. The Group's risk universe includes strategic, operational, financial, legal and regulatory compliance, information technology and cybersecurity, human capital, supply chain, reputation, anti-bribery and corruption, corporate liability, and sustainability-related risks.

Risk appetite, monitoring and reporting

The Risk Management Policy and SOP incorporates risk appetite and tolerance concepts, escalation criteria and annual monitoring requirements. During FY2026, the Group formalised its Risk Appetite Statement and Key Risk Indicators ("KRIs") to strengthen risk monitoring and early-warning capabilities. The Group will continue developing supporting risk dashboards and structured reporting to the Risk Management Committee ("RMC") and the Board to enhance the measurement, monitoring and escalation of significant risks.

SUSTAINABILITY AND EMERGING RISKS

The Group recognises that sustainability-related risks and opportunities may affect its strategy, operations, financial performance and long-term value creation. During FY2026, the Group reviewed and revised its Sustainability Policy to strengthen the governance, identification, management and reporting of material sustainability matters and to align sustainability considerations more closely with the ERM framework and strategic planning processes.

The enhanced Risk Management Policy and SOP expressly incorporates ESG and sustainability-related considerations. Relevant sustainability and emerging risks are therefore assessed through the Group's risk identification, evaluation, treatment and monitoring processes, with responsibilities assigned to appropriate risk owners and material matters escalated through the governance structure.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

ERM gap analysis and maturity review

During FY2026, an independent ERM Gap Analysis and Maturity Review was conducted against ISO 31000:2018 and Bursa Malaysia's corporate governance expectations. Following the submission of additional ERM documentation on 6 February 2026, the review concluded that the Group had established a formal and structured ERM framework.

The Group's overall integrated ERM maturity was assessed as "Level 3 - Defined, Approaching Managed". In practical terms, this means that the Group has formally documented its risk management policies, governance responsibilities, procedures, risk registers and escalation arrangements, and these are being applied across the organisation. During FY2026, the Group has formalised the Risk Appetite Statement, KRIs, and will continue to strengthen its control environment and governance arrangements. The longer-term enhancements identified through the ERM maturity review, including the risk dashboards, structured risk reporting, consistent Group-wide implementation, risk-culture initiatives and monitoring of emerging risks will be implemented progressively. The assessment therefore reflects a sound and established framework that is progressing towards more consistent, measurable and data-driven risk management.

Area	Position identified during the review	Continuing enhancement focus
Governance	Board and RMC oversight and risk-owner accountability are documented.	Formalise and operationalise the Group Risk Appetite Statement.
Monitoring	Annually monitoring and escalation requirements are documented.	Operationalise KRIs and structured risk dashboards.
Reporting	Risk reporting channels and escalation protocols are established.	Strengthen consistent AC & RMC reporting discipline and evidence.
Group implementation	Group and subsidiary registers and a common methodology are established.	Improve consistency of application across subsidiaries and functions.
Risk culture	Responsibilities and accountability are defined.	Institutionalise awareness, training and capability-building programmes.

Management is progressively addressing the recommendations through implementation planning, standardised reporting, stronger central coordination and the continued embedding of risk management into decision-making and business processes. Progress is subject to oversight by the RMC and the Board.

INTERNAL CONTROL FRAMEWORK

The Group's internal control framework comprises policies, procedures, organisational structures, authority limits, reporting arrangements and monitoring activities designed to support the achievement of business objectives and compliance with applicable requirements. Key elements include:

- a defined organisational structure with clear reporting lines, accountability, responsibilities and delegation of authority;
- terms of reference for the Board and its committees, including the AC and RMC;
- documented Group and subsidiary policies and procedures, including those relating to conduct and ethics, whistleblowing, anti-bribery and corruption, information technology, human resources, procurement, sales and marketing, quality and compliance;
- quarterly review of financial results and management accounts by the Board, AC, RMC and Management;
- active involvement of the Group Managing Director, Executive Director, Group Financial Controller and Key Senior Management in operations and performance monitoring;
- budgeting, financial reporting and performance-monitoring processes through which significant variances and exceptions are identified and acted upon;
- information technology controls, including access management, backup and recovery, security monitoring, asset management and incident response;
- legal and regulatory compliance processes, including monitoring of statutory obligations, related party transactions and contractual requirements; and
- independent internal audit reviews and follow-up monitoring of agreed corrective actions.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTERNAL AUDIT FUNCTION

The Group outsourced its internal audit function to ASAP Advisory PLT (“Internal Auditors”), an independent professional services firm. The Internal Auditors report functionally to the AC & RMC and carry out risk-based reviews in accordance with the annual internal audit plan approved by the AC & RMC. The Internal Auditors are independent of the activities reviewed and have no direct operational responsibility or authority over those activities.

The internal audit work involves understanding and documenting processes, interviewing process owners, reviewing relevant policies and records, conducting walkthroughs and compliance tests, and testing selected transactions. Findings, risk ratings, recommendations and Management’s responses are reported to the AC, RMC and the Board. The implementation of agreed actions is monitored through follow-up reporting.

Internal audit work during FY2026

During FY2026, covering the period from 1 July 2025 to 30 June 2026, the Group undertook the following ERM and internal audit reviews:

Review period	Areas reviewed	Summary of findings and actions
November 2025	Risk Management System	The review identified opportunities to formalise and standardise the Group’s risk governance, methodology, reporting and implementation across subsidiaries. It also recommended establishing a formal risk appetite, KRIs, risk dashboards and stronger risk awareness.
February 2026	Risk Management Policy, SOP and risk registers	The review confirmed that the Group had established a formal, ISO 31000-aligned ERM framework. Its maturity was assessed as Level 3 – Defined, Approaching Managed , indicating that the framework is documented and implemented but requires further embedding. Longer-term enhancements were recommended, including risk dashboards, structured RMC reporting, risk culture and monitoring of climate, cybersecurity and AI risks.
April 2026 / Report dated 18 May 2026	Management Information System; Legal & Compliance	Both areas were assessed as Some Improvements Required . Six (6) moderate-rated matters relating mainly to documentation, governance and monitoring were identified, with no material control breakdown, fraud indicator or significant non-compliance noted. Management responded to the corrective actions arising from the internal audit, together with the respective implementation timelines. The closure is subject to follow-up validation by the Internal Auditors and reporting to the AC.

MANAGEMENT MONITORING AND CORRECTIVE ACTIONS

The review identified six moderate-rated control enhancement matters relating principally to documentation, governance formalisation and monitoring. The Internal Auditors reported that no material control breakdown, fraud indicator or significant non-compliance was identified from the samples reviewed. Management agreed to strengthen relevant controls, including IT document governance, personnel access requirements, IT asset information, onboarding records, Group-level compliance oversight and whistleblowing arrangements.

Management is responsible for implementing the Board’s policies, maintaining effective controls, identifying and evaluating risks, and taking timely corrective action. Significant risk and control matters, together with agreed action plans and implementation progress, are reported to the AC & RMC, according to their respective responsibilities, and escalated to the Board where appropriate.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

During FY2026, the Group has formalised the Risk Appetite Statement, KRIs, and will continue to strengthen its control environment and governance arrangements.

The longer-term enhancements identified through the ERM maturity review, including the risk dashboards, structured risk reporting, consistent Group-wide implementation, risk-culture initiatives and monitoring of emerging risks will be implemented progressively. The progress will be monitored by Management and reported to the RMC and the Board, where appropriate.

BOARD REVIEW AND ASSURANCE

The Board, through the AC and RMC, reviewed the adequacy and effectiveness of the Group's risk management and internal control systems for FY2026. The review considered, among other matters, the Group's risk profile and risk registers, the enhanced ERM framework, the ERM Gap Analysis and Maturity Review, internal audit reports, Management's responses, and the status of corrective and enhancement actions.

The Board has received assurance from the Group Managing Director and Group Financial Controller that the Group's risk management and internal control systems operated adequately and effectively.

Based on their respective areas of review, the RMC and AC were satisfied with the adequacy and effectiveness of the Group's risk management and internal control systems within the scope of their respective responsibilities and recommended the Statement to the Board for approval.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

As required by Paragraph 15.23 of the AMLR of Bursa Securities, the External Auditors have conducted a limited assurance review on this Statement pursuant to the scope set out in the Audit and Assurance Practice Guide ("AAPG") 3: Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report issued by the Malaysian Institute of Accountants ("MIA"). The External Auditors have reported to the Board that based on the procedures performed and evidence obtained, nothing has come to their attention that causes the External Auditors to believe that this Statement intended to be included in the Group's Annual Report 2026, in all material respects:

- (a) has not been prepared in accordance with the disclosures required by Section 7 of the SORMIC Guide 2025; or
- (b) is factually inaccurate.

AAPG 3 does not require the External Auditors to consider whether this Statement covers all risks and controls or to form an opinion on the adequacy and effectiveness of the risk management and internal control systems of the Group including the assessment and opinion by the Board of Directors and management thereon. The External Auditors are also not required to consider whether the processes described to deal with material internal control aspects of any significant problems disclosed in the Annual Report will, in fact, remedy the problems.

CONCLUSION

Based on the Board's review and the assurances received from Management, the Board is of the view that the Group's risk management and internal control systems were adequate and effective, in all material respects, to safeguard shareholders' investments and the Group's assets during FY2026 and up to the date of approval of this Statement.

No significant control deficiency or material weakness that resulted in material loss or contingency requiring separate disclosure in the Annual Report was identified during the period under review. The Board acknowledges that the Group's systems and practices must continue to evolve with changes in its business, regulatory, technology and sustainability environment. The Board and Management will therefore continue to implement and monitor appropriate enhancement actions, including further operational embedding of the ERM framework, quantitative risk monitoring, structured governance reporting, consistent Group-wide implementation and risk culture development.

This Statement on Risk Management and Internal Control was approved by the Board on 8 October 2026.

FINANCIAL STATEMENTS

80	Directors' Report
85	Statement by Directors and Statutory Declaration
86	Independent Auditors' Report
89	Statements of Financial Position
90	Statements of Profit or Loss and Other Comprehensive Income
91	Statements of Changes in Equity
93	Statements of Cash Flows
97	Notes to the Financial Statements



DIRECTORS' REPORT

The Directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2026.

PRINCIPAL ACTIVITIES

The Company is principally engaged in investment holding activities.

The principal activities of the subsidiary companies are disclosed in Note 5 to the Financial Statements.

There are no changes in the nature of these activities of the Company and its subsidiary companies during the financial year.

RESULTS

	Group RM	Company RM
Profit/(Loss) for the financial year	8,348,216	(704,222)
Attributable to:-		
Owners of the Company	8,348,216	(704,222)

DIVIDEND

The amount of dividend declared or paid since the end of the last financial year was as follows:-

	RM
Interim single tier dividend of 2.0 sen per ordinary share in respect of the financial year ended 30 June 2025 and paid on 24 July 2025	13,593,824

The Directors have not proposed, declared or paid any final dividend in respect of the financial year ended 30 June 2026.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year.

DIRECTORS

The Directors who held office during the financial year and up to the date of this report are as follows:-

Chaw Kam Shiang* (Group Managing Director)
 Elly Chaw* (Executive Director)
 Lee Ting Kiat (Independent Non-Executive Chairman)
 Dyana Sofya Binti Mohd Daud (Independent Non-Executive Director)
 Tang Kok Lian (Independent Non-Executive Director)
 William Mak Ting Rui (Independent Non-Executive Director)

* Directors of the Company and its subsidiary companies.

DIRECTORS' REPORT

DIRECTORS (CONT'D)

The Directors of the subsidiary companies who held office during the financial year and up to the date of this report, not including those Directors listed above are as follows:-

Ang Yam Fung
Choo Jack Kie
Ng Jia Wen

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings, the beneficial interests of those who were Directors at the end of the financial year in shares of the Company are as follows:-

	Number of ordinary shares			As at 30 June 2026
	As at 1 July 2025	Bought	Sold	
<i>Direct interest</i>				
Chaw Kam Shiang	355,000,000	-	-	355,000,000
Elly Chaw	10,225,000	-	-	10,225,000
Lee Ting Kiat	1,038,600	-	-	1,038,600
<i>Indirect interest</i>				
Chaw Kam Shiang*	97,431,724	-	-	97,431,724
Elly Chaw^	442,206,724	-	-	442,206,724

* Deemed interest by virtue of his spouse's and children's interest pursuant to Section 8 of the Companies Act 2016.

^ Deemed interest by virtue of her parents' and sibling's interest pursuant to Section 8 of the Companies Act 2016.

Except as disclosed above, none of the Directors of the Company, who were Directors at the end of the financial year, held any interest in shares of the Company or its related corporations during the financial year.

DIRECTORS' REMUNERATION

During the financial year, the fees and other benefits received and receivable by the Directors of the Company are as follows:-

	Incurred by the Company RM	Incurred by the Subsidiaries RM	Total RM
Directors of the Company:-			
<u>Executive directors</u>			
Salaries	-	1,342,776	1,342,776
Defined contribution plans	-	135,335	135,335
Bonus	-	194,475	194,475
Social security costs	-	5,565	5,565
<u>Non-executive directors</u>			
Fees	226,152	-	226,152
Other benefits	42,000	-	42,000
	268,152	1,678,151	1,946,303

DIRECTORS' REPORT

DIRECTORS' REMUNERATION (CONT'D)

During and at the end of the financial year, no arrangements subsisted to which the Company is a party, with the object or objects of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Since the end of the previous financial year, no Director has received or become entitled to receive any benefit (other than as disclosed in Notes 26 and 27 to the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company of which the Director has a substantial financial interest.

INDEMNITY AND INSURANCE FOR DIRECTORS AND OFFICERS

The Company maintains Directors' and Officers' liability insurance for purposes of Section 289 of the Companies Act 2016, throughout the financial year, which provides appropriate insurance cover for the Directors and Officers of the Company. During the financial year, the Directors and Officers of the Company and its subsidiaries are covered for a total amount of indemnity coverage of RM5,000,000 and insurance premium paid for the Directors and Officers of the Company is RM20,000.

ISSUE OF SHARES AND DEBENTURES

There was no issuance of shares or debentures during the financial year.

TREASURY SHARES

The shareholders of the Company, through the Annual General Meeting held on 24 November 2023, approved the Company's plan to repurchase up to 5% of the issued and paid-up share capital of the Company ("Share Buy Back"). The authority granted by the shareholders was subsequently renewed in the Annual General Meeting held on 28 November 2025.

During the financial year ended 30 June 2026, the Company repurchased 2,391,900 of its issued shares from the open market for total consideration paid, including transaction costs of RM622,249. The average price paid for the shares repurchased was approximately RM0.2601 per share and was financed by internally generated funds. The shares repurchased are being held as treasury shares and treated in accordance with the requirements of Section 127 of the Companies Act 2016.

As at 30 June 2026, the Company held 4,318,100 treasury shares out of the total 681,617,400 issued ordinary shares. Further relevant details are disclosed in Note 14 to the Financial Statements.

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were made out, the Directors took reasonable steps:-

- (a) to ascertain that action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no bad debts to be written off and that adequate provision had been made for doubtful debts; and
- (b) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company have been written down to an amount which they might be expected so to realise.

DIRECTORS' REPORT

OTHER STATUTORY INFORMATION (CONT'D)

At the date of this report, the Directors are not aware of any circumstances:-

- (a) which would render the amounts written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
- (d) not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

In the opinion of the Directors:-

- (a) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due;
- (b) the results of operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (c) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of operations of the Group and of the Company for the current financial year in which this report is made.

AUDITORS

The total amount of audit and non-audit fees paid and payable to the External Auditors, its member firm and local affiliate for the audit and non-audit services rendered to the Group and the Company are as follows:

	Group RM	Company RM
Statutory audit	196,000	46,000
Assurance-related services	10,000	10,000
Non-audit services	53,866	7,200
	259,866	63,200

DIRECTORS' REPORT

AUDITORS (CONT'D)

The Group and the Company have agreed to indemnify the Auditors, Grant Thornton Malaysia PLT to the extent permissible under the provision of the Companies Act 2016 in Malaysia. However, no payment has been made arising from this indemnity for the financial year.

The Auditors, Grant Thornton Malaysia PLT have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with a resolution of the Board of Directors.

.....	)	
CHAW KAM SHIANG	)	
	)	
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	)	
	)	
	)	DIRECTORS
	)	
	)	
	)	
	)	
.....	)	
ELLY CHAW	)	

Johor Bahru
Date: 8 October 2026

STATEMENT BY DIRECTORS

In the opinion of the Directors, the accompanying financial statements together with the notes thereto are properly drawn up in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Board of Directors.

.....
CHAW KAM SHIANG

.....
ELLY CHAW

Johor Bahru
Date: 8 October 2026

STATUTORY DECLARATION

I, Chaw Kam Shiang, being the Director primarily responsible for the financial management of MTAG Group Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the accompanying financial statements together with the notes thereto are correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by)
the abovenamed at Johor Bahru in the)
State of Johor this day of)
8 October 2026)

CHAW KAM SHIANG

Before me:

Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MTAG GROUP BERHAD

(Incorporated in Malaysia) Registration No: 201801000029 (1262041 V)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of MTAG Group Berhad ("the Company"), which comprise the statements of financial position as at 30 June 2026 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 89 to 140.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards ("MFRSs"), IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the *International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment of inventories

The risk

Refer to Note 6 to the Financial Statements. The Group holds significant inventories and records allowance for impairment of inventories. As at 30 June 2026, the Group's inventories amounted to RM7,026,402. The Group's inventories are subject to a risk that the inventories become slow-moving or obsolete and rendering them not saleable or can only be sold for selling prices that are less than the carrying value. There is inherent subjectivity and estimation involved in determining the accuracy of inventory obsolescence provision and in making an assessment of its adequacy due to risks of inventory prices not valid and inventory not stated at the lower of cost and net realisable value.

Our response

We have performed the following procedures during the audit:-

- Obtained an understanding of the nature of the inventories and factors for obsolescence such as shelf-life, expiry date and potential use and customers;
- Discussed with management on the basis applied to assess the recoverability of inventories, focusing especially on slow-moving inventories. We evaluated the significant judgements involved and assumptions used to determine impairment of inventories;
- Reviewed subsequent events for orders placed and evidence of demand and its impact on net realisable value; and
- Assessed the adequacy of the disclosures in the financial statements.

The basis of management's judgement over the impairment of inventories is disclosed in Notes 2.6.1 and 6 to the Financial Statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MTAG GROUP BERHAD

(Incorporated in Malaysia) Registration No: 201801000029 (1262041 V)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF MTAG GROUP BERHAD

(Incorporated in Malaysia) Registration No: 201801000029 (1262041 V)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Auditors' Responsibilities for the Audit of the Financial Statements (cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also (cont'd):-

- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the financial statements of the Group. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicated with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identified during our audit.

We also provided the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determined those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We described these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as Auditors, are disclosed in Note 5 to the Financial Statements.

Other Matter

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

GRANT THORNTON MALAYSIA PLT
(201906003682 & LLP0022494-LCA)
CHARTERED ACCOUNTANTS (AF 0737)

WONG WEN TAK
(NO: 03043/04/2027 J)
CHARTERED ACCOUNTANT

Johor Bahru
Date: 8 October 2026

STATEMENTS OF FINANCIAL POSITION

As at 30 June 2026

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
ASSETS					
Non-current assets					
Property, plant and equipment	3	34,296,374	34,163,988	-	-
Investment properties	4	28,137,309	17,780,112	-	-
Investment in subsidiary companies	5	-	-	157,230,543	138,833,047
Total non-current assets		62,433,683	51,944,100	157,230,543	138,833,047
Current assets					
Inventories	6	7,026,402	7,570,146	-	-
Trade receivables	7	11,863,302	14,830,104	-	-
Other receivables	8	6,286,521	1,953,846	82,291	14,012,582
Amount due from a subsidiary company	5	-	-	-	124,998
Amount due from a related party	9	625	-	-	-
Tax recoverable		3,354,334	2,434,035	137,616	24,234
Other investments	10	130,900,914	127,456,713	3,576,172	12,583,120
Fixed deposits with licensed banks	11	6,833,741	29,702,475	5,000,000	15,000,000
Cash and bank balances	12	8,021,032	8,578,646	557,003	924,552
Total current assets		174,286,871	192,525,965	9,353,082	42,669,486
Total assets		236,720,554	244,470,065	166,583,625	181,502,533
EQUITY AND LIABILITIES					
EQUITY					
Share capital	13	146,565,776	146,565,776	146,565,776	146,565,776
Treasury shares	14	(1,211,460)	(589,211)	(1,211,460)	(589,211)
Merger deficit	15	(73,775,201)	(73,775,201)	-	-
Revaluation reserve	16	6,314,659	6,469,408	-	-
Exchange translation reserve	17	(413,711)	(32,897)	-	-
Unappropriated profit	18	148,170,674	139,667,709	21,080,353	21,784,575
Total equity		225,650,737	218,305,584	166,434,669	167,761,140
LIABILITIES					
Non-current liabilities					
Deferred tax liabilities	19	4,540,128	4,607,105	-	-
Lease liabilities	20	-	149,366	-	-
Total non-current liabilities		4,540,128	4,756,471	-	-
Current liabilities					
Trade payables	21	4,517,134	5,467,160	-	-
Other payables	22	1,982,652	15,575,628	148,956	13,741,393
Amount due to related parties	9	438	1,672	-	-
Lease liabilities	20	23,187	363,550	-	-
Tax payable		6,278	-	-	-
Total current liabilities		6,529,689	21,408,010	148,956	13,741,393
Total liabilities		11,069,817	26,164,481	148,956	13,741,393
Total equity and liabilities		236,720,554	244,470,065	166,583,625	181,502,533

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the Financial Year ended 30 June 2026

	Note	Group		Company	
		2026 RM	2025 RM	2026 RM	2025 RM
Revenue	23	56,158,717	73,387,667	-	33,233,333
Cost of sales		(39,457,445)	(49,566,638)	-	-
Gross profit		16,701,272	23,821,029	-	33,233,333
Other income		5,367,917	5,319,003	293,343	374,576
Finance income		509,624	1,250,100	246,829	562,115
Allowance for impairment loss on investment in a subsidiary company		-	-	(602,504)	-
Reversal of/(Allowance for) impairment loss of trade receivables		35,000	(79,240)	-	-
Selling and distribution expenses		(1,713,221)	(2,005,695)	-	-
General and administrative expenses		(10,400,286)	(12,859,078)	(660,337)	(628,940)
Finance cost		(17,982)	(55,326)	-	-
Profit/(loss) before tax	24	10,482,324	15,390,793	(722,669)	33,541,084
Tax expense	25	(2,134,108)	(3,042,180)	18,447	(128,866)
Profit/(loss) for the financial year		8,348,216	12,348,613	(704,222)	33,412,218
Other comprehensive income/(loss), net of tax :-					
Items that will not be reclassified subsequently to profit or loss					
Realisation of revaluation reserve upon depreciation of revalued assets		154,749	154,749	-	-
Transfer of revaluation reserve to unappropriated profit		(154,749)	(154,749)	-	-
		-	-	-	-
Items that may be reclassified subsequently to profit or loss					
Foreign currency translation differences for foreign operations, net of tax		(380,814)	(32,897)	-	-
		(380,814)	(32,897)	-	-
Other comprehensive (loss)/income for the financial year, net of tax		(380,814)	(32,897)	-	-
Total comprehensive income/(loss) for the financial year		7,967,402	12,315,716	(704,222)	33,412,218
Profit/(loss) attributable to:-					
Owners of the Company		8,348,216	12,348,613	(704,222)	33,412,218
Profit/(loss) for the financial year		8,348,216	12,348,613	(704,222)	33,412,218
Total comprehensive income attributable to:-					
Owners of the Company		7,967,402	12,315,716	(704,222)	33,412,218
Total comprehensive income/(loss) for the financial year		7,967,402	12,315,716	(704,222)	33,412,218
Earnings per share attributable to owners of the Company					
Earnings per ordinary share					
- Basic/Diluted (Sen)	33	1.23	1.81	-	-

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

For the Financial Year ended 30 June 2026

	Share capital RM	Treasury shares RM	Merger deficit RM	Revaluation reserve RM	Exchange		Unappropriated profit RM	Total equity RM
					translation reserve RM	reserve RM		
Group								
Balance at 1 July 2024	146,565,776	-	(73,775,201)	6,624,157	-	-	140,758,171	220,172,903
Transactions with owners:-								
First interim single tier dividend of 2.0 sen per ordinary share for the financial year ended 30 June 2025	-	-	-	-	-	-	(13,593,824)	(13,593,824)
Acquisition of treasury shares	-	(589,211)	-	-	-	-	-	(589,211)
Total transactions with owners	-	(589,211)	-	-	-	-	(13,593,824)	(14,183,035)
Profit for the financial year	-	-	-	-	-	-	12,348,613	12,348,613
Other comprehensive income for the financial year	-	-	-	(154,749)	(32,897)	(32,897)	154,749	(32,897)
Total comprehensive income for the financial year	-	-	-	(154,749)	(32,897)	(32,897)	12,503,362	12,315,716
Balance at 30 June 2025	146,565,776	(589,211)	(73,775,201)	6,469,408	(32,897)	-	139,667,709	218,305,584
Transactions with owners:-								
Acquisition of treasury shares	-	(622,249)	-	-	-	-	-	(622,249)
Total transactions with owners	-	(622,249)	-	-	-	-	-	(622,249)
Profit for the financial year	-	-	-	-	-	-	8,348,216	8,348,216
Other comprehensive income for the financial year	-	-	-	(154,749)	(380,814)	(380,814)	154,749	(380,814)
Total comprehensive income for the financial year	-	-	-	(154,749)	(380,814)	(380,814)	8,502,965	7,967,402
Balance at 30 June 2026	146,565,776	(1,211,460)	(73,775,201)	6,314,659	(413,711)	-	148,170,674	225,650,737

STATEMENTS OF CHANGES IN EQUITY

For the Financial Year ended 30 June 2026

	Share capital RM	Treasury shares RM	Unappropriated profit RM	Total equity RM
Company				
Balance at 1 July 2024	146,565,776	-	1,966,181	148,531,957
Transactions with owners:-				
First interim single tier dividend of 2.0 sen per ordinary share for the financial year ended 30 June 2025	-	-	(13,593,824)	(13,593,824)
Acquisition of treasury shares	-	(589,211)	-	(589,211)
Total transactions with owners	-	(589,211)	(13,593,824)	(14,183,035)
Profit for the financial year	-	-	33,412,218	33,412,218
Other comprehensive income for the financial year	-	-	-	-
Total comprehensive income for the financial year	-	-	33,412,218	33,412,218
Balance at 30 June 2025	146,565,776	(589,211)	21,784,575	167,761,140
Transactions with owners:-				
Acquisition of treasury shares	-	(622,249)	-	(622,249)
Total transactions with owners	-	(622,249)	-	(622,249)
Loss for the financial year	-	-	(704,222)	(704,222)
Other comprehensive income for the financial year	-	-	-	-
Total comprehensive loss for the financial year	-	-	(704,222)	(704,222)
Balance at 30 June 2026	146,565,776	(1,211,460)	21,080,353	166,434,669

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

For the Financial Year ended 30 June 2026

Note	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
OPERATING ACTIVITIES				
Profit/(Loss) before tax	10,482,324	15,390,793	(722,669)	33,541,084
Adjustments for:-				
Allowance for impairment loss on investment in a subsidiary company	-	-	602,504	-
(Reversal of)/Allowance for impairment loss of trade receivables	(35,000)	79,240	-	-
Bad debts written off	-	62	-	-
Depreciation of property, plant and equipment	2,210,954	2,716,691	-	-
Depreciation of right-of-use assets	652,926	781,661	-	-
Depreciation of investment properties	456,327	355,227	-	-
Fair value changes of other investments	(3,682,593)	(3,841,138)	(253,095)	(263,600)
Gain on disposal of property, plant and equipment	(109,403)	(38,669)	-	-
Gain on termination of lease	(19,253)	-	-	-
Interest income	(509,624)	(1,250,100)	(246,829)	(562,115)
Inventories written down	19,673	51,338	-	-
Lease liabilities interest expenses	10,411	29,244	-	-
Property, plant and equipment written off	2,407	3,754	-	-
Reversal of inventories written down	(23,682)	(612,294)	-	-
Interest expenses	-	17,006	-	-
Unrealised loss on foreign exchange	326,957	836,262	-	-
Operating profit/(loss) before working capital changes	9,782,424	14,519,077	(620,089)	32,715,369
Changes in working capital:-				
Inventories	547,753	6,980,804	-	-
Receivables	2,986,440	9,123,853	130,291	(13,932,570)
Payables	(912,033)	(836,239)	1,387	(392,131)
Related parties	(1,859)	-	-	-
Subsidiary company	-	-	124,998	-
Cash from/(used in) operations	12,402,725	29,787,495	(363,413)	18,390,668
Tax paid	(3,175,362)	(5,522,325)	(94,935)	(153,100)
Tax refunded	60,254	1,781	-	-
Net cash flows from operating activities	9,287,617	24,266,951	(458,348)	18,237,568

STATEMENTS OF CASH FLOWS

For the Financial Year ended 30 June 2026

		Group		Company	
		2026 RM	2025 RM	2026 RM	2025 RM
Note					
INVESTING ACTIVITIES					
Dividend received		-	-	13,800,000	-
Deposits paid for acquisition of properties		(5,404,666)	(1,134,866)	-	-
Interest received		495,280	1,258,790	246,829	562,115
Increase in investment in subsidiary companies	A	-	-	(19,000,000)	(8,362,137)
Purchase of property, plant and equipment	B	(3,135,969)	(796,897)	-	-
Purchase of investment properties	C	(10,086,304)	(7,543,407)	-	-
Proceeds from disposal of property, plant and equipment		110,100	190,300	-	-
Net withdrawal of fixed deposits with licensed banks		9,955,365	(47,682)	10,000,000	-
Net cash flows (used in)/from investing activities		(8,066,194)	(8,073,762)	5,046,829	(7,800,022)
FINANCING ACTIVITIES					
Lease interest paid		(10,411)	(29,244)	-	-
Term loan interest paid		-	(17,006)	-	-
Dividend paid		(13,593,824)	-	(13,593,824)	-
Purchase of treasury shares		(622,249)	(589,211)	(622,249)	(589,211)
Repayment of bank overdraft		-	(380,591)	-	-
Repayment of principal portion of lease liabilities		(316,032)	(452,884)	-	-
Net cash flows used in financing activities		(14,542,516)	(1,468,936)	(14,216,073)	(589,211)
CASH AND CASH EQUIVALENTS					
Net changes		(13,321,093)	14,724,253	(9,627,592)	9,848,335
Fair value changes of other investments		3,682,593	3,841,138	253,095	263,600
Effect of exchange rate changes		(388,282)	(840,303)	-	-
At beginning of financial year		148,948,728	131,223,640	13,507,672	3,395,737
At end of financial year	F	138,921,946	148,948,728	4,133,175	13,507,672

STATEMENTS OF CASH FLOWS

For the Financial Year ended 30 June 2026

NOTES TO THE STATEMENTS OF CASH FLOWS

A. INVESTMENT IN SUBSIDIARY COMPANIES

	Company	
	2026 RM	2025 RM
Net increase during the financial year - cash payment	19,000,000	8,362,137

B. PURCHASE OF PROPERTY, PLANT AND EQUIPMENT

	Group	
	2026 RM	2025 RM
Cash payment	3,135,969	796,897
Addition to right-of-use in exchange for increased lease liabilities	-	139,578
Amount due to vendor	(28,155)	28,155
Utilisation of deposit paid in prior year	46,000	-
Total purchase of property, plant and equipment	3,153,814	964,630

C. PURCHASE OF INVESTMENT PROPERTIES

	Group	
	2026 RM	2025 RM
Cash payment	10,086,304	7,543,407
Utilisation of deposit paid in prior year	1,073,053	-
Total purchase of investment properties	11,159,357	7,543,407

D. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

	Lease liabilities RM	Bank overdraft RM	Total RM
Group			
At 1 July 2024	788,188	380,591	1,168,779
Addition	139,578	-	139,578
Repayment	(452,884)	(380,591)	(833,475)
Modification of lease	38,034	-	38,034
At 30 June 2025/1 July 2025	512,916	-	512,916
Addition	-	-	-
Repayment	(316,032)	-	(316,032)
Termination of lease	(84,861)	-	(84,861)
Modification of lease	(88,836)	-	(88,836)
At 30 June 2026	23,187	-	23,187

STATEMENTS OF CASH FLOWS

For the Financial Year ended 30 June 2026

NOTES TO THE STATEMENTS OF CASH FLOWS (CONT'D)

E. CASH OUTFLOWS FOR LEASES AS A LESSEE

	Group	
	2026 RM	2025 RM
Included in net cash from operating activities		
- Payment relating to low value assets	2,900	-
- Payment relating to short-term lease	216,000	163,500
- Payment relating to variable leases	9,147	9,285
Included in net cash used in financing activities		
- Interest paid in relation to lease liabilities	10,411	29,244
- Payment of principal portion of lease liabilities	316,032	452,884
	554,490	654,913

F. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the statements of cash flows comprise the following statements of financial position amounts:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Cash and bank balances	8,021,032	7,378,646	557,003	924,552
Short-term deposits with a licensed bank	-	1,200,000	-	-
Investment in money market instruments	130,900,914	127,456,713	3,576,172	12,583,120
Fixed deposits with licensed banks	6,833,741	29,702,475	5,000,000	15,000,000
	145,755,687	165,737,834	9,133,175	28,507,672
Less: Fixed deposits with tenure of more than 3 months	(5,000,000)	(15,000,000)	(5,000,000)	(15,000,000)
Less: Fixed deposits pledged to licensed bank	(1,833,741)	(1,789,106)	-	-
Cash and cash equivalents	138,921,946	148,948,728	4,133,175	13,507,672

Material accounting policy information

Cash and cash equivalents comprise cash in hand, bank balances, deposits with licensed banks having a maturity of three months or less from the date of acquisition, and investments in money market funds that are redeemable on demand at the published net asset value. These are short-term, highly liquid investments that are readily convertible into known amounts of cash and are subject to an insignificant risk of changes in value, and are held to meet short-term cash commitments rather than for investment purposes.

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the ACE Market of Bursa Malaysia Securities Berhad.

The registered office of the Company is located at L2-02, 1 Medini Hub, Persiaran Medini Utara 3, Medini Iskandar, 79000 Nusajaya, Johor. The principal place of business of the Company is located at PLO 226, Jalan Kencana Mas, Kawasan Perindustrian Tebrau III, 81100 Johor Bahru, Johor.

The Company is principally engaged in investment holding activities.

The principal activities of the subsidiary companies are disclosed in Note 5 to the Financial Statements. There are no changes in the nature of these activities of the Company and its subsidiary companies during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 8 October 2026.

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

2.1 Statement of Compliance

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

2.2 Basis of Measurement

The financial statements of the Group and of the Company are prepared under historical cost convention, except for a building and a leasehold land that are measured at revalued amount at the end of each reporting period as indicated in the summary of significant accounting policies.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and its measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible to the Group and the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group and the Company use valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

2.2 Basis of Measurement (cont'd)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to their fair value measurement as a whole:-

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to their fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to their fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group and the Company determine whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to their fair value measurement as a whole) at the end of each reporting period.

The Group and the Company have established a control framework in respect to the measurement of fair values of financial instruments. The Board of Directors has overall responsibility for overseeing all significant fair value measurements. The Board of Directors regularly reviews significant unobservable inputs and valuation adjustments.

For the purpose of fair value disclosures, the Group and the Company have determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of fair value hierarchy as explained above.

2.3 Functional and Presentation Currency

The financial statements are presented in Ringgit Malaysia ("RM"), which is the Group's and the Company's functional currency and all values are rounded to the nearest RM except when otherwise stated.

2.4 Basis of Consolidation

The Group's financial statements consolidate those of the parent company and all of its subsidiaries as at 30 June 2026. All subsidiaries have a reporting date of 30 June.

2.5 MFRSs

2.5.1 Adoption of Amendments to MFRSs

At the beginning of the current financial year, the Group and the Company adopted amendments to MFRSs which are mandatory for the financial periods beginning on or after 1 January 2025:-

- Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability*

* Not applicable to the Group's and the Company's operations.

The adoption of the above amendments to the published standards did not have any material impact on the current and prior year financial statements of the Group and the Company.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

2.5 MFRSs (cont'd)

2.5.2 Standards Issued But Not Yet Effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's and of the Company's financial statements are disclosed below. The Group and the Company intend to adopt these new and amended standards and interpretations, if applicable, when they become effective in the respective financial period.

Effective for financial period beginning on or after 1 January 2026

- Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures - *Amendments to the Classification and Measurement of Financial Instruments*
- Amendments that are part of Annual Improvement - Volume 11:-
 - Amendments to MFRS 1 First-time Adoption of Malaysian Financial Reporting Standards*
 - Amendments to MFRS 7 Financial Instruments: Disclosures
 - Amendments to MFRS 9 Financial Instruments
 - Amendments to MFRS 10 Consolidated Financial Statements
 - Amendments to MFRS 107 Statement of Cash Flows
- Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures - *Contracts Referencing Nature-dependent Electricity**

Effective for period beginning on or after 1 January 2027

- MFRS 18 Presentation and Disclosure in Financial Statements
- MFRS 19 Subsidiaries without Public Accountability: Disclosures*
- Amendments to MFRS 19 Subsidiaries without Public Accountability: Disclosures*
- Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates - Translation to a Hyperinflationary Presentation Currency*
- Amendments to MFRS 128 Investments in Associates and Joint Ventures - Amendments to the Fair Value Option for Investments in Associates and Joint Ventures**

Effective for financial period beginning on or after 1 January 2029

- MFRS 20 Regulatory Assets and Regulatory Liabilities*

Amendments effective for a date yet to be confirmed

- Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investments in Associates and Joint Ventures - *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture**

Effective when an entity applies MFRS 18 Presentation and Disclosure in Financial Statements

* Not applicable to the Group's and the Company's operations.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

2.5 MFRSs (cont'd)

2.5.2 Standards Issued But Not Yet Effective (cont'd)

The initial application of the above new MFRSs and amendments to the MFRSs are not expected to have any material financial impact on the Group and on the Company upon their first adoption, except for:-

MFRS 18 – Presentation and Disclosure in Financial Statements

MFRS 18 Presentation and Disclosure in Financial Statements introduces three sets of new requirements to improve companies' reporting of financial performance:

- Improved comparability in the statement of profit or loss (income statement)
- Enhanced transparency of management-defined performance measures
- More useful grouping of information in the financial statements

MFRS 18 replaces MFRS 101 Presentation of Financial Statements. It carries forward many requirements from MFRS 101 unchanged. MFRS 18 is effective for annual reporting periods beginning on or after 1 January 2027, but companies can apply it earlier.

The Group and the Company are currently assessing the impact of this MFRS 18 to determine the impact they will have on the Group's and the Company's financial statements' disclosures.

2.6 Significant Accounting Estimates and Judgements

Estimates, assumptions concerning the future and judgements are made in the preparation of the financial statements. They affect the application of the Group's and the Company's accounting policies and reported amounts of assets, liabilities, income and expenses, and disclosures made. Estimates and underlying assumptions are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances. The actual results may differ from the judgements, estimates and assumptions made by management, and will seldom equal the estimated results.

2.6.1 Estimation uncertainty

Information about significant estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses are discussed below.

Useful lives of depreciable assets other than right-of-use assets

The management estimates the useful lives of the property, plant and equipment other than right-of-use assets to be within 3 to 37 years and reviews the useful lives of depreciable assets at each reporting date. At each reporting date, the management assesses that the useful lives represent the expected utility of the assets to the Group. The carrying amounts are analysed in Note 3 to the Financial Statements. Actual results, however, may vary due to change in the expected level of usage and technological developments, which may result in adjustments to the Group's assets.

Management anticipates that the expected useful lives of the property, plant and equipment other than right-of-use assets would not have material difference from their estimates and hence it would not result in material variance in the Group's profit for the financial year.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

2.6 Significant Accounting Estimates and Judgements (Cont'd)

2.6.1 Estimation uncertainty (Cont'd)

Impairment of inventories

The management reviews inventories to identify damaged, obsolete or slow-moving inventories which require judgement and changes in such estimates could result in revision to valuation of inventories.

The carrying amount of the Group's inventories at the end of the reporting period is disclosed in Note 6 to the Financial Statements.

Provision for expected credit losses ("ECL") for trade receivables

The Group undergoes a specific review of its trade receivables through an analysis of the customers' credit risk and the ageing of the trade receivables balances. Further details of how the credit risk is determined and managed is described in Note 29(c) to the Financial Statements.

The information on the Group's trade receivables is disclosed in Note 7 to the Financial Statements.

Income taxes/Deferred tax

Significant judgement is involved in determining the Group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group and the Company recognised tax liabilities based on estimates of whether additional taxes will be due. Where the final tax outcome is different from the amounts that were initially recognised, such difference will impact the income tax and deferred tax provisions in the period in which such determination is made.

2.6.2 Significant management judgements

There is no significant management judgement in applying the accounting policies of the Group that has the most significant effect on the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

3. PROPERTY, PLANT AND EQUIPMENT

Group

	Freehold land RM	Leasehold land RM	Freehold buildings RM	Leasehold building RM	Hostel premises RM	Equipment, furniture and fittings RM	Plant and machineries RM	Renovation and electrical installation RM	Forklift and motor vehicles RM	Total RM
Cost/Valuation										
At 1 July 2024	7,618,854	7,500,000	2,060,000	10,500,000	997,462	2,217,623	29,708,965	2,944,868	3,180,409	66,728,181
Additions	127,006	-	-	-	139,578	65,057	436,645	30,844	165,500	964,630
Disposal	-	-	-	-	-	-	(570,310)	-	(578,203)	(1,148,513)
Lease modification	-	-	-	-	38,034	-	-	-	-	38,034
Written off	-	-	-	-	-	(5,015)	(57,261)	-	-	(62,276)
Full settlement of lease	-	-	-	-	(169,937)	-	-	-	-	(169,937)
At 30 June 2025	7,745,860	7,500,000	2,060,000	10,500,000	1,005,137	2,277,665	29,518,039	2,975,712	2,767,706	66,350,119
Representing:-										
At cost	7,745,860	-	2,060,000	-	1,005,137	2,277,665	29,518,039	2,975,712	2,767,706	48,350,119
At valuation	-	7,500,000	-	10,500,000	-	-	-	-	-	18,000,000
At 30 June 2025	7,745,860	7,500,000	2,060,000	10,500,000	1,005,137	2,277,665	29,518,039	2,975,712	2,767,706	66,350,119
At 1 July 2025	7,745,860	7,500,000	2,060,000	10,500,000	1,005,137	2,277,665	29,518,039	2,975,712	2,767,706	66,350,119
Additions	1,517,946	-	884,116	-	-	66,437	40,687	417,628	227,000	3,153,814
Disposal	-	-	-	-	-	(2,200)	-	-	(401,317)	(403,517)
Lease modification	-	-	-	-	(88,836)	-	-	-	-	(88,836)
Written off	-	-	-	-	-	(32,688)	(40,964)	-	-	(73,652)
Termination of lease	-	-	-	-	(787,578)	-	-	-	-	(787,578)
At 30 June 2026	9,263,806	7,500,000	2,944,116	10,500,000	128,723	2,309,214	29,517,762	3,393,340	2,593,389	68,150,350

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

3. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group (cont'd)

	Freehold land RM	Leasehold land RM	Freehold buildings RM	Leasehold building RM	Hostel premises RM	Equipment, furniture and fittings RM	Plant and machineries RM	Renovation and electrical installation RM	Forklift and motor vehicles RM	Total RM
Cost/Valuation (cont'd)										
Representing:-										
At cost	9,263,806	-	2,944,116	-	128,723	2,309,214	29,517,762	3,393,340	2,593,389	50,150,350
At valuation	-	7,500,000	-	10,500,000	-	-	-	-	-	18,000,000
At 30 June 2026	9,263,806	7,500,000	2,944,116	10,500,000	128,723	2,309,214	29,517,762	3,393,340	2,593,389	68,150,350
Accumulated depreciation										
At 1 July 2024	-	166,667	34,866	210,000	533,969	1,763,968	22,977,142	1,563,051	2,663,457	29,913,120
Charge for the financial year	-	166,667	85,282	210,000	265,106	145,802	2,153,902	223,618	247,975	3,498,352
Disposal	-	-	-	-	-	-	(418,679)	-	(578,203)	(996,882)
Written off	-	-	-	-	-	(4,461)	(54,061)	-	-	(58,522)
Full settlement of lease	-	-	-	-	(169,937)	-	-	-	-	(169,937)
At 30 June 2025/1 July 2025	-	333,334	120,148	420,000	629,138	1,905,309	24,658,304	1,786,669	2,333,229	32,186,131
Charge for the financial year	-	166,666	157,501	210,000	203,039	114,507	1,592,699	232,581	186,887	2,863,880
Disposal	-	-	-	-	-	(1,503)	-	-	(401,317)	(402,820)
Written off	-	-	-	-	-	(31,975)	(39,270)	-	-	(71,245)
Termination of lease	-	-	-	-	(721,970)	-	-	-	-	(721,970)
At 30 June 2026	-	500,000	277,649	630,000	110,207	1,986,338	26,211,733	2,019,250	2,118,799	33,853,976
Net carrying amount										
At 30 June 2026	9,263,806	7,000,000	2,666,467	9,870,000	18,516	322,876	3,306,029	1,374,090	474,590	34,296,374
At 30 June 2025	7,745,860	7,166,666	1,939,852	10,080,000	375,999	372,356	4,859,735	1,189,043	434,477	34,163,988

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

3. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The leasehold land is amortised over the leasehold period of 46 years (2025: 46 years) that is revalued on 30 June 2023 once every five years after the last revaluation was performed on 30 June 2018.

On 30 June 2023, the Group revalued the leasehold land and building erected on it based on professional revaluation made by Cheston International (Johor) Sdn. Bhd. on the market value basis. The valuation was incorporated in the financial statements for the financial year ended 30 June 2023.

In estimating the fair value of the properties, the highest and best use of the properties is their current use. There has been no change to the valuation technique during the year. The revaluation surplus net of applicable deferred tax was credited to other comprehensive income and is shown in "Revaluation Reserve" under the equity.

Leasehold land and building at valuation are categorised at Level 2 fair value.

Level 2 Fair Value

Level 2 fair value of leasehold land and building have been generally derived using the comparison method approach. Sales price of comparable properties in close proximity are adjusted for differences in key attributes such as property size. The most significant input into this valuation approach is price per square foot of comparable properties.

At the reporting date, had the revalued leasehold land and building of the Group been carried under the cost model, the net carrying amount would have been as follows:-

	Leasehold land RM	Leasehold building RM
<u>2026</u>		
Cost	3,367,418	8,539,940
Accumulated depreciation	(902,658)	(2,746,317)
Net carrying amount	2,464,760	5,793,623
<u>2025</u>		
Cost	3,367,418	8,539,940
Accumulated depreciation	(846,534)	(2,575,518)
Net carrying amount	2,520,884	5,964,422

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

3. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Included in the property, plant and equipment are right-of-use assets as follows:-

Group

	Leasehold land RM	Leasehold building RM	Hostel premises RM	Plant and machinery RM	Motor vehicle RM	Total RM
Net carrying amount						
At 1 July 2024	7,333,333	10,290,000	463,493	133,333	159,552	18,379,711
Addition	-	-	139,578	-	-	139,578
Depreciation charges	(166,667)	(210,000)	(265,106)	(100,000)	(39,888)	(781,661)
Lease modification	-	-	38,034	-	-	38,034
At 30 June 2025/1 July 2025	7,166,666	10,080,000	375,999	33,333	119,664	17,775,662
Depreciation charges	(166,666)	(210,000)	(203,039)	(33,333)	(39,888)	(652,926)
Lease modification	-	-	(88,836)	-	-	(88,836)
Lease termination	-	-	(65,608)	-	-	(65,608)
At 30 June 2026	7,000,000	9,870,000	18,516	-	79,776	16,968,292

Material accounting policy information

(a) Recognition and measurement

Property, plant and equipment

All property, plant and equipment are stated at historical cost less accumulated depreciation and any impairment losses, other than leasehold land and building as described in right-of-use assets below. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefit associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably.

Right-of-use assets

The Group and the Company recognise right-of-use assets at the commencement date of the lease (i.e., the date the underlying assets is available for use). Right-of-use assets, except for leasehold land, are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. For leasehold land and building, the revaluation model is applied.

Revaluation is performed at least once in every five years based on valuation by an independent valuer on an open market value basis. Any revaluation increase is credited to equity as a revaluation surplus, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense, in which case, the increase is recognised in profit or loss to the extent of the decrease previously recognised. A revaluation decrease is first offset against an increase on unutilised revaluation surplus in respect of the same asset and is thereafter recognised as an expense. Upon the disposal of revalued assets, the attributable revaluation surplus remaining in the revaluation reserve is transferred to unappropriated profit.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

3. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Material accounting policy information (cont'd)

(b) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment from the date that they are available for use. Freehold land is not depreciated.

The estimated useful lives for the current and comparatives periods are as follows:-

<u>Property, plant and equipment</u>	<u>Depreciation rates</u>
Freehold buildings	2.7% - 3.5%
Equipment, furniture and fittings	10% - 33%
Plant and machineries	10% - 20%
Renovation and electrical installation	10% - 20%
Forklift and motor vehicles	10% - 20%
 <u>Right-of-use assets</u>	 <u>Estimated useful lives</u>
Leasehold land	46 years
Leasehold building	50 years
Hostel premises	1 to 5 years

4. INVESTMENT PROPERTIES

Group

	Freehold land RM	Leasehold land RM	Freehold building RM	Leasehold building RM	Total RM
Cost					
As at 1 July 2024	-	3,198,249	-	7,462,583	10,660,832
Additions	-	-	7,543,407	-	7,543,407
As at 30 June 2025/ 1 July 2025	-	3,198,249	7,543,407	7,462,583	18,204,239
Additions	11,159,357	-	-	-	11,159,357
Currency translation differences	-	-	(353,612)	-	(353,612)
As at 30 June 2026	11,159,357	3,198,249	7,189,795	7,462,583	29,009,984
Accumulated depreciation					
As at 1 July 2024	-	22,140	-	46,667	68,807
Charge for the year	-	70,810	114,200	170,217	355,227
Currency translation difference	-	-	93	-	93
As at 30 June 2025/ 1 July 2025	-	92,950	114,293	216,884	424,127
Charge for the year	-	70,810	220,294	165,223	456,327
Currency translation difference	-	-	(7,779)	-	(7,779)
As at 30 June 2026	-	163,760	326,808	382,107	872,675
Net carrying amount					
As at 30 June 2026	11,159,357	3,034,489	6,862,987	7,080,476	28,137,309
As at 30 June 2025	-	3,105,299	7,429,114	7,245,699	17,780,112

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

4. INVESTMENT PROPERTIES (CONT'D)

The following are recognised in profit or loss in respect of investment properties:-

	Group	
	2026 RM	2025 RM
Rental income	1,197,704	942,071
Direct operating expenses:-		
Income generating investment property	300,553	122,174

Fair value disclosures

The Directors represented that the fair value of the Group's investment properties is approximately RM31,929,000 (2025: RM20,270,000).

Fair value measurements of investment properties were categorised as follows:-

	Level 1 RM	Level 2 RM	Level 3 RM
<u>2026</u>			
Freehold land and building	-	-	18,329,000
Leasehold land and building	-	-	13,600,000
	-	-	31,929,000
<u>2025</u>			
Freehold building	-	-	7,270,000
Leasehold land and building	-	-	13,000,000
	-	-	20,270,000

There were no transfers between level 1, 2 and 3 during the financial year.

Level 3 Fair Value

Level 3 fair value for investment properties had been generally derived using the comparison method approach. This approach is based on the principle of substitution, which a potential buyer would not pay for the property more than it would cost as if to buy a comparable substitute property. In theory, the best comparable sale would be an exact duplicate of the subject property and would indicate, by the known selling price of the duplicate, the price for which the subject property could be sold. The investment properties are valued by reference to the transactions of similar lands and buildings, with adjustments made for depreciation and property size.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

4. INVESTMENT PROPERTIES (CONT'D)

Material accounting policy information

(a) Recognition and measurement

Investment properties are measured at cost, including transaction costs less any accumulated depreciation and impairment losses.

(b) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives. The leasehold land and building are depreciated over their lease term of 45 years, and freehold buildings are depreciated over 33 years.

5. SUBSIDIARY COMPANIES

5.1 Investment in subsidiary companies

	Company	
	2026 RM	2025 RM
<u>Unquoted shares</u>		
At cost:-		
At beginning of financial year	140,930,340	132,568,203
Addition	19,000,000	-
Incorporation of a subsidiary company	-	8,362,137
	159,930,340	140,930,340
Less: Accumulated impairment loss	(2,699,797)	(2,097,293)
At end of financial year	157,230,543	138,833,047

During the financial year, the addition of RM19,000,000 to investment in subsidiary companies relates primarily to funds injected into MTAG Land Sdn. Bhd. for the acquisition of three properties.

As at the reporting date, two of the properties have been recognised as investment properties and property, plant and equipment, respectively, whilst the acquisition of the remaining property remains subject to the fulfilment of outstanding conditions precedent.

The movement of accumulated impairment loss during the financial year is as follows:-

	Note	Company	
		2026 RM	2025 RM
At beginning of financial year		(2,097,293)	(2,097,293)
Impairment loss during the financial year	5.2	(602,504)	-
At end of financial year		(2,699,797)	(2,097,293)

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

5. SUBSIDIARY COMPANIES (CONT'D)

5.1 Investment in subsidiary companies (cont'd)

The particulars of the subsidiary companies are as follows:-

Name of company	Country of incorporation	Effective equity interest		Principal activities
		2026 %	2025 %	
Intag Industrial Supplies Sdn. Bhd.	Malaysia	100	100	Manufacturing mesh, filter media, glass filter, tapes, label sticker, adhesive and other products
Intag Steel Hardware Sdn. Bhd.	Malaysia	100	100	Converting and distribution of metal products
Toyo Sho Industrial Products Sdn. Bhd.	Malaysia	100	100	Printing of label and stickers and die-cutting services
MTAG Land Sdn. Bhd.	Malaysia	100	100	Property holding and investment holding
Super Gold Industrial Sdn. Bhd.	Malaysia	100	100	Manufacturing and trading of labels, stickers and related industrial supplies
Jostar Sdn. Bhd.	Malaysia	100	100	Operation of a printing factory
MTAG Industrial Pte. Ltd. #	Singapore	100	100	Property holding and investment holding

Audited by a firm other than member firms of Grant Thornton International Ltd.

5.2 Impairment loss on investment in subsidiary

As at the reporting date, the Company assessed there is an indication of impairment on the carrying amount of investment in one of the subsidiaries. The Company conducted impairment assessment of its investment in a subsidiary by comparing its carrying amount with its recoverable amount.

5.3 Amount due from a subsidiary company

The amounts due from subsidiary companies are non-trade in-nature, unsecured, bear no interest and repayable upon demand.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

6. INVENTORIES

	Group	
	2026 RM	2025 RM
Raw materials	5,853,806	6,249,590
Finished goods	684,574	903,181
Trading goods	138,296	109,780
Goods-in-transit	182,224	67,932
Work in progress	167,502	239,663
Total inventories	7,026,402	7,570,146
Recognised in profit or loss:-		
Inventories written down	19,673	51,338
Reversal of inventories written down	(23,682)	(612,294)
Inventories recognised in cost of sales	37,753,935	47,161,028

The allowance for inventories written down is included in cost of sales.

Material accounting policy information

Inventories are measured at the lower of cost and net realisable value. The cost of raw materials and finished goods are calculated using first-in-first-out method.

Cost of raw materials refers to invoiced cost of goods purchased plus incidental handling and freight charges.

Cost of finished goods includes raw materials, direct labour, other direct costs and an appropriate proportion of manufacturing overheads.

7. TRADE RECEIVABLES

	Group	
	2026 RM	2025 RM
Trade receivables	11,907,542	14,909,344
Less: Allowance for impairment loss of trade receivables	(44,240)	(79,240)
	11,863,302	14,830,104

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

7. TRADE RECEIVABLES (CONT'D)

Movement in allowance for impairment loss of trade receivables:-

	Group	
	2026 RM	2025 RM
At beginning of financial year	79,240	-
Charge for the financial year	-	79,240
Reversal of impairment - payment received	(35,000)	-
At end of financial year	44,240	79,240

Trade receivables comprise amounts receivable from sales of goods. The credit terms granted to customers ranged from cash term to 90 days (2025: cash term to 90 days). Trade receivables are recognised at their original invoice amounts which represent their fair values on initial recognition.

An impairment analysis is performed at each reporting date to measure ECLs. Information regarding the Group's and the Company's exposure to the credit risk and ECLs for trade receivables is disclosed in Note 29(c) to the Financial Statements.

8. OTHER RECEIVABLES

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Non-trade receivables	2,120	1,984	-	-
Advance payments to supplier	300,859	54,371	-	-
Advance to staff	25,450	36,702	-	-
Deposits for purchase of properties	5,415,088	1,134,866	-	-
Deposits	232,165	283,425	1,000	1,000
Dividend receivables	-	-	-	13,800,000
Interest receivables	78,825	268,511	55,890	192,082
Prepayments	232,014	173,987	25,401	19,500
	6,286,521	1,953,846	82,291	14,012,582

9. AMOUNT DUE FROM/(TO) RELATED PARTIES

Related party is a company in which certain Directors have substantial financial interests.

The amount due from a related party is trade in-nature, unsecured, bears no interest and granted credit term of 3 days.

The amount due to related parties is non-trade in nature, unsecured, bears no interest and repayable upon demand.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

10. OTHER INVESTMENTS

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
At fair value through profit or loss:-				
<u>Trust fund</u>				
At beginning of financial year	127,456,713	112,899,167	12,583,120	3,266,300
Addition	125,546,979	127,503,767	32,188,522	40,281,672
Disposal	(125,785,371)	(116,787,359)	(41,448,565)	(31,228,452)
Fair value gain	3,682,593	3,841,138	253,095	263,600
At end of financial year	130,900,914	127,456,713	3,576,172	12,583,120
Recognised in profit or loss:-				
Distribution income	125,594	133,200	26,677	35,842
Gain on disposal	96,014	113,186	13,280	27,377
Gain on fair value	3,682,593	3,841,138	253,095	263,600

The fair value measurement of trust fund is categorised within Level 2 of the fair value hierarchy.

11. FIXED DEPOSITS WITH LICENSED BANKS

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Fixed deposits with licensed banks	6,833,741	29,702,475	5,000,000	15,000,000

The fixed deposits of the Group and of the Company are on fixed rate basis that are placed with licensed banks and with maturity tenure from 6 months to 12 months and 6 months (2025: 3 months to 12 months and 6 months) period respectively.

The effective interest rate on fixed deposits with licensed banks of the Group and of the Company ranged from 2.05% to 3.40% and at 3.40% (2025: 2.00% to 4.35% and at 3.80%) per annum respectively.

The fixed deposits with a licensed bank of the Group amounting to RM1,833,741 (2025: RM1,789,106) are pledged to a licensed bank as security for bank guarantee facilities granted to subsidiary companies.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

12. CASH AND BANK BALANCES

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Cash at bank	8,005,882	7,368,236	557,003	924,552
Cash in hand	15,150	10,410	-	-
Short-term deposits with a licensed bank	-	1,200,000	-	-
	8,021,032	8,578,646	557,003	924,552

The interest rates and the maturity of short-term deposits were as follows:-

	Group		Company	
	2026	2025	2026	2025
Interest rate (%)	-	1.90 - 2.00	-	-
Maturity (days)	-	6 - 32	-	-

13. SHARE CAPITAL

	2026 Unit	2026 RM	2025 Unit	2025 RM
Group and Company				
Issued and fully paid-up with no par value:-				
Ordinary shares				
At beginning and end of the financial year	681,617,400	146,565,776	681,617,400	146,565,776

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regard to the Company's residual assets. In respect of the Company's treasury shares that are held by the Group, all rights are suspended until those shares are reissued.

14. TREASURY SHARES

Group and Company

The shareholders of the Company, by an ordinary resolution passed at an Annual General Meeting held on 24 November 2023, approved the Company's plan to repurchase up to 5% of the issued and paid-up share capital of the Company ("Share Buy Back"). The authority granted by the shareholders was subsequently renewed in the last Annual General Meeting held on 28 November 2025. The Directors of the Company are committed to enhancing the value of the Company to its shareholders and believe that the purchase plan can be applied in the best interest of the Company and its shareholders.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

14. TREASURY SHARES (CONT'D)

Group and Company (Cont'd)

During the financial year, the Company purchased 2,391,900 (2025:1,926,200) ordinary shares of its issued share capital from the open market at the average price paid of RM0.2601 (2025: RM0.3059) per share. The purchase transactions were financed by internally generated funds. These repurchased shares were held as treasury shares and treated in accordance with the requirements of Section 127 of the Companies Act 2016.

The shares purchased were retained as treasury shares. The Company has the right to re-issue these shares and/or distribute as dividends at a later date. As treasury shares, the rights attached as to voting, dividends and participation in other distribution are suspended.

No treasury shares were sold during the current and previous financial year.

As at the end of the reporting period, the Company held 4,318,100 (2025:1,926,200) of the Company's shares and the number of outstanding shares in issue after setting treasury shares off against equity is 677,299,300 (2025: 679,691,200).

15. MERGER DEFICIT

Group

The merger deficit arose from the acquisition of subsidiary companies.

16. REVALUATION RESERVE

Group

The revaluation reserve arose from the revaluation of land and building and is not available for distribution as dividends.

17. EXCHANGE TRANSLATION RESERVE

Group

The exchange translation reserve represents the foreign currency exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the presentation currency of the Group.

18. UNAPPROPRIATED PROFIT

The entire unappropriated profit of the Company is available for distribution as single tier dividends to the shareholders of the Company.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

19. DEFERRED TAX LIABILITIES

	Group	
	2026 RM	2025 RM
At beginning of financial year	4,607,105	4,854,786
Transferred to profit or loss (Note 25)	(18,109)	(198,813)
Realisation of deferred tax liabilities upon depreciation of revalued assets (Note 25)	(48,868)	(48,868)
At end of financial year	4,540,128	4,607,105

The balance in the deferred tax liabilities is made up of temporary differences arising from:-

	Group	
	2026 RM	2025 RM
Revaluation of land and building	2,293,781	2,342,649
Carrying amount of qualifying property, plant and equipment in excess of their tax base	2,055,231	2,193,643
Carrying amount of qualifying investment properties in excess of their tax base	235,702	204,025
Unrealised gain on foreign exchange	(1,209)	(13,487)
Inventories written down	(12,000)	-
Unabsorbed tax losses	(31,377)	(31,377)
Unutilised reinvestment allowance	-	(88,348)
	4,540,128	4,607,105

Deferred tax assets not recognised

Deferred tax assets have not been recognised in respect of the following items (stated at gross amount) due to uncertainty of future taxable income of the Group. The deductible temporary differences are available for offset against future taxable profits of the Group.

	Group	
	2026 RM	2025 RM
Unabsorbed reinvestment allowances	-	2,197,000
Other temporary differences	800,000	977,000
	800,000	3,174,000

The unutilised reinvestment allowances can only be carried forward up to seven (7) consecutive years of assessment ("YA") upon expiry of the qualifying period of that reinvestment allowances, which is specifically until YA 2026 for a subsidiary. Any such amount that would not be fully deducted after YA 2026 shall be disregarded.

The comparative figures have been revised to reflect the previous year's final tax submission.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

20. LEASE LIABILITIES

20.1 Group as lessee

The Group has lease contracts for various items of land, hostel premises, plant and machinery, and motor vehicles used in its operations. Leases of hostel premises generally have lease terms of 1 year (2025: 1 to 5 years) with no extension options (2025: 1 to 3 years). Leases of plant and machinery and motor vehicle relate to assets acquired under hire purchase agreements with lease terms of 3 to 5 years (2025: 3 to 5 years). The Group also has right-of-use assets relating to leasehold land and building under long-term leasehold of 46 years. There are several lease contracts that include extension and termination options and variable lease payments, which are further discussed below.

20.1.1 Lease liabilities are presented in the statements of financial position as follows:-

	Group	
	2026 RM	2025 RM
Current	23,187	363,550
Non-current	-	149,366
	23,187	512,916

20.1.2 Set out below are the carrying amounts of lease liabilities and the movements during the year:-

	Group	
	2026 RM	2025 RM
At beginning of financial year	512,916	788,188
Addition	-	139,578
Accretion of interest	10,411	29,244
Modification of lease	(88,836)	38,034
Termination of lease	(84,861)	-
Lease payments		
- principal portion	(316,032)	(452,884)
- interest portion	(10,411)	(29,244)
At end of financial year	23,187	512,916

The following are the amounts recognised in profit or loss:-

	Group	
	2026 RM	2025 RM
Depreciation of right-of-use assets	652,926	781,661
Interest expense on lease liabilities	10,411	29,244
Gain on termination of lease	19,253	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

20. LEASE LIABILITIES (CONT'D)

20.1 Group as lessee (Cont'd)

20.1.3 Lease payments not recognised as a liability

The expense relating to payments not included in the measurement of the lease liabilities is as follows:-

	Group	
	2026 RM	2025 RM
Lease payments not recognised as liability:-		
- Low value assets	2,900	-
- Short-term lease payments	216,000	163,500
- Variable lease payments	9,147	9,285
Total amount recognised in profit or loss	228,047	172,785

The Group had various lease contracts in effect as at reporting year that are expensed off rather than capitalised as right-of-use assets with corresponding leases liabilities. The future lease payment for these non-cancellable lease contracts are as follows:

	Group	
	2026 RM	2025 RM
Within next one year	111,480	108,000
More than one year but not later than 5 years	11,020	-
	122,500	108,000

Material accounting policy information

Variable lease payments are not permitted to be recognised as lease liabilities and are expensed as incurred including excess use charges on photocopier machine. Variable payment terms are used for a variety of reasons, including minimising costs for equipment with infrequent use. Variable lease payments are expensed in the period they are incurred.

The Group has elected not to recognise a lease liability for short-term leases that have a lease term of 12 months or less and leases of low-value assets. Payments made under such leases are expensed on a straight-line basis. The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

20. LEASE LIABILITIES (CONT'D)

20.2 Group as lessor

The Group has entered an operating lease on its investment properties. The leases have remaining lease terms of 10 to 21 months (2025: 22 to 33 months). The operating lease income is recognised on a straight-line basis over the lease term within other income. Future minimum rentals receivable under non-cancellable leases as at 30 June are as follows:-

	Group	
	2026 RM	2025 RM
Within next one year	1,162,261	1,205,712
More than one year and not later than five years	738,785	1,907,719
	1,901,046	3,113,431

21. TRADE PAYABLES

Trade payables comprise outstanding amounts for trade purchases. The credit terms granted to the Group ranged from cash terms to 90 days (2025: cash terms to 90 days).

22. OTHER PAYABLES

	Note	Group		Company	
		2026 RM	2025 RM	2026 RM	2025 RM
Non-trade payables		226,658	246,437	5,669	-
Deposit received		287,024	288,537	-	-
Accrual of expenses		1,468,970	1,446,830	143,287	147,569
Dividend payable	22.1	-	13,593,824	-	13,593,824
		1,982,652	15,575,628	148,956	13,741,393

22.1. Dividend payable

Dividend payable relates to the single tier interim dividend of RM0.02 per share in respect of the financial year ended 30 June 2025. The dividend was declared on 24 June 2025, with the entitlement date on 10 July 2025 and the payment made on 24 July 2025.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

23. REVENUE

23.1. Revenue for the Group

Revenue for the Group comprises revenue from contract with customers.

Disaggregation of revenue from contract with customers

Revenue from contracts with customers is disaggregated by major products, primary geographical markets and timing of revenue recognition as follows:-

Group	2026 RM	2025 RM
Major products and services		
Filter media and mesh	5,586,672	18,238,271
General merchandise goods	12,191,496	14,593,769
Hardware products	11,790,176	11,165,405
Printing of labels and stickers and customised converting services	26,590,373	29,390,222
	56,158,717	73,387,667
Primary geographical markets of the customers		
Northern region	299,912	590,186
Central region	469,302	1,036,771
Southern region	51,319,287	62,727,284
Overseas	4,070,216	9,033,426
	56,158,717	73,387,667
Timing of revenue recognition		
Products transferred at a point in time	56,158,717	73,387,667

23.2. Revenue for the Company

Revenue for the Company comprises the following:-

Company	2026 RM	2025 RM
Dividend income	-	33,233,333

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

23. REVENUE (CONT'D)

23.3. Nature of goods and services

The following information reflects the typical transactions of the Group and of the Company:-

<u>Nature of goods</u>	<u>Timing of recognition or method used to recognise revenue</u>
Group	
Manufacturing sticker and label and customised material converting	Revenue is recognised when the goods are delivered and accepted by customer.
Manufacturing mesh, filter media, glass filter, tapes, label sticker, adhesive and other products	Revenue is recognised when the goods are delivered and accepted by customer.
Ferrous and non-ferrous metal products including sheets, coils, bars, rods, angles, channels, tubes, and pipes	Revenue is recognised when the goods are delivered and accepted by customer.
Company	
Dividend	Dividend is recognised upon declaration of the subsidiaries.

Transaction prices allocated to the remaining obligations

The Group and the Company apply the practical expedient for exemption on disclosure of information on remaining performance obligations that have original expected durations of one year or less.

24. PROFIT/(LOSS) BEFORE TAX

Profit/(Loss) before tax has been determined after charging/(crediting), amongst others, the following items:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Auditors' remuneration related to:				
Statutory audits - current year				
- Grant Thornton Malaysia PLT	196,000	168,000	46,000	60,000
- Other auditors	19,107	36,831	-	-
Statutory audits - prior year				
- Other auditors	1,852	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

24. PROFIT/(LOSS) BEFORE TAX (CONT'D)

Profit/(Loss) before tax has been determined after charging/(crediting), amongst others, the following items:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Assurance-related services				
- Grant Thornton Malaysia PLT	10,000	10,000	10,000	10,000
Other services				
- Grant Thornton Malaysia PLT	-	3,500	-	-
Non-audit services				
- Local affiliate of Grant Thornton Malaysia PLT	53,866	62,880	7,200	4,000
- Other auditors	21,761	21,682	-	-
Allowance for impairment loss on investment in a subsidiary company	-	-	602,504	-
Bad debt written off	-	62	-	-
Depreciation of:-				
- Property, plant and equipment	2,210,954	2,716,691	-	-
- Right-of-use assets	652,926	781,661	-	-
- Investment property at cost	456,327	355,227	-	-
Gain on termination of lease	(19,253)	-	-	-
Low value assets	2,900	-	-	-
Short-term lease payment	216,000	163,500	-	-
Variable lease payment	9,147	9,285	-	-
Other investments:-				
- Distribution income	(125,594)	(133,200)	(26,677)	(35,842)
- Gain on disposal	(96,014)	(113,186)	(13,280)	(27,377)
- Gain on fair value	(3,682,593)	(3,841,138)	(253,095)	(263,600)
Property, plant and equipment:-				
- Gain on disposal	(109,403)	(38,669)	-	-
- Written off	2,407	3,754	-	-
Foreign exchange:-				
- Realised loss/(gain)	339,694	890,756	-	(47,745)
- Unrealised loss	326,957	836,262	-	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

25. TAX EXPENSE

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
<u>Current year's tax expense</u>				
Current year	2,115,351	3,385,357	-	153,100
Under/(Over) provision in prior financial year	85,734	(95,496)	(18,447)	(24,234)
	2,201,085	3,289,861	(18,447)	128,866
<u>Deferred tax expense</u>				
Transferred from deferred tax liabilities (Note 19)	(48,713)	(202,493)	-	-
Under provision in prior financial year (Note 19)	30,604	3,680	-	-
	(18,109)	(198,813)	-	-
Realisation of deferred tax liabilities upon depreciation of revalued assets (Note 19)	(48,868)	(48,868)	-	-
	(66,977)	(247,681)	-	-
	2,134,108	3,042,180	(18,447)	128,866

Malaysian income tax is calculated at the statutory tax rate of 24% (2025: 24%) of the estimated taxable profits for the financial year. Taxation for other jurisdiction is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to profit before tax at the statutory tax rate to the income tax expense at the effective tax rate of the Group and of the Company are as follows:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Profit/(loss) before tax	10,482,324	15,390,793	(722,669)	33,541,084
Tax expense at Malaysian statutory tax rate of 24% (2025: 24%)	2,515,758	3,693,790	(173,441)	8,049,860
Tax effects in respect of:-				
Effect of differential tax rate	14,511	10,990	-	-
Expenses not deductible for tax purposes	439,927	184,697	237,441	169,138
Income not subject to tax	(930,676)	(658,787)	(64,000)	(8,065,898)
Realisation of deferred tax liabilities upon depreciation of revalued assets	(48,868)	(48,868)	-	-
Movement of deferred tax assets previously not recognised	27,118	(47,826)	-	-
Under/(Over) provision of tax expense in prior financial year	85,734	(95,496)	(18,447)	(24,234)
Under provision of deferred tax liabilities in prior financial year	30,604	3,680	-	-
	2,134,108	3,042,180	(18,447)	128,866

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

26. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Staff costs	12,635,211	14,386,707	-	-

Employee benefits expense of the Group and of the Company consists of, amongst others, the following items:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Directors' remuneration:-				
<u>Executive Directors</u>				
- Salary	1,342,776	1,494,600	-	-
- Bonus	194,475	1,180,917	-	-
- Defined contribution plan	135,335	322,890	-	-
- Employment Insurance System ("EIS")	410	401	-	-
- Social Security Contribution ("SOCSO")	5,155	4,742	-	-
<u>Non-executive Directors</u>				
- Fee	226,152	183,600	226,152	183,600
- Other benefits	42,000	39,500	42,000	39,500
Other remuneration:-				
Defined contribution plan				
- Staff	830,954	834,769	-	-
Other key management personnel remuneration:-				
- Salary, allowance and commission	990,818	1,115,143	-	-
- Bonus	201,210	161,263	-	-
- Defined contribution plan, SOCSO and EIS	153,121	157,650	-	-

27. RELATED PARTY DISCLOSURES

(a) The transactions of the Group and of the Company with the related parties were as follows:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Transactions with a Director:-				
- Purchase of motor vehicles	85,000	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

27. RELATED PARTY DISCLOSURES (CONT'D)

- (a) The transactions of the Group and of the Company with the related parties were as follows:- (cont'd)

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Transactions with Directors' related companies:-				
- Sales of goods	1,760	4,998	-	-
- Services received	1,840	6,615	790	-
- Other expenses charged by	2,524	-	-	-
- Rental expenses charged by	217,976	163,500	-	-
Transactions with a firm in which a non-executive Director is a partner:-				
- Legal and professional fees	65,311	28,897	-	-
Transactions with subsidiary companies:-				
- Advance to	-	-	286,304	8,173,340
- Advance from	-	-	-	715,882
- Dividend income	-	-	-	33,233,333
- Capital contributions including direct settlement of liabilities and capital expenditure	-	-	-	551,052
- Share capitalised	-	-	19,000,000	8,314,392
Transaction with a former Director:-				
- Disposal of motor vehicle	-	120,000	-	-
Transaction with key management personnel:-				
- Rental of hostel charged by	74,500	102,000	-	-

- (b) The outstanding balances arising from related party transactions as at the reporting date are disclosed in Notes 5 and 9 to the Financial Statements.
- (c) The remuneration of key management personnel is disclosed in Note 26 to the Financial Statements. Key management personnel is defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company either directly or indirectly and entity that provides key management personnel services to the Group and the Company. Other key management personnel comprise persons other than the Directors of the Group, having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly.

28. COMMITMENTS AND CONTINGENT LIABILITIES

- (a) Capital commitments in respect of the following are not provided for in the Financial Statements:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Authorised and contracted for:-				
- Freehold land and building	48,223,677	11,828,858	-	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

28. COMMITMENTS AND CONTINGENT LIABILITIES (CONT'D)

- (b) The corporate guarantees are as follows:-

	Company	
	2026 RM	2025 RM
Unsecured:-		
Corporate guarantees given to licensed financial institutions for credit facilities granted to subsidiary companies - limit	20,600,000	21,315,000

- (c) The corporate guarantees do not have determinable effect on the terms of the credit facilities due to the banks requiring guarantee as a pre-condition for approving the credit facilities granted to the subsidiary companies. The actual terms of the credit facilities are likely to be the best indicator of "at market" terms and hence the fair value of the credit facilities are equal to the credit facilities and contract bond amount received by the subsidiary companies. As such, there is no value on the corporate guarantee to be recognised in the financial statements.

29. FINANCIAL INSTRUMENTS

Categories of financial instruments

The table below provides an analysis of the financial instruments categorised as follows:-

- (a) Financial assets and financial liabilities measured at amortised cost ("AC")
 (b) Financial assets measured at fair value through profit or loss ("FVTPL")

	Carrying amount RM	FVTPL RM	AC RM
Group			
<u>2026</u>			
Financial assets			
Trade receivables	11,863,302	-	11,863,302
Other receivables	313,110	-	313,110
Amount due from a related party	625	-	625
Other investments	130,900,914	130,900,914	-
Fixed deposits with licensed banks	6,833,741	-	6,833,741
Cash and bank balances	8,021,032	-	8,021,032
	157,932,724	130,900,914	27,031,810
Financial liabilities			
Trade payables	4,517,134	-	4,517,134
Other payables	1,961,341	-	1,961,341
Amount due to related parties	438	-	438
	6,478,913	-	6,478,913

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Categories of financial instruments (cont'd)

The table below provides an analysis of the financial instruments categorised as follows (cont'd):-

- (a) Financial assets and financial liabilities measured at amortised cost ("AC")
(b) Financial assets measured at fair value through profit or loss ("FVTPL")

	Carrying amount RM	FVTPL RM	AC RM
Group (cont'd)			
<u>2025</u>			
Financial assets			
Trade receivables	14,830,104	-	14,830,104
Other receivables	553,876	-	553,876
Other investments	127,456,713	127,456,713	-
Fixed deposits with licensed banks	29,702,475	-	29,702,475
Cash and bank balances	8,578,646	-	8,578,646
	181,121,814	127,456,713	53,665,101
Financial liabilities			
Trade payables	5,467,160	-	5,467,160
Other payables	15,551,834	-	15,551,834
Amount due to related parties	1,672	-	1,672
	21,020,666	-	21,020,666
Company			
<u>2026</u>			
Financial assets			
Other receivables	56,890	-	56,890
Other investments	3,576,172	3,576,172	-
Fixed deposits with licensed banks	5,000,000	-	5,000,000
Cash and bank balances	557,003	-	557,003
	9,190,065	3,576,172	5,613,893
Financial liability			
Other payables	148,956	-	148,956

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Categories of financial instruments (cont'd)

The table below provides an analysis of the financial instruments categorised as follows (cont'd):-

	Carrying amount RM	FVTPL RM	AC RM
Company (cont'd)			
<u>2025</u>			
Financial assets			
Other receivables	13,993,082	-	13,993,082
Other investments	12,583,120	12,583,120	-
Amount due from a subsidiary company	124,998	-	124,998
Fixed deposits with licensed banks	15,000,000	-	15,000,000
Cash and bank balances	924,552	-	924,552
	42,625,752	12,583,120	30,042,632
Financial liability			
Other payables	13,741,393	-	13,741,393

Net gains/(losses) arising from financial instruments

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Net gains/(losses) on:-				
- Financial assets categorised as AC	(60,938)	(699,727)	246,829	562,115
- Financial assets categorised as FVTPL	3,904,201	4,087,545	293,052	326,820
- Financial liabilities categorised as AC	(66,106)	77,781	-	-
	3,777,157	3,465,599	539,881	888,935

Included in gains/(losses) on financial instruments categorised as amortised cost are:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Total interest income for financial assets at AC	509,624	1,250,100	246,829	562,115
Total interest expenses for financial liabilities at AC	-	(17,006)	-	-

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies

The Group and the Company are exposed to various risks in relation to financial instruments. The main types of risks are foreign currency risk, interest rate risk, credit risk and liquidity risk.

Financial risk management policy is established to ensure that adequate resources are available for the development of the Group's business whilst managing its foreign currency risk, interest rate risk, credit risk and liquidity risk. The Group operates within clearly defined policies and procedures that are approved by the Board of Directors to ensure the effectiveness of the risk management process.

(a) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign currency risk on those transactions that are denominated in a currency other than the functional currency of the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD"), Singapore Dollar ("SGD"), Swiss Franc ("CHF") and Euro ("EUR").

Based on carrying amounts as at the reporting date, foreign currency denominated financial assets and financial liabilities which expose the Group to currency risk are disclosed below:-

	USD RM	SGD RM	CHF RM	EUR RM
Group				
<u>2026</u>				
Financial assets				
Trade receivables	1,002,221	5,584	-	-
Cash and bank balances	1,347,864	791,336	-	-
	2,350,085	796,920	-	-
Financial liabilities				
Trade payables	(24,341)	(16,286)	(159,781)	(21,653)
Other payables	-	(74,107)	-	-
	(24,341)	(90,393)	(159,781)	(21,653)
Net exposure	2,325,744	706,527	(159,781)	(21,653)

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(a) Foreign currency risk (cont'd)

	USD RM	SGD RM	CHF RM	EUR RM
<u>2025</u>				
Financial assets				
Trade receivables	2,179,671	3,654	-	-
Fixed deposit with licensed banks	12,913,369	-	-	-
Cash and bank balances	2,407,525	810,302	-	-
	17,500,565	813,956	-	-
Financial liabilities				
Trade payables	(65,546)	(29,155)	(168,935)	-
Other payables	-	(59,575)	-	-
	(65,546)	(88,730)	(168,935)	-
Net exposure	17,435,019	725,226	(168,935)	-

The Company has no foreign currency risk as at 30 June 2026 and 30 June 2025 as all its financial instruments are denominated in Ringgit Malaysia.

Foreign currency sensitivity analysis

The following table illustrates the sensitivity of profit in regards to the Group's financial assets and financial liabilities and the RM/USD exchange rate, RM/SGD exchange rate, RM/CHF and RM/EUR exchange rate with 'all other things are being equal'.

It assumes a +/- 9.33% (2025: 11.79%) change of the RM/USD, RM/SGD, RM/CHF and RM/EUR exchange rates respectively. The percentage has been determined based on the average market volatility in exchange rates in the previous 12 months. The sensitivity analysis is based on the Group's foreign currency denominated financial instruments held at each reporting date.

If the RM had strengthened against the USD, SGD, CHF and EUR by 9.33% (2025: 11.79%) respectively, this would have the following impact:-

	USD RM	SGD RM	CHF RM	EUR RM	Total RM
Group					
2026	(216,992)	(65,919)	14,908	2,020	(265,983)
2025	(2,055,589)	(85,504)	19,917	-	(2,121,176)

If the RM had weakened against the USD, SGD, CHF and EUR by 9.33% (2025: 11.79%) respectively, then the impact to profit for the financial year would be the opposite effect.

Exposures to foreign exchange rates vary during the financial year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's exposures to foreign currency risk.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and of the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's interest rate management objective is to manage interest expenses consistent with maintaining an acceptable level of exposure to interest rate fluctuation.

Interest rate sensitivity

The interest rate profile of the Group's and of the Company's significant interest-bearing financial instruments, based on carrying amounts as at the end of the reporting period is as follows:-

	Group RM	Company RM
<u>2026</u>		
Fixed rate instrument		
<u>Financial asset</u>		
Fixed deposits with licensed banks	6,833,741	5,000,000
<u>2025</u>		
Fixed rate instruments		
<u>Financial assets</u>		
Fixed deposits with licensed banks	29,702,475	15,000,000
Short-term deposits with a licensed bank	1,200,000	-
	30,902,475	15,000,000

No interest rate sensitivity analysis is presented as the Group's and the Company's interest-bearing financial instruments are fixed-rate deposits carried at amortised cost.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(c) Credit risk

Credit risk is the risk of a financial loss to the Group and the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligation.

The Group's and the Company's maximum exposure to credit risk is limited to the carrying amount of financial assets recognised at the reporting date, as summarised below:-

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Classes of financial assets				
Trade receivables	11,863,302	14,830,104	-	-
Other receivables	313,110	553,876	56,890	13,993,082
Amount due from a related party	625	-	-	-
Amount due from a subsidiary company	-	-	-	124,998
Other investments	130,900,914	127,456,713	3,576,172	12,583,120
Fixed deposits with licensed banks	6,833,741	29,702,475	5,000,000	15,000,000
Cash and bank balances	8,021,032	8,578,646	557,003	924,552
	157,932,724	181,121,814	9,190,065	42,625,752

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporate this information into its credit risk controls. Where available at reasonable cost, external credit ratings and/or reports on customers and other counterparties are obtained and used. The Group's policy is to deal only with creditworthy counterparties.

The Group's management considers that all the above financial assets that are not impaired or past due for each of the reporting dates under review are of good credit quality.

None of the Group's financial assets are secured by collateral or other credit enhancements and none of the carrying amount of financial assets whose terms have been renegotiated that would otherwise be past due or impaired.

Receivables

Trade receivables are monitored on an ongoing basis to mitigate risk of bad debts. The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry in which customers operate.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(c) Credit risk (cont'd)

Receivables (cont'd)

The ageing analysis of trade receivables of the Group is as follows:-

		← Allowance for impairment loss →			
	Gross RM	Expected credit loss (individually impaired) RM	Expected credit loss (collectively impaired) RM	Total RM	Net RM
<u>2026</u>					
Within terms	6,795,351	-	-	-	6,795,351
Past due 1 to 30 days	3,254,597	-	-	-	3,254,597
Past due 31 to 60 days	1,350,883	-	-	-	1,350,883
Past due 61 to 90 days	387,245	-	-	-	387,245
Past due 91 to 120 days	11,670	-	-	-	11,670
Past due more than 120 days	107,796	(44,240)	-	(44,240)	63,556
	11,907,542	(44,240)	-	(44,240)	11,863,302
<u>2025</u>					
Within terms	7,879,338	-	-	-	7,879,338
Past due 1 to 30 days	3,621,677	-	-	-	3,621,677
Past due 31 to 60 days	2,736,289	-	-	-	2,736,289
Past due 61 to 90 days	468,110	-	-	-	468,110
Past due 91 to 120 days	81,408	-	-	-	81,408
Past due more than 120 days	122,522	(79,240)	-	(79,240)	43,282
	14,909,344	(79,240)	-	(79,240)	14,830,104

Based on historical information about customer default rates, the management consider the credit quality of trade receivables that are not past due or impaired to be good.

The credit risk concentration profile of the Group's trade receivables as at the reporting date are as follows:-

	2026		2025	
	RM	%	RM	%
Top 3 receivables	1,812,259	15	2,495,076	17

In respect of other receivables, the Group and the Company are not exposed to any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(c) Credit risk (cont'd)

Receivables (cont'd)

For other receivables, the maximum exposure to credit risk is represented by their carrying amounts in the statements of financial position.

The credit risk for cash and bank balances, fixed deposits with licensed banks, and investments in money market instruments are considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

Intercompany loans and advances

The maximum exposure to credit risk is represented by their carrying amounts in the statement of financial position. The Company provides unsecured loans and advances to subsidiaries and monitors the results of the subsidiaries regularly. As at the end of the reporting period, there was no indication that the loans and advances to the subsidiaries were not recoverable.

Financial guarantee contracts

All of the financial guarantee contracts are considered to be performing, have low risks of default and historically there were no instances where these financial guarantee contracts were called upon by the parties of which the financial guarantee contracts were issued to. Accordingly, no loss allowance was identified based on 12 months ECL.

	Company	
	2026 RM	2025 RM
Corporate guarantee given to licensed financial institutions for the credit facilities granted to subsidiary companies	20,600,000	21,315,000

The Company is exposed to credit risk arising from financial guarantee contracts given to banks for bank guarantee where the maximum credit risk exposure is the amount of bank guarantee utilised by the subsidiary companies. As at the end of the reporting period, there was no indication that the subsidiary companies would default in payment.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

29. FINANCIAL INSTRUMENTS (CONT'D)

Risk management objectives and policies (cont'd)

(d) Liquidity risk

Liquidity risk is the risk that the Group and the Company will not be able to meet their financial obligations as they fall due to shortage of funds.

In managing their exposures to liquidity risk, the Group and the Company maintain a level of cash and cash equivalents and bank facilities deemed adequate by the management to ensure, as far as possible, that they will have sufficient liquidity to meet their liabilities as and when they fall due.

The following table shows the areas where the Group and the Company are exposed to liquidity risk:-

	Group		Company	
	Current Less than 1 year RM	Non-current Between 1 to 5 years RM	Current Less than 1 year RM	Non-current Between 1 to 5 years RM
<u>2026</u>				
Non-derivative financial liabilities and lease liabilities				
Trade payables	4,517,134	-	-	-
Other payables	1,961,341	-	148,956	-
Amount due to a related party	438	-	-	-
Lease liabilities	25,063	-	-	-
Total financial liabilities and lease liabilities	6,503,976	-	148,956	-
Financial guarantees*	-	-	20,600,000	-
<u>2025</u>				
Non-derivative financial liabilities and lease liabilities				
Trade payables	5,467,160	-	-	-
Other payables	15,551,834	-	13,741,393	-
Amount due to related parties	1,672	-	-	-
Lease liabilities	377,475	153,763	-	-
Total financial liabilities and lease liabilities	21,398,141	153,763	13,741,393	-
Financial guarantees*	-	-	21,315,000	-

* This exposure is included in liquidity risk for illustration only. No financial guarantee was called upon by the holders as at the end of the reporting period.

The above amounts reflect the contractual undiscounted cash flows, which may differ from the carrying values of the financial liabilities at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

30. CAPITAL MANAGEMENT OBJECTIVE

The primary capital management objective of the Group is to maintain a strong capital base and safeguard the Group's ability to continue as a going concern, so as to sustain future development of the business. There is no change to the objectives in the financial years ended 2026 and 2025.

The Group manages its capital by regularly monitoring its current and expected liquidity requirement and modifies the combination of equity and borrowings from time to time to meet the needs. Shareholders' equity and gearing ratio of the Group and of the Company are as follows:-

	Note	Group		Company	
		2026 RM	2025 RM	2026 RM	2025 RM
Total equity		225,650,737	218,305,584	166,434,669	167,761,140
Lease liabilities	20	23,187	512,916	-	-
Total debt		23,187	512,916	-	-
Debt-to-equity ratio		-	-	-	-

31. FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying amounts of financial assets and financial liabilities of the Group and of the Company as at the reporting date are approximately at their fair values due to their short term nature, insignificant impact of discounting or they are floating rate instruments that are re-priced to market interest rates on or near the reporting date.

Fair value hierarchy

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:-

	Quoted in active markets for identical instruments Level 1 RM	Significant other observable inputs Level 2 RM	Significant unobservable inputs Level 3 RM	Total RM
Group				
<u>2026</u>				
Financial asset				
Other investments	-	130,900,914	-	130,900,914

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

31. FAIR VALUE OF FINANCIAL INSTRUMENTS (CONT'D)

	Quoted in active markets for identical instruments Level 1 RM	Significant other observable inputs Level 2 RM	Significant unobservable inputs Level 3 RM	Total RM
Company				
<u>2026</u>				
Financial asset				
Other investments	-	3,576,172	-	3,576,172
Group				
<u>2025</u>				
Financial asset				
Other investments	-	127,456,713	-	127,456,713
Company				
<u>2025</u>				
Financial asset				
Other investments	-	12,583,120	-	12,583,120

32. OPERATING SEGMENT - GROUP

For management purposes, the Group is organised into business units based on their products and has 3 reportable segments, as follows:-

<u>Operating segments</u>	<u>Business activities</u>
Converting	Printing of labels and stickers and customised converting services
Distribution	Distribution of industrial tapes, adhesives and other products
Investment holding	Investment holding

Directors monitor the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss which is measured consistently with profit or loss in the consolidated Financial Statements.

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

32. OPERATING SEGMENT – GROUP (CONT'D)

Segment revenue, expenses and results include transfers between business segments. These transfers are eliminated on consolidation. Transfer prices between business segments are established on terms and conditions that are mutually agreed upon.

The Group has aggregated certain operating segments to form a reportable segment due to the similar nature and operational characteristics of the products.

Business segments

	Converting		Distribution		Investment holding		Consolidation adjustments		Consolidated	
	2026 RM	2025 RM	2026 RM	2025 RM	2026 RM	2025 RM	2026 RM	2025 RM	2026 RM	2025 RM
Revenue:-										
External customers	42,980,423	57,560,791	13,178,294	15,826,876	1,197,704	942,071	(1,197,704)	(942,071)	56,158,717	73,387,667
Inter-companies	845,737	1,734,714	-	360	-	33,233,333	(845,737)	(34,968,407)	-	-
	43,826,160	59,295,505	13,178,294	15,827,236	1,197,704	34,175,404	(2,043,441)	(35,910,478)	56,158,717	73,387,667
Results:-										
Interest income	224,592	619,138	108,203	127,177	246,829	562,115	(70,000)	(58,330)	509,624	1,250,100
Interest expense	(100,895)	(139,260)	(13,428)	(17,708)	(71)	(76)	96,412	101,718	(17,982)	(55,326)
Depreciation of property, plant and equipment	(1,831,161)	(2,393,445)	(64,571)	(127,721)	-	-	(315,222)	(195,525)	(2,210,954)	(2,716,691)
Depreciation of right-of-use assets	(922,278)	(981,137)	(200,377)	(118,761)	-	-	469,729	318,237	(652,926)	(781,661)
Depreciation of investment properties	-	-	-	-	(464,736)	(355,227)	8,409	-	(456,327)	(355,227)
Tax expense	(1,112,390)	(1,932,523)	(904,123)	(966,091)	(176,336)	(349,891)	58,741	206,325	(2,134,108)	(3,042,180)
Other non-cash income/(expenses)	1,358,581	1,284,395	1,654,665	1,124,512	266,375	338,722	-	-	3,279,621	2,747,629
Segment profit	3,866,070	8,027,023	4,584,048	4,250,627	(414,035)	33,623,722	312,133	(33,552,759)	8,348,216	12,348,613

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

32. OPERATING SEGMENT - GROUP (CONT'D)

Business segments (cont'd)

	Converting RM	Distribution RM	Investment holding RM	Consolidation adjustments RM	Notes	Consolidated RM
<u>2026</u>						
Assets						
Segment assets	114,925,026	66,386,542	210,247,030	(158,192,378)	C	233,366,220
Additions to non-current assets other than financial instruments	961,285	512,496	13,561,419	(722,029)	D	14,313,171
Liabilities						
Segment liabilities	6,979,978	541,344	477,625	(1,498,723)	E	6,500,224
<u>2025</u>						
Assets						
Segment assets	142,345,648	46,017,332	206,406,880	(152,733,830)	C	242,036,030
Additions to non-current assets other than financial instruments	740,686	96,938	7,670,413	-	D	8,508,037
Liabilities						
Segment liabilities	16,310,114	6,056,830	14,181,278	(15,503,762)	E	21,044,460

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

32. OPERATING SEGMENT – GROUP (CONT'D)

Business segments (cont'd)

Notes to the nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements:-

- A. Inter-segment revenues are eliminated on consolidation.
- B. Other non-cash income/(expenses) consist of the following items:-

	2026 RM	2025 RM
Reversal of/(Allowance for) impairment loss of trade receivables	35,000	(79,240)
Bad debts written off	-	(62)
Gain on disposal of property, plant and equipment	109,403	38,669
Gain on disposal of other investments	96,014	113,186
Gain on fair value of other investments	3,682,593	3,841,138
Gain on termination of lease	19,253	-
Inventories written down	(19,673)	(51,338)
Reversal of inventories written down	23,682	612,294
Realised loss on foreign exchange	(339,694)	(890,756)
Unrealised loss on foreign exchange	(326,957)	(836,262)
	3,279,621	2,747,629

- C. The following items are added to segment assets to arrive at total assets reported in the consolidated statement of financial position:-

	2026 RM	2025 RM
Segment assets	233,366,220	242,036,030
Tax recoverable	3,354,334	2,434,035
Total assets	236,720,554	244,470,065

- D. Additions to non-current assets other than financial instruments consist of:-

	2026 RM	2025 RM
Property, plant and equipment	3,153,814	964,630
Investment properties	11,159,357	7,543,407
	14,313,171	8,508,037

NOTES TO THE FINANCIAL STATEMENTS

30 June 2026

32. OPERATING SEGMENT – GROUP (CONT'D)

Business segments (cont'd)

Notes to the nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements (cont'd):-

- E. The following items are added to segment liabilities to arrive at total liabilities reported in the consolidated statement of financial position:-

	2026 RM	2025 RM
Segment liabilities	6,500,224	21,044,460
Lease liabilities	23,187	512,916
Tax payable	6,278	-
Deferred tax liabilities	4,540,128	4,607,105
Total liabilities	11,069,817	26,164,481

Geographical information

The Group's operation is predominantly carried out in Malaysia as disclosed in Note 23 to the Financial Statements.

Information about major customers

The Group does not have any revenue from a single external customer which represents 10% or more of the Group's revenue.

33. EARNINGS PER ORDINARY SHARE

Group

Basic earnings per ordinary share

The calculation of basic earnings per ordinary share was based on the Group's profit for the financial year attributable to owners of the Company and weighted average number of ordinary shares calculated as follows:-

	Group	
	2026	2025
Profit after tax for the financial year attributable to owners of the Company (RM)	8,348,216	12,348,613
Weighted average number of ordinary shares in issue	678,193,456	680,762,466
Basic earnings per ordinary share (Sen)	1.23	1.81

Diluted earnings per ordinary share

Diluted earnings per share is not disclosed as there are no potentially dilutive ordinary shares.

LIST OF PROPERTIES OWNED BY THE GROUP

As at 30 June 2026

No.	Location	Land Area (sq. m.)	Built-up Area (sq. m.)	Existing Use	Tenure	Year of Expiry (for Leasehold)	Approximate Age of Building	Net Book Value as at 30 June 2026 RM'000	Date of Last Revaluation (R)/ Acquisition (A)
1	PL0 226, Jalan Kencana Mas, Kawasan Perindustrian Tebrau III, 81100, Johor Bahru, Johor Darul Takzim	10,000	7,757.00	Head office, warehouse and manufacturing activities (1-storey detached factory with a 2-storey office annexed)	Leasehold	31-May-69	17 years	16,870	30-Jun-23 (R)
2	No. 5, Jalan Bukit 7, Bandar Seri Alam, 81750, Masai, Johor Darul Ta'zim	1,115	892.72	Office and production area (Intermediate 1 1/2 storey semi-detached factory)	Freehold	-	15 years	1,885	12-May-23 (R)
3	No. 7, Jalan Bukit 7, Bandar Seri Alam, 81750, Masai, Johor Darul Ta'zim	1,115	892.72	Office and production area (Intermediate 1 1/2 storey semi-detached factory)	Freehold	-	23 years	1,902	12-May-23 (R)
4	No. 37, Jalan Bukit 9, Bandar Seri Alam, 81750, Masai, Johor Darul Ta'zim	201	254.18	Accommodation area, utility area, shop area, store room, and loading bay (Intermediate 1 1/2 storey terraced workshop)	Freehold	-	19 years	556	12-May-23 (R)
5	No. 9, Jalan Bukit 7, Bandar Seri Alam, 81750, Masai, Johor Darul Ta'zim	1,115	892.72	Warehouse and production area (Intermediate 1 1/2 storey semi-detached factory)	Freehold	-	-	2,394	2-Sep-25 (A)
6	PL0 228, Jalan Kencana Mas, Kawasan Perindustrian III, 81100, Johor Bahru	8,000	5,061.55	Office, production area, and lorry bay (2-storey office annexed with 1-storey factory and guard house)	Leasehold	27-Apr-69	16 years	10,115	26-Apr-24 (A)
7	Lot 61355, Mukim of Plentong, District of Johor Bahru, Johor	8,213	N/A	A parcel of land zoned for industrial use	Freehold	-	-	5,193	3-Feb-23 (R)
8	63 Hillview Avenue #03-13 Lam Soon Industrial Building Singapore 669569	235	N/A	A flatted factory unit located within an industrial development	Freehold	-	36 years	6,863	10-Jan-25 (A)
9	Lot 65, Mukim of Plentong, District of Johor Bahru, Johor	10,389	-	Agriculture	Freehold	-	-	11,159	12-Sep-25 (A)

ANALYSIS OF SHAREHOLDINGS

As at 30 September 2026

Total Number of Issued Shares : 677,299,300
 Class of Shares : Ordinary Shares
 Voting Rights : One vote for each ordinary share held
 Number of Holders : 5,762

SIZE OF HOLDINGS	NO. OF HOLDERS	%	NO. OF SHARES	%
1 - 99	6	0.104	231	0.000
100 - 1,000	644	11.176	367,500	0.054
1,001 - 10,000	2,586	44.880	15,386,800	2.271
10,001 - 100,000	2,185	37.920	74,876,369	11.055
100,001 - 33,864,964 (*)	338	5.866	194,910,676	28.777
33,864,965 AND ABOVE (**)	3	0.052	391,757,724	57.841
TOTAL	5,762	100.000	677,299,300	100.000

REMARK: * - LESS THAN 5% OF ISSUED SHARES
 ** - 5% AND ABOVE OF ISSUED SHARES

DIRECTORS' INTERESTS IN SHARES AS AT 30 SEPTEMBER 2026

NAME OF DIRECTOR	NO. OF SHARES HELD			
	DIRECT	%	INDIRECT	%
CHAW KAM SHIANG	355,000,000	52.414	97,431,724	14.385
ELLY CHAW	10,225,000	1.510	442,206,724	65.290
LEE TING KIAT	1,038,600	0.153	-	-
DYANA SOFYA BINTI MOHD DAUD	-	-	-	-
WILLIAM MAK TING RUI	-	-	-	-
TANG KOK LIAN	-	-	-	-

SUBSTANTIAL SHAREHOLDERS AS AT 30 SEPTEMBER 2026

NAME	NO. OF SHARES HELD			
	DIRECT	%	INDIRECT	%
CHAW KAM SHIANG	355,000,000	52.414	97,431,724 ⁽¹⁾	14.385
ANG YAM FUNG	66,757,724	9.856	385,674,000 ⁽¹⁾	56.943
ELLY CHAW	10,225,000	1.510	442,206,724 ⁽²⁾	65.290
CHAW WEI KAI	20,449,000	3.019	431,982,724 ⁽²⁾	63.780

⁽¹⁾ Deemed interest by virtue of his/her spouse's and children's interest pursuant to Section 8 of the Companies Act 2016.

⁽²⁾ Deemed interest by virtue of his/her parents' and sibling's interest pursuant to Section 8 of the Companies Act 2016.

ANALYSIS OF SHAREHOLDINGS

As at 30 September 2026

LIST OF TOP 30 HOLDERS AS AT 30 SEPTEMBER 2026**(WITHOUT AGGREGATING SECURITIES FROM DIFFERENT SECURITIES ACCOUNTS BELONGING TO THE SAME REGISTERED HOLDER)**

NO.	NAME	HOLDINGS	%
1	CHAW KAM SHIANG	304,150,000	44.906
2	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR CHAW KAM SHIANG	40,000,000	5.905
3	ANG YAM FUNG	32,311,614	4.770
4	CHAW WEI KAI	20,449,000	3.019
5	PUBLIC NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR ANG YAM FUNG (E-TSA)	20,000,000	2.952
6	ANG YAM FUNG	14,446,110	2.132
7	TAN KIM SENG	14,260,000	2.105
8	ELLY CHAW	10,225,000	1.509
9	PUBLIC NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR CHAW KAM SHIANG (E-TSA)	10,000,000	1.476
10	LAW XIN YEE	3,668,100	0.541
11	PUBLIC NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR SEE HOCK CHUAN (E-BPT)	2,520,000	0.372
12	ONG KENG SENG	2,422,900	0.357
13	CIMB GROUP NOMINEES (ASING) SDN. BHD. EXEMPT AN FOR DBS BANK LTD (SFS)	2,142,600	0.316
14	TAN KIM SUN	2,000,000	0.295
15	LAW KIING KIU	1,980,900	0.292
16	HSBC NOMINEES (ASING) SDN. BHD. JPMSE LUX FOR BUMA-UNIVERSAL-FONDS I	1,972,900	0.291
17	PHUN CHIN TUNG	1,880,000	0.277
18	LOH KOK WAI	1,585,300	0.234
19	DB (MALAYSIA) NOMINEE (ASING) SDN. BHD. SSBT FUND 0MK4 FOR TEACHERS' RETIREMENT SYSTEM OF THE STATE OF ILLINOIS	1,559,600	0.230
20	KOH AH KUAN	1,535,000	0.226
21	EUGENE TAN YONG JIE	1,500,000	0.221
22	PUBLIC NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LIM KHEK KENG (E-TAI)	1,480,100	0.218
23	MAU CHE PEAN	1,386,400	0.204
24	KENANGA NOMINEES (TEMPATAN) SDN. BHD. RAKUTEN TRADE SDN. BHD. FOR ER SOON PUAY	1,380,000	0.203
25	LIM SIU LUAN	1,300,000	0.191
26	ADRIAN GAN CHIA SHUNG	1,260,000	0.186
27	LAU WAI KOK	1,234,100	0.182
28	TEOH SZE JIANG	1,207,100	0.178
29	ONG CHIN KANG	1,200,000	0.177
30	JEANETTE GOH II-SAN	1,100,000	0.162
TOTAL		502,156,724	74.141

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 9th Annual General Meeting ("9th AGM") of MTAG Group Berhad ("MTAG" or "the Company") will be held at Renaissance Hotel, 2, Jalan Permas 11, Bandar Baru Permas Jaya, 81750 Johor Bahru, Johor Darul Takzim on **Thursday, 26 November 2026 at 10.00 a.m.** or any adjournment thereof, for the following business:

AGENDA

ORDINARY BUSINESS

Resolution on Proxy Form

- | | |
|---|---|
| 1. To receive the Audited Financial Statements of the Company and of the Group for the financial year ended 30 June 2026 and the Reports of the Directors and Auditors thereon. | (Please refer to
Explanatory Note 1) |
| 2. To approve the payment of Directors' fees of RM330,000 to the Directors of the Company from the close of the 9 th AGM until conclusion of the 10 th AGM in the year 2027. | Ordinary Resolution 1
(Please refer to
Explanatory Note 2) |
| 3. To approve the payment of Directors' benefits payable to the Directors of the Company up to an amount of RM75,000 from the close of the 9 th AGM until conclusion of the 10 th AGM in the year 2027. | Ordinary Resolution 2
(Please refer to
Explanatory Note 3) |
| 4. To re-elect the following Directors who retire by rotation pursuant to the Company's Constitution: - | |
| 4.1 Mr. Chaw Kam Shiang – Clause 128 | Ordinary Resolution 3
(Please refer to
Explanatory Note 4) |
| 4.2 Ms. Dyana Sofya Binti Mohd Daud – Clause 128 | Ordinary Resolution 4
(Please refer to
Explanatory Note 4) |
| 5. To re-appoint Messrs. Grant Thornton Malaysia PLT as Auditors of the Company for the financial year ending 30 June 2027 and to authorise the Board of Directors to fix their remuneration. | Ordinary Resolution 5
(Please refer to
Explanatory Note 5) |

NOTICE OF ANNUAL GENERAL MEETING

SPECIAL BUSINESS

To consider and if thought fit, to pass the following Resolutions with or without modifications: -

6. **AUTHORITY TO ISSUE AND ALLOT SHARES OF THE COMPANY PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016**

Ordinary Resolution 6
(Please refer to
Explanatory Note 6)

"THAT pursuant to Sections 75 and 76 of the Companies Act 2016 ("the Act"), ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities") and the approval of the relevant regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised to issue and allot shares in the capital of the Company, grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer ("New Shares") from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Directors may in their absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued, to be subscribed under any rights granted, to be issued from conversion option or offer, pursuant to this resolution, when aggregated with the total number of any such shares issued during the preceding twelve (12) months does not exceed ten per centum (10%) of the total number of issued shares (excluding any treasury shares) of the Company for the time being ("Proposed General Mandate").

THAT such approval on the Proposed 10% General Mandate shall continue to be in force until:

- a. the conclusion of the next AGM of the Company held after the approval was given;
- b. the expiration of the period within which the next AGM of the Company is required to be held after the approval was given; or
- c. revoked or varied by resolution passed by the shareholders of the Company in a general meeting,

whichever is the earlier.

THAT the Directors of the Company be and are hereby also empowered to obtain the approval from Bursa Securities for the listing of and quotation for such New Shares on the ACE Market of Bursa Securities.

THAT authority be and is hereby given to the Directors of the Company, to give effect to the Proposed General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.

AND FURTHER THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required), deeds and things in relation to the Proposed General Mandate."

NOTICE OF ANNUAL GENERAL MEETING

7. PROPOSED RENEWAL OF AUTHORITY FOR SHARE BUY-BACK

Ordinary Resolution 7
(Please refer to
Explanatory Note 7)

“THAT subject always to the Act, the Constitution of the Company, and all other applicable laws, guidelines, rules and regulations, the Company be and is hereby authorised, to the fullest extent permitted by law, to purchase such number of issued shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that:

- i. the aggregate number of issued shares in the Company (“Shares”) purchased (“Purchased Shares”) and/or held as treasury shares pursuant to this ordinary resolution does not exceed five per centum (5%) of the total number of issued shares of the Company as quoted on Bursa Securities as at point of purchase; and
- ii. the maximum fund to be allocated by the Company for the purpose of purchasing the shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest management accounts (where applicable) available at the time of the purchase,

(“Proposed Share Buy-Back”).

AND THAT the authority to facilitate the Proposed Share Buy-Back will commence immediately upon passing of this Ordinary Resolution and will continue to be in force until:

- a. the conclusion of the next AGM of the Company at which time the authority shall lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions;
- b. the expiration of the period within which the next AGM of the Company is required by law to be held; or
- c. revoked or varied by ordinary resolution passed by the shareholders of the Company at a general meeting,

whichever occurs first, but shall not prejudice the completion of purchase(s) by the Company of its own Shares before the aforesaid expiry date and, in any event, in accordance with the AMLR and any applicable laws, rules, regulations, orders, guidelines and requirements issued by any relevant authorities.

AND THAT the Directors of the Company be and are hereby authorised, at their discretion, to deal with the Purchased Shares until all the Purchased Shares have been dealt with by the Directors in the following manner as may be permitted by the Act, AMLR, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force:

- i. To cancel all or part of the Purchased Shares;
- ii. To retain all or part of the Purchased Shares as treasury shares as defined in Section 127 of the Act;
- iii. To distribute all or part of the treasury shares as dividends to the shareholders of the Company;
- iv. To resell all or part of the treasury shares;

NOTICE OF ANNUAL GENERAL MEETING

- v. To transfer all or part of the treasury shares for the purposes of or under the employees' share scheme established by the Company and/or its subsidiaries;
- vi. To transfer all or part of the treasury shares as purchase consideration;
- vii. To sell, transfer or otherwise use the shares for such other purposes as the Minister may by order prescribe; and/or
- viii. To deal with the treasury shares in any other manner as allowed by the Act, AMLR, applicable laws, rules, regulations, guidelines, requirements and/or orders of any relevant authorities for the time being in force.

8. **PROPOSED SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE**

Ordinary Resolution 8
(Please refer to
Explanatory Note 8)

"THAT authority be and is hereby given pursuant to Part E, Chapter 10.09 of the AMLR of Bursa Securities for the Company and its subsidiaries to enter into Recurrent Related Party Transactions of a revenue or trading nature with the related parties as stated in paragraph 2.3 of the Circular to Shareholders dated 29 October 2026 which are necessary for the day-to-day operations, in the ordinary course of business, made on an arm's length basis and on normal commercial terms which is not more favourable than those normally available to the public and is not to the detriment of the minority shareholders;

AND THAT the authority conferred by this Resolution shall commence immediately upon the passing of this resolution and is subject to annual renewal. In this respect the authority shall only continue to be in force until:-

- i. the conclusion of the next AGM of the Company at which time the authority shall lapse unless the authority is renewed by a Resolution passed at that AGM; or
- ii. the expiration of the period within which the next AGM after that date is required to be held pursuant to Section 340 of the Act but shall not extend to such extension as may be allowed pursuant to Section 340 of the Act; or
- iii. revoked or varied by resolution passed by the shareholders in general meeting;

whichever is the earlier."

- 9. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016 and the Constitution of the Company.

By Order of the Board

MTAG GROUP BERHAD

WONG CHEE YIN (f) (MAICSA 7023530)
(SSM Practising Certificate No. 202008001953)

TAN KOK SIONG (LS 0009932)
(SSM Practising Certificate No. 202008001592)
Company Secretaries

Johor Bahru

Date: 29 October 2026

NOTICE OF ANNUAL GENERAL MEETING

NOTES:

1. The 9th AGM of the Company will be held in a physical mode in accordance with Rule 8.29A of the AMLR of Bursa Securities. This format allows shareholders, proxies, corporate representatives, and/or attorneys to attend in person. For further details, please refer to the Administrative Guide for complete instructions on how to attend the 9th AGM.
2. For the purpose of determining who shall be entitled to attend the 9th AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, a Record of Depositors as at 19 November 2026. Only a member whose name appears on this Record of Depositors shall be entitled to attend this 9th AGM, or appoint a proxy to attend, speak and vote on his/her/its behalf.
3. A member entitled to attend and vote at this 9th AGM is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his/her/its place. A proxy may but need not be a member of the Company.
4. A member of the Company who is entitled to attend and vote at the 9th AGM of the Company may appoint not more than two (2) proxies to attend, participate, speak and vote in his/her/its place.
5. Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("SICDA"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the SICDA which is exempted from compliance with the provisions of Section 25A(1) of the SICDA.
7. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
8. The appointment of a proxy may be made in a hard copy form or by electronic form. In the case of an appointment made in hard copy form, the proxy form must be deposited with the Company's Share Registrar, Vistra Investor & Issuing House Services Sdn. Bhd. (formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.) ("Vistra"), at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or the designated drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. In the case of electronic appointment, the proxy form must be deposited via Vistra Share Registry and IPO (MY) ("Vistra SRMY") portal at <https://srmy.vistra.com>. Please refer to the Administrative Guide for the 9th AGM for further information on electronic submission. All proxy forms submitted must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote.
9. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the Company's Share Registrar, Vistra, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or the designated drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
10. For a corporate member who has appointed an authorised representative, please deposit the ORIGINAL certificate of appointment of authorised representative with the Company's Share Registrar, Vistra, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. The certificate of appointment of authorised representative should be executed in the following manner:
 - (I) If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
 - (II) If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a Director; or
 - (b) any Director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
11. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
12. Last date and time for lodging the proxy form is **Tuesday, 24 November 2026 at 10.00 a.m.**

NOTICE OF ANNUAL GENERAL MEETING

EXPLANATORY NOTES:

Ordinary Business:-

1. **Item 1 of the Agenda - Audited Financial Statements for the Financial Year Ended 30 June 2026**

These Audited Financial Statements are meant for discussion only as the provision of Section 340(1) of the Act does not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this item on the Agenda is not put forward for voting.

2. **Item 2 of the Agenda**

Ordinary Resolution 1: Payment of Directors' Fees

Pursuant to Section 230(1) of the Act, the fees of the Directors and any benefits payable to the Directors of a listed company and its subsidiaries shall be approved at a general meeting.

The Ordinary Resolution 1 is proposed to seek shareholders' approval on the payment of Directors' fees for the Independent Non-Executive Directors for the period from the close of the 9th AGM until conclusion of the 10th AGM in the year 2027.

3. **Item 3 of the Agenda**

Ordinary Resolution 2: Payment of Directors' Benefits

The estimated amount of Directors' Benefits under Ordinary Resolution 2 payable to the Directors from the close of the 9th AGM and until conclusion of the 10th AGM in the year 2027, amounting to RM75,000 comprises meeting allowances for Non-Executive Directors which were calculated based on the number of scheduled Board and Board Committees meetings from the close of the 9th AGM until the 10th AGM in the year 2027.

4. **Item 4.1 and 4.2 of the Agenda**

Ordinary Resolutions 3 and 4: Re-Election of Directors

Please refer to the Statement Accompanying the Notice of AGM for information.

5. **Item 5 of the Agenda**

Ordinary Resolution 5: Re-Appointment of Auditors

The Board has, through the Audit Committee, considered the re-appointment of Messrs. Grant Thornton Malaysia PLT as the Auditors of the Company. The factors considered by the Audit Committee in making the recommendation to the Board to table their re-appointment at the 9th AGM are disclosed in the Audit Committee Report of the 2026 Annual Report.

NOTICE OF ANNUAL GENERAL MEETING

Special Business:-

6. Item 6 of the Agenda

Ordinary Resolution 6: Authority to Directors to Allot Shares of the Company pursuant to Sections 75 and 76 of the Companies Act 2016

Ordinary Resolution 6 proposed under item 6 of the Agenda is for the purpose of granting a renewal of the general mandate and if passed, will provide flexibility to the Company to issue new securities without the need to convene separate general meetings to obtain its shareholders' approval so as to avoid incurring additional costs and time. The purpose of this general mandate is for possible fundraising exercise including but not limited to further placement of shares for purpose of funding current and/or future investment projects, working capital, repayment of bank borrowings, acquisitions and/or for issuance of shares as settlement of purchase consideration. This authority will commence from the date of this AGM and unless earlier revoked or varied by the shareholders of the Company at a subsequent general meeting, shall expire at the conclusion of the next AGM of the Company.

As at the date of this Notice, no new shares of the Company have been issued pursuant to the general mandate obtained at the 8th AGM of the Company held on 28 November 2025, and which will lapse at the conclusion of the 9th AGM.

7. Item 7 of the Agenda

Ordinary Resolution 7: Proposed Authority for Share Buy-Back

The proposed Ordinary Resolution 7, if passed, will empower the Directors of the Company to purchase up to five per centum (5%) of the total number of issued shares of the Company by utilising the funds allocated which shall not exceed the retained profits of the Company. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next AGM of the Company.

For further information, please refer to the Statement to Shareholders dated 29 October 2026.

8. Item 8 of the Agenda

Ordinary Resolution 8: Proposed Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

The proposed Ordinary Resolution 8, if passed, will authorise the Company and each of its subsidiary companies to enter into recurrent related party transactions of a revenue or trading nature in their ordinary course of business. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next AGM of the Company.

For further information, please refer to the Circular to Shareholders dated 29 October 2026.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

Pursuant to Rule 8.29(2) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad.

1. **Further details of individuals who are standing for election as directors (excluding directors standing for re-election):**

No individual is seeking election as a Director at the 9th AGM of the Company.

2. **Further details of individuals who are standing for re-election as directors:**

Mr. Chaw Kam Shiang and Ms. Dyana Sofya Binti Mohd Daud ("Retiring Directors") are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 9th AGM. Their profiles can be found on pages 8 and 9 of the Annual Report 2026.

The Nominating Committee ("NC") conducts a Board Evaluation once a year to determine whether the Board, Board Committees and Directors are performing and discharging their duties effectively. The Board was satisfied with the overall results of the Board Evaluation conducted for the financial year ended 30 June 2026.

The Retiring Directors meet the criteria prescribed under Rule 2.20A of the ACE Market Listing Requirements ("AMLR") of Bursa Malaysia Securities Berhad on character, experience, integrity, competence and time commitment to effectively discharge their roles as Directors. None of the Retiring Directors has any conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries.

The NC has conducted a review and assessment of the Retiring Directors in accordance with the Directors' Fit and Proper Policy and is satisfied that they have met the criteria prescribed by the said Policy.

The NC and the Board have also conducted assessment on the independence of Mr. Lee Ting Kiat, Mr. Tang Kok Lian, Ms. Dyana Sofya Binti Mohd Daud and Mr. William Mak Ting Rui, being Independent Directors of the Company and are satisfied that they have complied with the criteria prescribed by the AMLR.

The Board (save for the Retiring Directors who have abstained from deliberation on discussions relating to their own re-election) believes that the contribution, commitment and performance of the Retiring Directors continue to be valuable and effective, and strongly supports their re-election as Directors of the Company.

3. **A statement relating to general mandate for issue of securities in accordance with Rule 6.04(3) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad:**

The general mandate for issue of shares is for the renewal of the general mandate obtained from the members at the 8th Annual General Meeting held on 28 November 2025 and no new shares of the Company have been issued pursuant to the said general mandate.

The purpose of this general mandate is for possible fundraising exercises including but not limited to further placement of shares for the purpose of funding current and/or future investment projects, working capital, repayment of bank borrowings, acquisitions and/or for issuance of shares as settlement of purchase consideration.

CDS Account No.	
No. of shares held	

I/We _____ Contact Number: _____
(FULL NAME IN BLOCK LETTERS)

NRIC No./Passport No./Company No. _____ of _____

(FULL ADDRESS)

being a member of **MTAG GROUP BERHAD Registration No. 201801000029 (1262041-V)** hereby appoint:

Full Name	NRIC No./ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or* [*delete if not applicable]

Full Name	NRIC No./ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing him, the Chairman of the Meeting, as my/our proxy to vote for me/us and on my/our behalf at the 9th Annual General Meeting ("9th AGM") of MTAG Group Berhad to be held at Renaissance Hotel, 2, Jalan Permas 11, Bandar Baru Permas Jaya, 81750 Johor Bahru, Johor Darul Takzim on Thursday, 26 November 2026 at 10.00 a.m. or any adjournment thereof, and to vote as indicated below:

Item	Agenda			
1.	To receive the Audited Financial Statements for the financial year ended 30 June 2026 and the Reports of the Directors and Auditors thereon.			
Ordinary Business		Resolution	For*	Against*
2.	Payment of Directors' fees of RM330,000 to the Directors of the Company from the close of the 9 th AGM until conclusion of the 10 th AGM in the year 2027.	Ordinary Resolution 1		
3.	Payment of Directors' benefits payable to the Directors of the Company up to an amount of RM75,000 from the close of the 9 th AGM until conclusion of the 10 th AGM in the year 2027.	Ordinary Resolution 2		
4.	Re-election of the following Directors who retire by rotation in accordance with the Company's Constitution:-			
	4.1 Mr. Chaw Kam Shiang – Clause 128	Ordinary Resolution 3		
	4.2 Ms. Dyana Sofya Binti Mohd Daud – Clause 128	Ordinary Resolution 4		
5.	Re-appointment of Messrs. Grant Thornton Malaysia PLT as Auditors of the Company for the financial year ending 30 June 2027 and to authorise the Directors to fix their remuneration.	Ordinary Resolution 5		
Special Business				
6.	Authority for Directors to allot and issue shares pursuant to Sections 75 and 76 of the Companies Act 2016.	Ordinary Resolution 6		
7.	Proposed Renewal of Authority for Share Buy-Back.	Ordinary Resolution 7		
8.	Proposed Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature.	Ordinary Resolution 8		

* Please indicate with an "X" in the space provided how you wish your votes to be cast on the resolutions specified in the notice of meeting. If you do not do so, the *proxy/proxies will vote, or abstain from voting on the resolutions as he/she/they may think fit.

Signed this _____ day of _____

Signature of member(s)/Common Seal**

- ** Manner of execution:**
- If you are an individual member, please sign where indicated.
 - If you are a corporate member which has a common seal, this proxy form should be executed under seal in accordance with the Constitution of your corporation.
 - If you are a corporate member which does not have a common seal, this proxy form should be affixed with the rubber stamp of your company (if any) and executed by:
 - at least two (2) authorised officers, of whom one shall be a director; or
 - any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:

- The 9th Annual General Meeting ("AGM") of the Company will be held in a physical format, in accordance with Rule 8.29A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad. This format allows shareholders, proxies, corporate representatives, and/or attorneys to attend in person.
For further details, please refer to the Administrative Guide for complete instructions on how to attend the 9th AGM.

- For the purpose of determining who shall be entitled to attend the AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, a Record of Depositors as at 19 November 2026. Only a member whose name appears on this Record of Depositors shall be entitled to attend this AGM or appoint a proxy to attend, speak and vote on his/her/its behalf.
- A member entitled to attend and vote at this AGM is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his place. A proxy may but need not be a member of the Company.
- A member of the Company who is entitled to attend and vote at the 9th AGM of the Company may appoint not more than two (2) proxies to attend, participate, speak and vote in his place.
- Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("SICDA"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
- Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the SICDA which is exempted from compliance with the provisions of Section 25A(1) of the SICDA.

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AFFIX
STAMP

The Share Registrar

MTAG GROUP BERHAD

Registration No. : 201801000029 (1262041-V)

Vistra Investor & Issuing House Services Sdn. Bhd.
(formerly known as Tricor Investor & Issuing House
Services Sdn. Bhd.)
Unit 32-01, Level 32
Tower A, Vertical Business Suite
Avenue 3, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur

Please fold here to seal

- Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy.
- The appointment of a proxy may be made in a hard copy form or by electronic form. In the case of an appointment made in hard copy form, the proxy form must be deposited with the Company's Share Registrar, Vistra Investor & Issuing House Services Sdn. Bhd. (formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.) ("Vistra"), at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or the designated drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. In the case of electronic appointment, the proxy form must be deposited via Vistra Share Registry and IPO (MY) ("Vistra SRMY") portal at <https://srmy.vistra.com>. Please refer to the Administrative Guide for the 9th AGM for further information on electronic submission. All proxy forms submitted must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the Annual General Meeting or adjourned Annual General Meeting at which the person named in the appointment proposes to vote.
- Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the Company's Share Registrar, Vistra, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or the designated drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the Annual General Meeting or adjourned Annual General Meeting at

which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.

- For a corporate member who has appointed an authorised representative, please deposit the ORIGINAL certificate of appointment of authorised representative with the Company's Share Registrar, Vistra, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. The certificate of appointment of authorised representative should be executed in the following manner:
 - If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
 - If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - at least two (2) authorised officers, of whom one shall be a Director; or
 - any Director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
- Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
- Last date and time for lodging the proxy form is **Tuesday, 24 November 2026 at 10.00 a.m.**

MTAG

MTAG GROUP BERHAD

Registration No. : 201801000029 (1262041-V)

MTAG GROUP BERHAD

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